DBE PROGRAM MANUAL

(Disadvantaged Business Enterprise)

KDOT

(Kansas Department of Transportation)

OFFICE OF CIVIL RIGHTS COMPLIANCE



May 2022

PURPOSE AND DISCLAIMER

This document has been published to serve as a guide for the Kansas Statewide Certification Program (KSCP) which applies to disadvantaged businesses. It does not replace or supersede state and federal regulations. The regulations are the primary authority.

Lack of knowledge or lack of understanding of the content of the federal and state regulations will not be considered an excuse for violation of the law. Intentional violators of the Disadvantaged Business Enterprise (DBE) Program regulations may be prosecuted. Intentional or non-intended failure to follow the regulations may result in termination of the contract.

Note: Out-of-state businesses <u>must be</u> certified in their home state prior to applying for Kansas Certification.

May 3, 2022

Kansas Department of Transportation

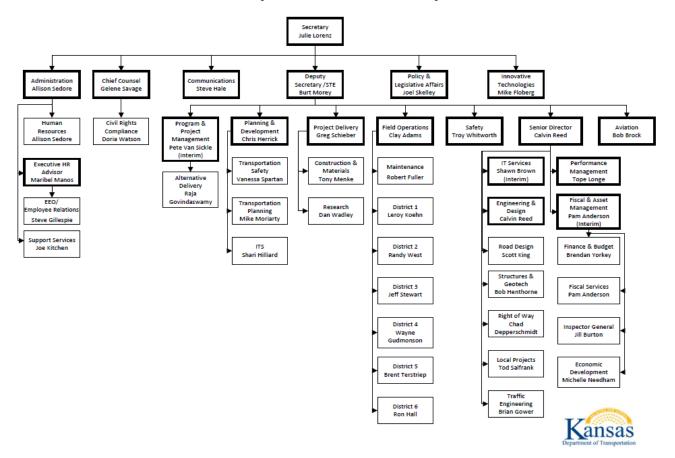


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KANSAS DEPARTMENT OF TRANSPORTATION

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Hearing Impaired: 711 Website for DBE Directory is:

https://kdotapp.ksdot.org/dbecontractorlist/

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I. DBE PROGRAM ADMINISTRATION

DBE PROGRAM POLICY STATEMENT (26.1, 26.23)

The Kansas Department of Transportation (KDOT) has established a Disadvantaged Business Enterprise (DBE) Program in accordance with 49 Code of Federal Regulations (CFR) Part 26. KDOT has received federal financial assistance from the U.S. Department of Transportation (USDOT) and as a condition of receiving this assistance, KDOT has signed an assurance that it will comply with 49 CFR Part 26 and any laws, additional regulations, Executive Orders, and other guidance as applicable to this program.

It is the policy and commitment of KDOT that disadvantaged businesses have opportunities for participation as defined in 49 CFR Part 26.1 (a) To ensure nondiscrimination in the award and administration of DOT-assisted contracts in the Department's highway, transit, and airport financial assistance programs; (b) To create a level playing field on which DBEs can compete fairly for DOT-assisted contracts; (c) To ensure that the Department's DBE program is narrowly tailored in accordance with applicable law; (d) To ensure that only firms that fully meet this part's eligibility standards are permitted to participate as DBEs; (e) To help remove barriers to the participation of DBEs in DOT-assisted contracts; (f) To promote the use of DBEs in all types of federally assisted contracts and procurement activities conducted by recipients; (g) To assist the development of firms that can compete successfully in the marketplace outside the DBE program; and (h) To provide appropriate flexibility to recipients of federal financial assistance in establishing and providing opportunities for DBEs.

Through the use of KDOT DBE certification procedures, KDOT will ensure that only fully eligible firms are permitted to participate in the narrowly tailored DBE Program. KDOT will remove barriers to the participation of these eligible firms. KDOT will assist in the development of eligible firms to make them competitive both within and outside of the DBE Program. KDOT will promote the use of DBEs in all types of federally assisted contracts and procurement activities and be appropriately flexible in establishing and providing financial opportunities for DBEs.

The Secretary of Transportation for KDOT maintains overall responsibility for the administration of the DBE Program. To carry out these responsibilities the Secretary has designated Doria Watson, Civil Rights Administrator, to serve as KDOT DBE Liaison Officer (DBELO) and ensures that the DBELO maintains direct and independent access to the Secretary. On a quarterly basis, the DBELO and the Secretary hold one-on-one meetings to discuss any Civil Rights issues and updates including the DBE Program. Implementation of the DBE Program is accorded the same priority as compliance with all other legal obligations incurred with funds granted by the U.S. Department of Transportation (USDOT). USDOT is used as defined in 49 C.F.R. 26.5(2) which includes the Office of the Secretary, the Federal Highway Administration (FHWA), the Federal Transit Administration (FTA), and the Federal Aviation Administration (FAA).

KDOT shall submit an overall goal for the participation of DBE firms in federally assisted contract and procurement activities to the appropriate Operating Administration: FHWA, FTA, and FAA. This goal shall be for three years and shall be analyzed by KDOT near the end of each fiscal year.

This Policy will be circulated throughout KDOT, published in the Kansas Register, and made known to certified DBEs, DBE organizations, non-minority businesses, community and contractor organizations.

Julie Lorenz,

Secretary of Transportation

Kansas Department of Transportation

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NONDISCRIMINATION (26.7)

KDOT and its contractors shall not discriminate on the basis of race, color, national origin, or sex in the award and performance of federal aid contracts or in DBE program administration. The KDOT will advise each contractor, through state contract specifications, that failure to carry out these requirements shall constitute a breach of contract and may result in termination of the contract or such remedy as KDOT deems appropriate. KDOT will require all employees and agents to adhere to the provisions of 49 CFR Part 26.

KDOT, in administering its DBE Program, will not directly or through contract, use criteria or methods to defeat or impair the accomplishment of the objectives of the DBE Program with respect to persons of a particular race, color, national origin, or sex. In addition, other federal laws state KDOT and its contractors shall not discriminate on the basis of age, religion, disability, income, or veteran status.

RECORDS AND REPORTS (26.11) (26.37)

KDOT will continue to provide data about the DBE Program as directed by the Operating Administrations of USDOT. KDOT will maintain records documenting a firm's compliance with the requirements of 49 CFR part 26.11(d). At a minimum, KDOT will keep a complete application package for each certified firm and all affidavits of no-change, change notices, and on-site reviews. These records will be retained in accordance with applicable record retention requirements for the recipient's financial assistance agreement. Other certification or compliance related records will be retained for a minimum of three (3) years unless otherwise provided by applicable record retention requirements for the recipient's financial assistance agreement, whichever is longer.

Bidders List

KDOT Office of Civil Rights Compliance will create and maintain a bidders list of all firms working as subcontractors or bidding as contractors on federal aid projects. For each firm the following information will be maintained and updated annually:

- 1. Firm Name
- 2. Firm Address
- 3. Firm DBE or non-DBE status
- 4. Annual gross receipts of the firms
- 5. Firm identifying number
- 6. Types of work performed by the firm

MAP-21 Report

As prescribed under MAP-21 and current authorizing legislation, KDOT will report to the DOT Office of Civil Rights, annually by January 1, the percentage and location in the State of certified DBE firms in the UCP Directory controlled by the following:

- (1) Women
- (2) Minority
- (3) Other socially and economically disadvantaged individuals

<u>Uniform Report of DBE Commitments/Awards and Payments</u>. Semi-annually, the Office of Civil Rights Compliance prepares this report which contains information about DBE commitments and

DBE actual payments for the reporting period. First half of the federal year report is due on June 1 and the second half report is due on December 1. See Appendix U.

STATUS AND UPDATES (26.21)

KDOT will continue its DBE Program until all federal financial assistance funds have been expended. KDOT will provide updates to each of the USDOT Operating Administrations whenever it makes significant changes in the DBE Program. DBE Program updates are the responsibility of the DBE Liaison Officer in the Office of Civil Rights Compliance. This DBE Program is applicable to all sub recipients, local public agencies, etc. who award federally assisted contracts.

QUOTAS (26.43)

KDOT does not use quotas in any portion of the administration or the implementation of the DBE Program.

FEDERAL FINANCIAL ASSISTANCE ASSURANCE (26.13)(b)

KDOT has signed the following assurance applicable to all federal aid contracts. This same assurance will be included in all agreements with sub recipients. This assurance is included in all contracts and binding on all contractors and subcontractors. See Appendix R.

KDOT shall not discriminate on the basis of race, color, religion, national origin, age, disability, low income, veteran status, or sex in the award and performance of any USDOT-assisted contract or in the administration of its DBE program or the requirements of 49 CFR Part 26. KDOT shall take all necessary and reasonable steps under 49 CFR Part 26 to ensure nondiscrimination in the award and administration of USDOT-assisted contracts. KDOT's DBE Program, as required by 49 CFR Part 26 and as approved by USDOT, is incorporation by reference in this agreement. Implementation of this program is a legal obligation and failure to carry out its terms shall be treated as a violation of this agreement. Upon notification to the recipient of its failure to carry out the approved program, the Department may impose sanctions as provided for under Part 26 and may include but not limited to: (1) Withholding project progress payments; (2) Assessing sanctions; (3) Liquidated damages; and/or (4) Disqualifying the contractor from future bidding as non-responsible. In appropriate cases, KDOT may refer matters for enforcement under 18 U.S.C. 1001 and/or the Program Fraud Civil Remedies Act of 1986 (31 U.S.C. 3801 et seq.) to the U.S. Department of Justice.

PROGRAM IMPLEMENTATION AND STAFF (26.25)

Officer Appointment: The Secretary of Transportation for KDOT maintains overall responsibility for the DBE Program administration. The Secretary has appointed Doria Watson as DBE Liaison Officer for KDOT. Ms. Watson is KDOT's Civil Rights Administrator in the Office of Civil Rights Compliance. The Civil Rights Administrator position reports directly to the KDOT Chief Counsel. She, in turn, reports to the Secretary of Transportation. The DBE Liaison Officer has direct access to the Secretary of Transportation for DBE matters of special concern to KDOT. Ms. Watson can be reached at 785-296-7940 or doria.watson@ks.gov.

Officer Duties: The DBE Liaison Officer carries out the program objectives of the policy statement and develops, manages, and implements the DBE program. The duties include supervision of five Program Consultants who have daily contact with DBE firms, DBE applicants, contractors, and KDOT field staff. The Liaison Officer works with Assistant Bureau Chiefs of Construction and Materials to set DBE goals on federal aid construction projects monthly and coordinates public input to set overall DBE goals for KDOT. The Liaison Officer monitors the DBE Goals set on projects to see they are met at the time of bid, met at the contract award stage, and fulfilled during project construction. Through the Program Consultants and KDOT field staff, she monitors DBE performance for commercially useful function and other requirements as set forth in 49 CFR Part 26. The Liaison Officer also oversees all support services provided to certified DBEs by KDOT or its consultant; and reviews special provisions periodically to ensure provisions conform to the DBE Program and to KDOT's internal procedures. An attorney from the KDOT Office of Chief Counsel assists the staff. KDOT's field engineering personnel will contact the DBE Liaison Officer when problems occur in the field and will perform daily project monitoring. See Appendix B for further services provided.

DBE Contract Goal Team: The team consists of the DBE Liaison Officer, program consultant(s) and Assistant Bureau Chief in Construction and Materials. Together, monthly, the team look at each federal aid contract to be let, select those contracts for assigned DBE goals and those contracts for race and gender-neutral DBE participation.

Application Review Team: This team is a permanent standing panel which consists of the DBE Program Consultant, the DBE Liaison Officer, and the DBE Specialist Attorney from the Office of Chief Counsel. The DBE Program Consultant conducts all the necessary certification activities and presents a recommendation to the DBE Liaison Officer who reviews the application file to see if all procedures were followed and confirms the recommendation. The file then goes to the DBE specialist attorney for review. Prior to any denial, the review team will meet to review the decision.

DBE Review Committee: This committee reviews appeals of applicant firms who have been denied or DBE firms who had DBE eligibility removed by KDOT. The KDOT Deputy Secretary & State Transportation Engineer, Burt Morey, who does not vote, chairs the committee. The current voting members are Carmen Bakarich, Special Assistant of the Bureau of Construction and Materials, Rachel Shanholtzer, Engineering Technician of the Bureau of Construction and Materials, and Mark Ummel, State Auditor II of the Office of Inspector General.

Field Construction Staff: This staff is responsible for implementing the prompt pay provision, monitoring DBE performance for Commercially Useful Function (CUF), and advising the DBE program consultants when a DBE firm will be working on the job.

KDOT field construction staff will immediately contact the Office of Civil Rights Compliance when a problem or issue arises concerning DBE performance, payment, irregularity, or any work-related issues.

USE OF DBE OWNED FINANCIAL INSTITUTIONS (26.27)

The KDOT will investigate the full extent of services offered by financial institutions owned and controlled by socially and economically disadvantaged persons in Kansas and make reasonable efforts to use these institutions, within state law.

KDOT will encourage prime contractors to use the services of institutions owned and controlled by socially and economically disadvantaged persons. This requirement is part of each federal aid contract in Special Provision 07-18-80-latest revision. (See Appendix N) Further information may be obtained from the DBE liaison officer at 785-296-7940.

There are two banks in Kansas known to be owned and controlled by socially and economically disadvantaged persons. Liberty Bank and Trust Company (African American) located in Kansas City, Kansas, telephone number (913) 321-7200. The second is CBW Bank (African American/Native American) located in Weir, Kansas, telephone number (620) 396-8221. This list will be updated periodically by the DBE Liaison Officer.

PROMPT PAYMENT OF SUBCONTRACTOR (26.29)(a)

KDOT requires all prime contractors to pay each subcontractor and first tier supplier for satisfactory performance of awarded contract work no later than ten (10) calendar days from the date the contractor received payment from KDOT, including return of retainage.

RETURN OF RETAINAGE (26.29)(b)(d)

KDOT does not hold retainage from prime contractors and prime contractors are not allowed to hold retainage from bonded subcontractors. With a contract clause, prime contractors may hold retainage from non-bonded subcontractors. Non-bonded subcontractors with satisfactory work on a pay estimate must submit proof of payment of all material bills and wages to the prime contractor before payment of retainage by the prime contractor. (Satisfactorily completed work is that which is paid for on a KDOT pay estimate.) The 2015 Standard Specification Book, Section 109 is included in Appendix O. The Prompt Pay Provision is monitored and enforced by KDOT construction engineers/managers. The Department may impose sanctions as provided for under 49 CFR Part 26.13(b) and may include but not limited to: (1) Withholding project progress payments; (2) Assessing sanctions; (3) Liquidated damages; and/or (4) Disqualifying the contractor from future bidding as non-responsible. For projects with FHWA funding, the prime contractors are required to make certification of subcontractor payments in the AASHTOWare System. For projects with FTA and/or FAA funding, the prime contractors are required to make certification of subcontractor payments with the KDOT Form 1010. See Appendix P.

Prompt Payment Dispute Resolution: KDOT will take the following steps to resolve disputes as to whether work has been satisfactorily completed for purposes of §26.29. In the event of a dispute as to whether work has been satisfactorily completed or not, the DBE Liaison Officer shall schedule and attend a meeting between KDOT, the project prime contractor, and the DBE subcontractor. Attendees for the prime contractor and the DBE subcontractor shall have an appropriate authority to enter into decisions obligating their respective company.

KDOT has established, as part of its DBE program, the following mechanism(s) to ensure prompt payment and return of retainage:

KDOT includes the following clause from FAA Advisory Circular 150/5370-10 in each FAA funded DOT-assisted prime contract:

KDOT ensures prompt and full payment of retainage from the prime contractor to the subcontractor with 10 days after the subcontractor's work is satisfactorily completed. Pursuant to §26.69, KDOT has selected the following method to comply with this requirement: Option (2) KDOT may decline to hold retainage from the prime contractors and require a contract clause obligating the prime contractors to make prompt and full payment of any retainage kept by the prime contractor to the subcontractor within 10 days after the subcontractor's work is satisfactorily completed.

Prompt Payment Complaints: Complaints by subcontractors regarding the prompt payment requirements are handled according to the following procedure: If affected subcontractor is not comfortable contracting the prime directly regarding payment or unable to resolve payment discrepancies with the prime, the subcontractor should contact the KDOT DBE Liaison Officer to initiate a complaint. If filing a prompt payment complaint with the DBE Liaison Officer does not result in timely and meaningful action by KDOT to resolve prompt payment disputes, affected subcontractor may contact the responsible Operating Administration (FHWA, FTA, or FAA) contact.

FAA Funding Recipients Only: Pursuant to Sec. 157 of the FAA Reauthorization Act of 2018, all complaints related to prompt payment will be reported in a format acceptable to the FAA, including the nature and origin of the complaint and its resolution.

Enforcement Actions for Noncompliance of Participants: Recipient will provide appropriate means to enforce the requirements of §26.29. These means include but are not limited to: In accordance with the contract, assessing liquidated damages against the prime contractor for each day beyond the required time period the prime contractor fails to pay the subcontractor. Advise subcontractors of the availability of the payment and performance bond to assure payment for labor and materials in the execution of the work provided for in the contract.

KDOT will actively implement the enforcement actions detailed above.

Monitoring Contracts and Work Sites: KDOT reviews contracting records and engages in active monitoring of work sites to ensure that work committed to DBEs at contract award or subsequently (e.g., as the result of modification to the contract) is actually performed by the DBEs to which the work was committed. Work site monitoring is performed by the DBE Liaison Officer, compliance team, and field construction staff. Contracting records are reviewed by DBE Liaison Officer, compliance team, project managers, construction staff, consultants, etc. KDOT will maintain written certification that contracting records have been reviewed and work sites have been monitored for this purpose.

DBE DIRECTORY (26.31)

The KDOT publishes a daily directory on the internet identifying certified DBEs willing to perform as subcontractors on KDOT's federal aid projects. All DBE firms listed in the directory are certified as meeting the requirements as outlined in 49 CFR Part 26. The directory contains the DBE firm name, address, phone, fax, owner name, NAICS codes and work types. Copies are

available on KDOT's website at https://kdotapp.ksdot.org/dbecontractorlist/. The DBE Directory is the responsibility of the DBE Liaison Officer.

DBE OVERCONCENTRATION IN SPECIALTY WORK (26.33)

Currently, overconcentration is not a problem in Kansas, nor has it been in the past. It will be reconsidered in the future, if warranted. Any interested party who has a concern should submit relevant facts in writing to the KDOT DBE Liaison Officer.

MENTOR-PROTÉGÉ PROGRAM (26.35)

(Reserved for future use.)

MONITORING AND ENFORCEMENT (26.37)(a)(b)(c)

Tracking DBE Participation: Each month, every DBE firm working on a contract must verify to KDOT the work performed and the amount of payment received. DBE firm must verify monthly payments received in the AASHTOWare system. For projects with FHWA funding, the prime contractors are required to make certification of subcontractor payments in the AASHTOWare System. DBE subcontractors on these projects are to confirm payments in the AASHTOWare System. For projects with FTA and/or FAA funding, the prime contractors are required to make certification of subcontractor payments with the KDOT Form 1010. See Appendix P. The DBE subcontractors are to confirm these payments with the KDOT Form 1008. See Appendix J. This allows KDOT to keep a monthly account of payments to DBEs and calculate overall goal attainment on KDOT let projects. If the payment verification is not submitted in a timely manner, it will be considered a failure to cooperate on the part of the DBE and the DBE firm may be subject to removal from the DBE directory. KDOT will review DBE payments.

At the completion of projects, the prime contractor will prepare and submit to the KDOT Field Construction Office and the Office of Civil Rights Compliance, the KDOT DBE Payment Affidavit, Form 270 (see Appendix K) to verify total amounts paid to each DBE who performed work on the referenced project.

Race and gender-neutral DBE participation is when: there is a federal aid contract with a DBE prime contractor, DBE subcontracts exceed contract goals, and/or DBE subcontractors are utilized on federal aid projects that have no contract goal. Prime contracts will be tracked through the bid letting process. Subcontracts will be tracked by the Office of Civil Rights Compliance staff who receives a copy of each subcontractor approval form on all KDOT contracts. DBE suppliers must be tracked the same way as subcontractors to achieve DBE credit for participation.

Information Collection: KDOT gathers information on DBE and non-DBE firms that quote on federal aid contracts. This database is a portion of the goal setting process. The information on DBE firms is obtained during the certification process and the annual updates. The information on successful non-DBE prime and subcontractors is obtained through a required survey updated annually at the time of the firm's EEO renewal.

KDOT will notify USDOT of any false or fraudulent conduct concerning the DBE Program. Prosecution and debarment for fraud are the responsibility of the USDOT Inspector General and the US Attorney for Kansas.

Non-compliance with the DBE Program by a participant will be handled under the provisions of Special Provision 07-18-80's latest revision in Appendix N. Monitoring and enforcement are joint efforts of the Civil Rights Compliance staff and Field Construction staff.

FOSTERING SMALL BUSINESS PARTICIPATION (26.39)

Contracts: KDOT unbundles construction contracts which makes them more accessible to DBEs and other small businesses who are interested in bidding as prime contractor. Examples of work that may be broken out as separate projects:

Seeding
 Lighting
 Guardrail
 Fencing

3. Signing 6. Pavement Marking

In addition, KDOT may let small projects, both federally and state funded, which are ideal for small construction companies. Many of these are bridge and/or road repairs, chip or conventional seal, grading, and other small specialty projects such as information technology, traffic signals and high-tension barrier cable. Federal projects which provide little or no opportunity for subcontracting opportunities rarely have a DBE goal. These projects provide excellent race and gender-neutral opportunities for small construction companies to successfully bid as prime contractors.

Contractors interested in bidding and working on KDOT projects regularly submit information regarding their business size based on their annual gross receipts. This information is maintained in the Office of Civil Rights Compliance and Division of Project Delivery.

Throughout the year, the Office of Civil Rights Compliance staff participates in community functions and meetings involving small businesses who are interested in doing KDOT and other state and federal related work. The Office of Civil Rights Compliance regularly receives invitations from the Kansas Department of Commerce and local chambers of commerce. KDOT is also involved in economic development activities sponsored by city and other local communities and state representatives.

The DBE Support Services contractor periodically presents workshops and seminars on topics such as the letting process, KDOT Specifications, reading plans, estimating, bidding, business planning, risk management, marketing plans, website development, business reinvestment, reduction of tax liability, etc. The DBE Support Service's contractor is tasked with continued development of partnerships with the Small Business Development Consortium and area lending and financial institutions to improve firms' loan approval rates; including SBA, Rural Development, and other groups designed to provide financial assistance to small business. The primary beneficiaries of DBE Support Services are Heavy/Highway DBEs however, to encourage

networking and business development; other small business contractors and prime contractors are regularly invited.

SMALL BUSINESS ENTERPRISE (26.39)

KDOT will continue development of its Small Business Enterprise program. This program will focus on the concerns of small businesses.

<u>Definition:</u> A small business concern as defined pursuant to section 3 of the Small Business Administration regulations implementing 13 CFR part 121 that also does not exceed the cap on average annual gross receipts (over the firm's previous five fiscal years) in excess of \$28.48 million as specified in 49 CFR 26.65(b). The U.S. Department of Transportation Secretary adjusts this amount for inflation from time to time.

<u>Outreach</u>: KDOT will work with the Department of Commerce and Kansas Chambers of Commerce to encourage business owners in the State of Kansas to register for the Small Business Enterprise (SBE) program. Small Business Enterprise opportunities will be included in KDOT project lettings. Interested owners will be asked to provide necessary information and documentation to confirm program eligibility.

Projected timeline to establish SBE Program: February 2022 – October 2022

February - June	1. Define Small Business Enterprise (SBE) program within KDOT		
2022	Develop SBE program that will:		
	a. Create SBE application form – including required documents		
	b. Identify types of projects for SBE utilization		
	c. Internally develop system to ensure the SBE language is		
	included in the identified projects.		
	d. Establish reporting system to track success of program.		
July - August	3. Publish guidelines on the KDOT website		
2022	Outreach to Kansas Contractors Association, Black Contractors		
	Association of Kansas, Kansas African American Affairs Commission,		
	Kansas Hispanic American Affairs Commission and Kansas Office of		
	Native American Affairs and other potential contacts		
	5. Certify eligible SBE firms		
	6. Create SBE Directory		
	7. List certified SBE firms on a SBE Directory on the OCR website		
	8. Develop process for periodic verification of SBE eligibility		
March - August	9. Establish reporting system to track SBE projects, utilization, and		
2022	success of the SBE program		
September 2022	10. Test letting and tracking systems for SBE projects		
October 2022	11. Begin SBE utilization on selected KDOT projects		

DEFINITIONS (26.5)

<u>Affiliation</u> - firms have an affiliation when directly or indirectly:

- 1. One concern controls or has the power to control the other
- 2. A third party or parties controls or has the power to control both
- 3. An identity of interest between or among parties exists such that affiliation may be found

<u>Disadvantaged Business Enterprise (DBE)</u> - a for-profit small business, (1) at least 51% owned and controlled by certified socially and economically disadvantaged person(s) and (2) whose management and daily business operations are controlled by one or more of the socially and economically disadvantaged individuals who own the business.

<u>Good Faith Efforts</u> - efforts to achieve a DBE goal or DBE participation, which by their scope, intensity, and appropriateness to the objective, can reasonably be expected to fulfill the requirement.

<u>Personal Net Worth (PNW)</u> – means the net value of the assets of an individual remaining after total liabilities are deducted. An individual's personal net worth does not include: the individual's ownership interest in an applicant or participating DBE firm; or the individual's equity in his or her primary place of residence. An individual's personal net worth includes only his or her own share of assets held jointly or as community property with the individual's spouse.

Race and Gender Conscious Measure - a measure or program is one that is focused specifically on assisting only DBEs, including women owned DBEs.

<u>Race and Gender-Neutral Measure</u> - a measure or program is one that is, or can be, used to assist all small businesses. For the purposes of this part, race-neutral includes gender neutrality.

<u>Small Business Concern</u> - a small business concern as defined pursuant to Section 3 of the Small Business Administration regulations implementing 13 CFR part 121 that also does not exceed the cap on average annual gross receipts specified in 49 CFR 26.65(b). The U.S. Department of Transportation Secretary adjusts this amount for inflation from time to time.

NONCOMPLIANCE COMPLAINTS (26.103)

Any person who believes that KDOT or any KDOT sub-recipient has failed to comply with the obligations of 49 CFR Part 26, specific to FHWA and FTA programs, may file a written complaint with the USDOT Office of Civil Rights in Washington, D.C. (see page 29). The written complaint must be filed within 180 days after the occurrence of the alleged violation or the date on which the person learned of an ongoing violation. The person may also request an extension of time to file beyond the 180 days by stating a reason in the interest of justice for so doing.

NONCOMPLIANCE COMPLAINTS (26.105)

Any person who believes that KDOT or any KDOT sub-recipient has failed to comply with the obligations of 14 CFR Part 16 specific to FAA programs, may file a written complaint with the USDOT Federal Aviation Administration Office of Chief Counsel in Washington, D.C. (see page 29).

II. GOALS, GOOD FAITH, AND COUNTING (26.45)

GOAL OBJECTIVE

KDOT will establish an overall DBE participation goal for a three-year period. The purpose is to provide a level playing field for all contractors. KDOT's goal for participation will be based on the relative availability of certified DBE firms who are ready, willing, and able to perform. The intent is to have a level of DBE participation equal to that which would occur without the effects of past or present discrimination. There is no quota for DBE utilization and, as always, KDOT will give serious consideration to documented good faith efforts. KDOT will submit a separate overall DBE three-year goal by August 1st of the year in which the goal is due, as required by the schedule established by each of the Operating Administrations: FHWA, FTA, and FAA.

FTA: https://www.transit.dot.gov/regulations-and-guidance/civil-rights-ada/dbe-three-year-goal-setting-submission-schedules

FAA: https://www.faa.gov/sites/faa.gov/files/2021-12/FAAGoalsDueChart%20New_Final.pdf

AMOUNT OF GOAL

The overall goal will be determined each three-year period based on the federal participation and historical data. It will be reviewed annually to determine if any adjustments are necessary. Any interim adjustments will require approval by the Operating Administration related to the specific three-year DBE goal. The methodology will remain stable until circumstances indicate the necessity of change. Please contact the DBE Liaison Officer for further information.

DETERMINING DBE GOAL

KDOT will collect data on the basis of the previous federal fiscal years to be used to set the DBE goal for the following three-year federal fiscal period. The data will include all bidders, amounts bid, all subcontractors, subcontract items and amounts, and all certified DBEs.

The goal will factor in both availability and capacity of DBE firms. Availability will be determined by the number of certified DBEs categorized by race and sex who are ready, willing, and able to participate. Capacity will be determined by factoring gross receipts, bonding limit, current workload, and the number and nature of the contracts for the previous goal setting period.

GOAL IMPLEMENTATION

KDOT will set the goals as a percentage of each USDOT Operating Administration funding for the coming three-year period. The goal will be submitted to the appropriate Operating Administration, by August 1 of submittal year. KDOT will also submit a narrative of the goal setting process including participants, the evidence utilized, and the adjustments made. The narrative will state what percentage is expected to be met by race and gender-neutral means and what percentage will be met by race and gender conscious means.

To ensure public participation, KDOT will consult with women, minority, and contractor associations, and other interested and knowledgeable parties. KDOT will publish the proposed overall goals in general circulation, minority-focused, and trade association publications. The notice for each goal setting year will be published by August 15 to allow 30 days for evidence inspection and 45 days for public comment prior to implementation.

RACE AND GENDER-NEUTRAL MEANS

KDOT will strive to meet the maximum feasible portion of the overall DBE goal by race and gender-neutral means. Race and gender-neutral participation involves affirmative action to assist and include all disadvantaged business contractors and subcontractors. The amount of participation will be monitored by KDOT throughout the year.

Contracts: KDOT will encourage prime contractors to subcontract portions of work normally done by their own forces through the DBE Special Provision. See Appendix N.

SHORTFALL ANALYSIS (26.47)(c)

If the awards and commitments shown on KDOT's Uniform Report of Awards or Commitments and Payments at the end of any fiscal year is less than the overall goal applicable to that fiscal year, KDOT must submit the following to the requesting DOT agency to demonstrate the KDOT DBE program has operated in good faith:

- 1) Analysis detailing the difference between the overall goal and the KDOT awards and commitments in that fiscal year; and
- 2) Identify specific steps and milestones to correct the identified problems per the above analysis that will enable KDOT to fully meet its DBE goal for the new fiscal year.

GOALS FOR TRANSIT VEHICLE MANUFACTURERS (26.49)

KDOT requires that each transit vehicle manufacturer who quotes bids or proposes procurement in Kansas must certify to KDOT that it has complied with this section.

Each transit vehicle manufacturer (TVM) must establish an annual overall DBE percentage goal using 49 CFR Part 26.45 as a guideline. Each TVM may also establish contract specific DBE goals with Federal Transit Authority (FTA) concurrence. Each TVM must provide certification to KDOT that FTA has concurred in the TVM's overall and/or contract goal. Before accepting bids, KDOT confirms with FTA that the TVM has an approved DBE program and has submitted all required documentation.

CONTRACT GOALS (26.51)

KDOT will use contract goals to supplement race and gender-neutral means to ensure diverse and inclusive participation by all contractors and subcontractors. Contract goals will be established on selected contracts throughout the year.

Local Public Agency (LPA), Metropolitan Planning Organization (MPO), Division of Aviation, and KDOT construction projects containing federal funds will be reviewed to determine if project specific goals will be assigned. The committee who reviews these monthly will consist of one or more representatives from the Office of Civil Rights Compliance and Bureau of Construction & Materials.

In the event race and gender conscious means have exceeded the overall annual goal for KDOT at a given point during the year, then the use of contract goals will be suspended. When contract goals are utilized, it will be on federal aid contracts with sufficient subcontracting opportunities in areas of work and locales with available DBE firms. The contract goal will be calculated as a percent of the total federal aid contract.

GOOD FAITH EFFORTS (26.53)

On federal aid contracts with DBE contract goals, KDOT will count the work the DBE has committed to performing with its own forces, as well as the work that has been committed to be performed by DBE subcontractors and DBE suppliers. The responsive low bidder must provide evidence that DBE participation meets or exceeds the assigned goal. If this is not the case, the low bidder must document that all necessary and reasonable steps were taken to achieve the DBE goal. Please refer to Appendix C for detailed Good Faith Efforts.

Bid requirements: Award of federal aid contracts with DBE goals will require:

- 1. Special Provision 07-19-80-latest revision: See Appendix N.
- 2. A signed letter from the DBE owner verifying they are ready, willing, and able to perform the work committed to them.

Good Faith Process: When the apparent low bidder does not meet the DBE goal through DBE commitments, the bidder has 48 hours after the bid letting to provide KDOT with Good Faith Effort documentation. For bid lettings held on Wednesday afternoon, documents must be submitted to KDOT by Friday close of business. Acceptance or rejection will be made jointly by staff from the Office of Civil Rights Compliance and the Bureau of Construction and Materials. If the decision is made to reject the Good Faith Effort, the bidder has the right to request administrative reconsideration within five (5) days of notification.

In a negotiated procurement, including a design-build procurement, the bidder/offeror shall make a contractually binding commitment to meet the goal at the time of bid submission or the presentation of initial proposals.

If the bidder requests administrative reconsideration, the bidder can choose to submit a written narrative supporting the Good Faith Effort submittal or to appear in person. The reconsideration official will be the Director of Project Delivery, who was not involved in the initial decision. The bidder will receive a written decision citing the reason for the acceptance or rejection. The reconsideration process is administratively final and has no further administrative appeal steps within KDOT or the USDOT.

Termination of DB Firms: A prime contractor cannot terminate a DBE firm without good cause. Examples of "good cause":

- 1. DBE fails or refuses to execute a written contract.
- 2. DBE fails or refuses to perform the work of its subcontract in a way consistent with normal industry standards.
- 3. DBE fails or refuses to meet the prime contractor's reasonable, nondiscriminatory bond requirements.
- 4. DBE becomes bankrupt, insolvent, or exhibits credit unworthiness.
- 5. DBE is ineligible to work on public works projects because of suspension and debarment proceedings.
- 6. KDOT has determined that the listed DBE subcontractor is not a responsible contractor.
- 7. DBE voluntarily withdraws from the project and provides KDOT written notice of the withdrawal.
- 8. DBE is ineligible to receive DBE credit for the type of work required.
- 9. A DBE owner dies or becomes disabled with the result that the listed DBE contractor is unable to complete the work on the contract.

Before sending written request to KDOT to terminate and/or substitute a DBE subcontractor, the prime must give notice in writing to the DBE subcontractor, with a copy to KDOT of the prime's intent to request to terminate and/or substitute. The DBE must be given five (5) days to respond. If required in a particular case as a matter of public necessity (e.g., safety), the response period may be shorter than five (5) days. KDOT Office of Civil Rights Compliance must provide written consent prior to the termination of the DBE.

A prime contractor awarded a federally funded contract must make available upon KDOT request, a copy of all DBE subcontracts. In addition, subcontractors shall ensure that all subcontracts or agreements with DBEs to supply labor or materials, require that the subcontractor and all lower tier subcontractors do the same, i.e., supply a copy of their subcontract(s) or purchase order(s) if requested.

When a termination is approved by KDOT or a DBE withdraws in writing, the contractor must make a Good Faith Effort to find another DBE. When requested by KDOT, the contractor has 48 hours to provide KDOT with written Good Faith Effort documentation. The same process and appeal rights prevail as above.

COUNTING DBE PARTICIPATION (26.55)

No DBE credit will be given toward DBE goal if a firm is not currently Kansas DBE certified at the official opening of bids or proposals. If the DBE firm loses their certification before the contract is awarded, the apparent low bidder is given the opportunity to submit a replacement DBE firm and/or submit Good Faith Efforts documentation. If a DBE firm loses their certification during the performance of a contract, any work performed by that DBE contractor will continue to count towards DBE goal for that contract.

DBE credit will be counted only for work performed by the DBE firm. DBE goals and DBE credit cannot be tied (combined) on two or more projects even when the projects are State or Contractor tied (combined). See Appendix N.

No DBE goal credit will be given until payment is made to the DBE for work performed.

Joint Ventures: When a DBE performs as a participant in a joint venture, count only the portion of the total dollar value of the contract equal to the distinct, clearly defined portion and type of work of the contract that the DBE performs with its own forces toward the DBE goal.

DBE Contractor: Count 100 percent of the amount paid to a DBE contractor for labor and materials provided to perform a defined and clearly measurable portion of the contract. The work must be performed by the DBE's own employees with their own equipment under the DBE's supervision; and the DBE must order and pay for all supplies and materials utilized in construction.

DBE Manufacturer: Count 100 percent of the value paid for materials furnished which becomes a permanent part of the project. A manufacturer is a firm that owns and operates the facilities to produce a product required by the contract and purchased by the contractor. A manufacturer creates or alters a product.

DBE Supplier: Count 60 percent of the value paid for materials furnished which becomes a permanent part of the project. A supplier buys goods, sells goods to the general public, and maintains an inventory at an owned or leased warehouse or store as its principal business. A supplier of bulk items must own and operate distribution equipment for the bulk item and does not need to warehouse the items. Bulk items include steel, rock, sand, and asphalt.

DBE Trucker: Count 100 percent of the amount paid to the DBE trucking company when the trucking company follows these guidelines:

- 1. Use trucks owned by the certified DBE trucking company using drivers it employs.
- 2. Use trucks leased from another DBE firm, including an owner/operator who is certified as a DBE.
- 3. Use trucks leased from a non-DBE firm. Transportation services provided by the non-DBE lease cannot exceed the value of the transportation services provided by DBE-owned trucks on the contract. Prior written permission must be requested and received from the KDOT Office of Civil Rights Compliance.

The guidelines are listed in order of preference of utilization. KDOT written permission is required before #3 is allowed. The DBE owner must oversee all trucks utilized, have exclusive use of, and control over the trucks. The DBE will be considered a broker if there are no DBE trucks or employees, and/or the DBE does not exercise full control. A broker arranges or expedites transactions only. One hundred percent of the broker fee or commission received by the DBE broker can be counted towards the goal. Only the broker fee is eligible to count toward the goal, no materials or labor related to the work.

The DBE trucking company must provide a list of trucks and truck drivers to be utilized for the duration of the project and updated throughout the duration of the project. The list will include

the VIN, truck and tag numbers, and/or other vehicle identification. The prime contractor for the project will maintain this information.

The prime contractor will submit to the KDOT field office a spread sheet or list which contains all trucks hauling on the project, the dates, and tons hauled which count toward DBE goal. This will be submitted monthly.

Note: To count towards DBE goal credit, DBE trucking must be monitored by KDOT field personnel and hauled to a dedicated project stockpile. If the trucking activity cannot be monitored, it will not count toward the DBE goal.

When a separate, dedicated aggregate stockpile is designated at a commercial batch plant for a specific KDOT project, the prime contractor must submit a written request to the KDOT field office if the prime contractor is requesting permission to count the DBE trucking for this stockpile to count for DBE goal credit. To ensure fulfillment of the project goal, the prime should make this request as soon as possible when considering project bid. The KDOT field offices shall make a consistent effort to provide monitoring of DBE participation at commercial plants per this request.

DBE Broker: Count 100 percent of the <u>fee</u> or <u>commission</u> received by the DBE broker for the materials purchased and resold to the contractor which becomes a permanent part of the project. Only the broker fee is eligible to count toward the goal, no materials or labor related to the work. A broker does not manufacture or supply on a regular basis. A broker arranges or expedites transactions but does not necessarily warehouse or transport.

Tracking DBE Participation: Each month, every DBE firm working on a contract must verify to KDOT the work performed and the amount of payment received. DBE firm must verify monthly payments received in the AASHTOWare system. For projects with FHWA funding, the prime contractors are required to make certification of subcontractor payments in the AASHTOWare System. DBE subcontractors on these projects are to confirm payments in the AASHTOWare System. For projects with FTA and/or FAA funding, the prime contractors are required to make certification of subcontractor payments with the KDOT Form 1010. See Appendix P. The DBE subcontractors are to confirm these payments with the KDOT Form 1008. See Appendix J. This allows KDOT to keep a monthly account of payments to DBEs and calculate overall goal attainment on KDOT let projects. If the payment verification is not submitted in a timely manner, it will be considered a failure to cooperate on the part of the DBE and the DBE firm may be subject to removal from the DBE directory. KDOT will review DBE payments. KDOT maintains a database to track awards and attainments.

COMMERCIALLY USEFUL FUNCTION (26.55)

One of the key requirements of the DBE Program is that a commercially useful function be performed. This is defined as: being responsible for execution of a contract or a distinct element of the work by actually performing, managing, and supervising the work involved.

This requirement is monitored by KDOT field personnel who are assigned to the project and by staff from the Office of Civil Rights Compliance. KDOT personnel look at who supervises the

employees, who pays the employees, and who owns the equipment used by the DBE. Contractors, DBEs, and all employees are required to fully cooperate with KDOT personnel conducting field audits, Commercially Useful Function, Form 1014. See Appendix I.

Failure of a DBE to perform a commercially useful function will result in that work not being counted toward the prime contractor's DBE goal. In certain cases, it could result in KDOT not paying the prime contractor for the work, or it could lead to removal of eligibility of the DBE. In cases of deliberate fraud, it could lead to criminal or civil prosecution of both the prime contractor and the DBE firm.

Situations that could cause problems are shared employees, supervision of the DBE employees by another contractor, use of the prime contractor's equipment, use of other non-owned equipment by the DBE without a lease, materials for the DBE ordered or paid for by the prime contractor, or an item of work being done jointly by the DBE and another contractor.

Management: The DBE must manage the work that has been contracted. Management includes scheduling daily operations, ordering equipment and materials, preparing and submitting certified payrolls, and hiring and firing employees. All work must be performed with the DBE's own workforce. The DBE owner must supervise daily operations either personally or with a full time, skilled and knowledgeable superintendent. The superintendent must be under the DBE's direct supervision. The DBE owner must make all operational and managerial decisions of the firm.

Materials: The DBE shall negotiate the cost, arrange delivery, and pay for the materials and supplies for the job. KDOT staff will review invoices to confirm the materials and supplies are billed and paid by the DBE. The DBE must determine the quantity of the material and be responsible for the quality of the material. Two-party checks for payment may be made to the DBE and supplier only with the prior written approval by KDOT Office of Civil Rights Compliance. No credit toward the DBE goal will be given to the cost of materials or supplies paid directly by the prime contractor for the DBE.

Employees: To be considered an independent business, DBEs should keep a regular workforce. DBEs should not "share" employees with other contractors or agencies, non-DBEs, or especially the prime contractor.

Upon completion of field audits, firms will be notified in writing if any violations are found.

- 1. Minor violations of federal/state regulations will result in continued scrutiny of the firm.
- 2. Serious, multiple, or repeat violations could result in removal of the DBE firm from the DBE directory and a possible monetary penalty for the prime contractor.
- 3. Willful intent to subvert federal regulations will result in a referral for prosecution and debarment.

III. DBE CERTIFICATION STANDARDS (SUBPART D)

BURDEN OF PROOF (26.61)

Each applicant firm seeking certification has the burden of demonstrating to KDOT, by a preponderance of the evidence, that it meets the requirements of this subpart concerning group membership, individual disadvantage, business size, ownership, and control.

Applicants who are members of a presumed group do not have to prove social disadvantage and must sign a notarized affidavit attesting to their status. The disadvantage may pertain to education, employment, business, or access to capital or credit, based on race, sex, color, or national origin. Applicants who are not members of a presumed group have the burden of proving to KDOT by a preponderance of evidence that they are socially and economically disadvantaged.

ELIGIBILITY STANDARDS

Group Membership (26.63): Each qualifying owner applicant who is not readily identifiable as a presumed group member must demonstrate by a preponderance of the evidence that he or she is a member of a presumed group. The applicant must be regarded as a group member by both group members and the general community. The group membership and recognition must be of long standing and not just for a short time before the application.

Business Size (26.65): An applicant firm including all affiliates must meet Small Business Administration (SBA) size standards of 13 CFR Part 121 appropriate to the type of work the firm seeks to perform. In any federal fiscal year, if the firm and all affiliates have average annual gross receipts over the firm's previous five fiscal years, in excess of \$28.48 million, the firm is not eligible to be a DBE.

Social Disadvantage (26.67): Every applicant who is readily identifiable as a presumed group member must submit a signed, notarized affidavit. The affidavit affirms how the person has been disadvantaged or discriminated against due to their race, sex, color, or national origin. The disadvantage should pertain to access to education, capital, employment, or business opportunities. Applicants who are not presumed group members must provide proof of disadvantage or discrimination.

Economic Disadvantage (26.67): Each qualifying owner applicant must have personal net worth (PNW) of less than \$1.32 million, excluding the equity value of one primary personal residence and the equity value of their ownership in the applicant company. The PNW statement (see Appendix E) must have a signed notarized affidavit swearing to the truth of the figures submitted. Retirement plans are included in PNW, minus any applicable penalty. Federal income tax returns are required as verification. When there is a specific reason, KDOT may require a PNW statement for an applicant's spouse and/or other principles in the firm.

Confidentiality (26.67): Business information will not be released to anyone without written consent of the owner of the DBE firm. All personal financial information is confidential and not subject to state and local open records law. During appeals, USDOT will have access to all confidential data.

Ownership (26.69): To be an eligible DBE, a firm must be at least 51 percent owned by socially and economically disadvantaged individuals. The ownership must be real, substantial, and continuing. The contribution of capital or expertise to acquire ownership must be real and substantial.

Examples of unqualified contributions are:

- 1. A promise to contribute or an unsecured note payable to the firm or another owner
- 2. A gift
- 3. Unrenounced joint assets
- 4. Transfers from non-disadvantaged individuals

Examples of qualified contributions are:

- 1. A legal settlement, with court documents
- 2. Inheritance after a death
- 3. Legally transferred assets from a spouse, with court documents
- 4. Personally held assets

Control (26.71): The socially and economically disadvantaged owners must possess the power to control daily operations and the long-term company destiny. The owner must hold the highest office, must control the board of directors, or be the controlling partner. The disadvantaged owner must have technical competence and experience in the field of operations as well as managerial expertise. Office management, bookkeeping, or clerical expertise is not sufficient to demonstrate control. The owner cannot have other employment or businesses that conflict or require attention during normal business hours. For businesses where other family members are owners or employees, the disadvantaged owner must demonstrate clear control. A franchise is eligible; so long as there is no affiliation, restrictions on operations, or common management with the franchise distributor.

Independence (26.71): An independent business does not rely on another firm for personnel, facilities, equipment, capital, or other resources. The firm cannot be dependent on a former non-disadvantaged owner. The firm cannot have exclusive or primary dealings with another firm or dealings outside normal industry practice.

NAICS Codes (26.71)(n)(1): Businesses must identify the type of work they can perform. The type of work must be described in terms of the most specific available NAICS code for that type of work. A correct NAICS code describes the principal goods or services which the firm would provide to DOT recipients. Multiple NAICS codes may be assigned where appropriate. The KDOT DBE Directory will identify NAICS code(s) for each certified DBE.

Cooperation (26.73): Mutual cooperation is stressed in 49 CFR Part 26 and is essential to do business with KDOT. Every applicant and certified DBE firm shall cooperate fully with all KDOT requests for information. Failure to do so in a timely manner is ground for denial of certification or removal of eligibility.

IV. DBE CERTIFICATION PROCEDURES

UNIFIED CERTIFICATION PROGRAM (26.81)

In 1994, the Governor of Kansas signed Executive Order 94-169 creating a Unified Certification Program (UCP) within Kansas. This UCP is called Kansas Statewide Certification Program (KSCP). It is a joint effort with the Kansas Department of Commerce (KDOC), Office of Minority and Women Business Enterprises and the Kansas Department of Transportation, Office of Civil Rights Compliance. The UCP publishes one DBE directory, located at https://kdotapp.ksdot.org/dbecontractorlist/.

KDOT PROCEDURES

Objectives: KDOT's commitment is to create a level playing field for bona fide DBE firms and DBE majority controlled joint venture firms. These are small businesses owned and controlled by one or more socially and economically disadvantaged persons.

Definitions: A socially disadvantaged person is one who is a U.S. citizen or legal resident, has been subject to discrimination in education or business, has documented such discrimination, and who is:

- 1. Black American
- 2. Hispanic American
- 3. Native American
- 4. Asian-Pacific American
- 5. Subcontinent-Asian American
- 6. Woman
- 7. Other determined to be disadvantaged

These are the presumed groups of social disadvantage. An economically disadvantaged person is one who is a member of one of the above presumed groups and who has a personal net worth of less than \$1.32 million excluding the equity value of one primary personal residence and the equity value of the ownership in the applicant firm.

An eligible firm is an existing small business at least 51% owned and controlled by one or more socially and economically disadvantaged persons.

Confidentiality: KDOT will safeguard from disclosure to third parties all confidential personal and business information. All DBE firm and applicant files are securely stored and not available for public access.

Application: An applicant must complete the federal application and enclose all required documents on the checklist. All incoming applications are checked for completeness and compliance with business size and ownership. Complete applications will receive a decision letter within 90 days. See Appendix D.

Document review: Each complete application is assigned to a DBE Program Consultant for an in-depth review. The DBE Program Consultant will evaluate the operational and managerial control through corporation, partnership, and leasing documents, review the financial statements, personal and business tax returns, verify proof of ownership, résumé experience, and the firm's work experience.

On-site interview: An interview is scheduled with the owner(s) at the firm's office. The DBE Program Consultant uses KDOT's on-site review questionnaire and supplements it with areas of concern specific to the firm.

Job-site review: If the firm has any type of job in progress, the DBE Program Consultant will visit the job site, interview employees, look at equipment, and speak with other contractors or inspectors at the job site, if possible.

Evaluation: At the completion of the review, the DBE Program Consultant will evaluate all information and conduct any final verification. This initial recommendation is the first step in the team process. The file then goes to the Civil Rights Administrator. If there are any questions or uncertain issues, or a denial or removal of eligibility – the Civil Rights Administrator meets with the DBE assigned attorney to discuss. If necessary for clarification, an additional meeting is held with the Civil Rights Administrator, DBE assigned attorney, and the Program Consultant who gathered and evaluated the initial information. If additional information is needed, the file may be returned to the DBE Program Consultant for further work. The applicant will be notified by mail of the final results of the process.

Certification: When a firm is certified, they will be notified in writing, added to the DBE directory, and mailing list, and be given an opportunity to request specific support services to meet their needs. Every three years, the firm will complete the triennial process to continue in the DBE program.

Annual affidavit: Each year every certified DBE firm must submit a signed and sworn notarized statement that the firm remains disadvantaged by meeting the size standard and has no changes in ownership or control that would affect eligibility. The statement must be accompanied by the company's tax return. Failure to do so by the assigned date will result in removal of eligibility for failure to cooperate. KDOT will notify each certified DBE firm in writing 30 days prior to the date the annual affidavit is due or the date the renewal is due. A failure to respond by the assigned date is deemed a failure to cooperate and may result in removal from the DBE directory.

Notice of Change: Every certified DBE firm must notify KDOT by written affidavit of any change in size, ownership, or control that would affect disadvantaged status, or any change of address, telephone or fax number, or e-mail address within 30 days of such change.

Interstate Certification: The Kansas UCP chooses to review all out-of-state applications as provided in 49 CFR § 26.85(c). The following applies with respect to any firm that is currently certified in the firm's home state as a DBE and wishes to apply for certification as a DBE with the State of Kansas.

In order to apply for DBE certification, out-of-state DBE firms must provide copies of the following documents as applicable:

- 1. A completed Uniform Certification Application (UCA), all supporting documents, and any other information related to your firm's certification that has been submitted to the home state's UCP.
- 2. All notices or correspondence from the UCPs, other than your home state, relating to your current status as an applicant or certified DBE in those states. If the firm has been denied certification, decertified in another state, or are subject in another state to a decertification action, the firm must inform KDOT/KDOC of this fact and provide all documentation concerning this action.
- 3. An affidavit sworn to by all of the firm's qualifying owners before a person who is authorized by State law to administer oaths, or an unsworn declaration executed under penalty of perjury of the laws of the United States.
- 4. If you have filed a certification appeal with USDOT, you must inform KDOT/KDOC of the fact and provide your letter of appeal and USDOT's response at the time of application.

Each DBE must retain a copy of all documents that have been submitted.

DENIALS (26.86)

When the application review team recommends denial of a new applicant, the applicant firm is notified in writing, sent certified mail. The letter explains the reason for denial and specifically references the evidence to support each reason for denial.

A denied firm may not reapply for a period of 6 months from the date of the denial letter. The firm may appeal, in writing, to the KDOT Office of Civil Rights Compliance or the U.S. Department of Transportation. See page 29.

In the event of a denial or decertification of an SBA certified firm, SBA will be notified by KDOT. The National Denial Board will also be notified of the denial or decertification.

REMOVAL OF ELIGIBILITY (26.87)

Complaints: KDOT will accept written complaints from any person alleging that a currently certified DBE firm is ineligible and stating specific reasons for ineligibility. Anonymous or general complaints will not be accepted. KDOT will thoroughly investigate the complaint and if reasonable cause is found, will notify the DBE in writing.

KDOT Initiated: When KDOT has reason to believe a certified DBE firm is ineligible, the DBE will be notified of the finding in writing. The letter will state the reason and cite the evidence.

USDOT Initiated: The USDOT may notify KDOT if reasonable cause is found that would cause a certified DBE firm to be ineligible. KDOT must immediately initiate removal procedures.

Hearing: When a DBE firm receives written notice of intent to remove eligibility, the firm has 30 days to request an informal hearing to refute the allegations. KDOT must prove by a preponderance of evidence that the firm is ineligible. For in-person hearings, KDOT will provide a stenographer to record and prepare a transcript of the proceedings. For virtual hearings, KDOT will record the proceedings. The decision-maker for the appeal hearing will be a KDOT designee.

Decision: The decision to remove eligibility will be based on circumstances that have changed since certification, evidence that was not available to KDOT at certification, evidence that was concealed or misrepresented, a change in certification standards or a documentation of erroneous facts.

Notice of Decision: Following the decision, KDOT will notify the DBE firm in writing of the decision and any consequences. The firm remains an eligible DBE throughout the investigation and hearing process. The removal of eligibility becomes effective on the date of the decision letter.

Effects: The prime contractor will receive DBE credit for all DBE work that is currently under contract. If there was a bid commitment but no written subcontract was executed, the prime contractor must make a Good Faith Effort to find another DBE firm for the committed amount.

SUMMARY SUSPENSION OF CERTIFICATION (26.88)

Summary Suspension: DBE certification will be suspended without a hearing for 30 days if the there is evidence that the disadvantaged owner(s) has died, is incarcerated, or evidence of other material changes affecting the certification eligibility.

Grounds for Removal: A DBE that is suspended or debarred for conduct related to the DBE program will automatically be removed from the program.

USDOT APPEALS

Who May Appeal: Any applicant who has been denied certification by KDOT or a previously certified firm whose eligibility was removed by KDOT may appeal. Anyone who filed a complaint about a DBE firm and KDOT did not remove eligibility, may file a complaint if they believe KDOT's finding to be in error.

Where to Appeal: Send appeals by email to: S33AppealsManagementRecords@dot.gov

When to Appeal: The complete appeal must be filed within 90 days of the decision letter date.

What is in the Appeal: The appeal must contain a copy of the denial letter and other pertinent information and provide a full and specific statement as to why the KDOT decision is erroneous, what specific facts KDOT failed to consider, or what provision of 49 CFR Part 26 KDOT did not properly apply. USDOT does not accept notices of intent or partial or otherwise non-compliant submissions. The appeal may only contain information that was available to the KDOT during the review process, no new information may be introduced.

The DBE firm that was denied or who's eligibility was removed, must disclose in the appeal all other denials or rejections within one year of the date of the appeal. Failure to do so is considered a failure to cooperate.

Recipient Responsibility: KDOT will provide to USDOT the administrative record and hearing transcript within 20 days of receipt of the request from USDOT.

Decisions from the USDOT are administratively final and there can be no further appeals or applications. DBE applicants who have been denied certification and USDOT concurred with the denial, cannot re-apply for certification.

INFORMATION, COOPERATION, AND CONFIDENTIALITY (26.109)

- **A. Availability of records:** The USDOT may make available to the public any information concerning the DBE program release of which is not prohibited by Federal law. KDOT will not release any information that may be construed as confidential personal or business information to any third party without the written consent of the firm that submitted the information.
- **B.** Confidentiality of information on complainants: The identity of complainants shall be kept confidential, at their election unless such confidentiality will hinder the investigation, proceeding, or hearing.
- C. Cooperation: All participants in the DBE program are required to cooperate fully and promptly with USDOT and KDOT compliance reviews, certification reviews, investigations, and other requests for information.
- **D. Intimidation and retaliation:** If you are a recipient, contractor, or any other participant in the program, you must not intimidate, threaten, coerce, or discriminate against any individual or firm for the purpose of: 1) interfering with any right or privilege, 2) because the individual or firm has made a complaint, or 3) testified, assisted, or participated in any manner in an investigation, proceeding, or hearing.

REVIEW OF ELIGIBILITY

All currently certified DBE firms are put into a three-year review cycle and every firm will complete an affidavit, have an on-site visit, and review of eligibility per 49 CFR Part 26 Standards. Annually, each certified DBE firm will submit a notarized affidavit of eligibility and current tax documents.

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^{*}These provisions are periodically updated. The latest revision can be found at www.ksdot.org/burConsMain/Specprov or by contacting the Bureau of Construction & Materials at (785) 296-3576.

(APPENDIX A)

ELIGIBILITY PROCEDURES

A. **OBJECTIVES:** KDOT's commitment is to create a level playing field for bona fide DBEs seeking participation as contractors and suppliers on KDOT contracts. The success of KDOT's DBE Program rests with the commitment to limit program participation to only bona fide DBEs.

Note: The purpose of this Appendix is to provide information as to the internal procedures utilized by the DBE Program Consultants for DBE eligibility determination.

The Program Consultant's responsibilities are to analyze the facts based on the data in the notarized certification application, the related financial, legal, and other documents; and the results of the interview with the DBE applicant concerning the independence of the firm's ownership, operational control, and managerial control.

B. APPLICATION REVIEW PROCEDURES: The primary objective of the review is to obtain information concerning the applicant's ownership and control of the company. Care should be exercised to maintain objectivity and not draw conclusions during the file review. After receiving the application packet, the information contained therein must be reviewed. The checklist provided should be used for the first review of the file. Notes should be taken while reading the file a second time, with particular attention given to names appearing in the documents, since the same names may appear in different documents. Same names in different documents may indicate a relationship that affects the DBE applicant's control over the company. Conflicting information provides questions for the on-site review since inconsistent data must be clarified. Comparing changes in financial position may provide an insight into problem areas dealing with managerial control.

Creating a flow chart is helpful when there are organizational changes and/or where the firm is connected with other firms by means of interlocking directors and/or officers. A telephone directory may be useful. Looking up phone numbers of other firms mentioned in the documentation sometimes leads to the same phone number and/or the same address as that given by the applicant. This situation must be researched and evaluated to determine any connection that may exist between the firms with the same address and phone number.

Tracing dates through the documentation is also a good review technique. Conflicting dates and conflicting information must be resolved during the interview. It is important to keep a record of all phone calls, made and received, concerning the application. KDOT may request that additional documents be sent within ten (10) working days. If the documents are not received by the target date, the firm may be denied or removed for failure to submit the requested documents.

The DBE Program Consultant should consider the following:

- 1. The firm must be a small business as defined by the Small Business Act and relevant regulations. The limit of average gross receipts for over the prior five fiscal years:
 - a. For general contractors, the limit is \$28,480,000

- b. For engineering firms, the limit is \$7 million
- c. For specialty contractors, the limit is \$14 million
- 2. The majority (51% or greater) owner(s) must be socially disadvantaged. This means:
 - a. Black American
 - b. Hispanic American
 - c. Native American
 - d. Asian-Pacific American
 - e. Subcontinent-Asian American
 - f. Woman
 - g. Other certified as disadvantaged
- 3. The majority (51% or greater) owner(s) must be economically disadvantaged. This means a personal net worth of less than \$1.32 million, excluding equity in one primary personal residence and the value of the ownership of the applicant DBE firm.
- 4. **Control:** Pay attention to an applicant firm whose ownership or control has recently changed. True control of the firm by the disadvantaged owner is critical to the certification process. Business entity control is divided into two segments:
 - a. **Operational Control:** The disadvantaged owner must be actively involved in all aspects of the business. The individual must show that basic decisions pertaining to the daily operation are made independently. The individuals seeking certification must demonstrate experience and technical competence in the field in which certification is sought.
 - b. **Managerial Control:** The disadvantaged owner must have demonstrated ability to make independent and unilateral business decisions to guide the future and destiny of the business.
- 5. **Financial Data:** All financial items must be systematically reviewed and analyzed to determine control of the business.
 - a. **Company Financial Statement:** A careful review of the financial statements is required to determine possible intercompany transactions or loans/or loans payable which dilute the applicant's effectiveness in controlling the business.
 - 1) The Balance sheet shows:
 - a) Equipment account
 - b) Accounts payable
 - c) Notes payable
 - d) Capital stock account
 - e) Notes and loans receivable from officers or stockholders
 - f) Notes and loans payable to officers and stockholders
 - g) Equipment loans
 - h) Accrued expenses
 - 2) Footnotes to the statements are especially important to review
 - 3) Statement of changes in financial position
 - 4) The Income Statement shows:
 - a) Payments to subcontractors

- b) Rent expense
- c) Lease expense
- d) Salaries
- b. **Licenses To Do Business:** These are needed as proof that the applicant can legally do business. Look at:
 - 1) Type of licenses
 - 2) Dates licenses expire
 - 3) Who holds the license
- c. **Prior Five Years Federal Tax Returns:** These documents are used to compare information reported on the financial statements. Information that should be compared is:
 - 1) Salaries paid to officers
 - 2) Names of officers and amount of stock ownership
 - 3) Dividends paid
- d. **Résumé of Applicant:** Résumés indicate the applicant's experience in a particular field of work. They can indicate the applicant's technical competence based on experience in the industry and the degree of operational and managerial control exercised by the principals. When reviewing, look for:
 - 1) Previous employers, common to two or more principals of the company
 - 2) Present occupation
 - 3) Previous employers who subcontract work to or from the applicant's company
- e. **Third-Party Agreements:** Rent and lease agreements are reviewed to determine if the applicant's control of the company is limited and affected by a third party. Items of importance are:
 - 1) What is the purpose of the agreement?
 - 2) Who are the parties to the agreement?
 - 3) What are the terms of the agreement?
 - 4) Who benefits by the terms of the agreement?
 - 5) Does the agreement contain any language or conditions that restrict the applicant's power to control the destiny of the company?
 - 6) Who signed the agreement?
 - 7) What is the date of the agreement?
- f. **Joint Venture Agreements:** Joint Venture Agreements must be carefully reviewed to determine:
 - 1) Whether the applicant is an integral part of the joint venture
 - 2) Whether the applicant has definitive operational and managerial duties
 - 3) Whether the responsibilities are commensurate with salaries and division of profits

- g. **Partnership Agreements:** These agreements explain the terms and conditions of the partnership, how they will function, profit sharing, and buy out rights. The information to review is:
 - 1) Duties and responsibilities of each partner
 - 2) Dollar investment of each partner
 - 3) Division of profits and losses
 - 4) Language that restricts the applicant's right to operationally and managerially control the partnership
 - 5) Rights on the dissolution of the partnership
- 6. **Corporation Documents:** These apply only to incorporated firms.
 - a. **Articles of Incorporation:** These documents confirm that the business is incorporated. Information that should be noted is:
 - 1) The names of the incorporators
 - 2) Date of incorporation
 - 3) State of incorporation
 - 4) Type of business the corporation is authorized to engage in
 - 5) Information about company voting and non-voting stock
 - b. **Corporate By-Laws:** The corporate by-laws explain how the corporation shall function. Important information contained therein is:
 - 1) The number of directors, duties, and responsibilities of the board of directors
 - 2) Duties and responsibilities of the officers
 - 3) Information concerning the voting stock of the company
 - 4) Voting rights of the shareholders
 - 5) Information about company meetings
 - 6) Possible restrictive language affecting shareholders voting rights
 - c. **Stock/Ownership Options:** This document explains the options that shareholders have concerning the repurchase of their stock. This information is sometimes included in the by-laws. Option agreements, if exercised, can dilute ownership and control. Any language which dilutes the applicant's right to control the corporation should be noted.
 - d. **Stockholder Agreement:** This document explains the terms under which subscriptions and outstanding stock are sold to shareholders, the corporation, or others. Stock/ownership options are also included in this agreement. This agreement should be carefully reviewed for any conditions that dilute the applicant's right to control the corporation.
 - e. **Copies of Stock Certificates:** These documents are reviewed to verify ownership of the company. These documents show:
 - 1) Number of stock certificates issued
 - 2) Amount of shares each certificate represents
 - 3) Date of issuance
 - 4) To whom the stock certificate is issued

- 5) Stock restrictions placed on stock ownership
- f. Copy of Stock Transfer Ledger: This document is requested to verify ownership of the company by comparing the stock transfer ledger with copies of the stock certificates received. Items to review on this document are:
 - 1) Same as "1)" through "5)" in e. above
 - 2) Monetary consideration given for the stock
 - 3) Dates of stock transfers and purchases
- 7. **Proof of Ownership:** The disadvantaged ownership must be from sources directly traceable to that person. If money is contributed, a cancelled check would be considered proof. If equipment is contributed, proof of purchase by the applicant must be provided.
- 8. Valuing a Company to Determine Purchase Price: To determine the value of an existing business for DBE purposes, KDOT will use the valuation method of the Income Statement. Take the gross receipts per year for the three most recent past years, total them and divide by three to get the recent average annual earnings. Take the average earnings and multiply by a factor of three to five. For a small company (less than \$1 million), few assets and a client list, use the factor of three. For a company with more assets and a value over \$1 million, use a factor of five. The multiplication result would be the value of the company for purchase or sales valuation. For example, a lawn service had gross earnings of \$100,000, \$110,000, and \$120,000 for the past three years. The main assets are the clients it services. The average gross is \$110,000 and the factor is three. The company's valuation would be \$110,000 X 3 = \$330,000. This is the price KDOT will use to determine how much a purchaser should pay to buy the company or sell a company. It will be used to determine if an applicant made a real and substantial personal contribution to purchase an existing business effective June 1, 1998. This method is used and sanctioned by the US Small Business Development Centers.
- 9. **Affiliated Firms:** If one or more firms are associated with a DBE applicant, consider the following:
 - a. Common ownership
 - b. Common management
 - c. Shared facilities
 - d. Shared employees
 - e. Shared equipment
 - f. Shared services
 - g. Average gross receipts may not exceed \$28,480,000 per year for all affiliates together.
- C. **INTERVIEW PROCEDURES:** The interview is the consultant's opportunity to determine factors which are not written or to note discrepancies between the application and what actually occurs in the firm.
 - 1. **Arranging the On-Site Review:** After reviewing the file and preparing a list of special questions to be asked of the principal(s) involved with the business entity, an on-site review

is scheduled. The review date and time should be set by telephone and followed up with a confirmation letter or email. The interview should be held at the applicant's office.

2. **Conducting the On-Site Review:** During the on-site review, information can be obtained by observing the applicant's office. Photographs of a firm's principal owner, offices, and equipment should be taken during the on-site review. The interview must be conducted in a professional manner. Begin the interview by introductions and state the reason for being there. Before proceeding with the questions, explain the DBE Program, with particular attention focused on the role of KDOT's certification review process. Advise the applicant that interviews may be tape-recorded. If the applicant(s) has no questions at this point, the interview may start.

Questions should be directed to and answered by the applicant(s). Should the applicant(s) get off the subject, the interview should be brought back to the matter at hand. Sometimes the applicant's response will bring additional questions. The DBE Program Consultant must take careful, precise, and concise notes during the review.

Be aware of the five W's: "Who, What, When, Where, and Why"

- a. Who is responsible for the hiring and firing key employees?
- b. Interlocking directors and the possible effect on control
- c. Management and technical assistance agreements
- d. Equipment ownership and leasing agreements
- e. Loan and financial negotiations
- f. Job selection, bidding, and estimating
- g. Day-to-day decisions that affect the destiny of the company
- h. Same lawyer or CPA as non-minority person involved
- i. Establishing company policy, benefits, and employee wages
- j. Who negotiates with bonding company?
- k. Who has signatory authority for all checks and documents?
- 1. Number of signatures required
- m. Who negotiates contracts?
- n. Management decisions based on review of financial statements
- o. Day-to-day operational decisions
- 3. **On-Site Report:** The content of the on-site report is very important. The report must be complete and accurate for other certification personnel to read prior to making a determination as to program eligibility. If any information or documentation presented at the interview leads to other interviews or other correspondence, it must be documented by making attachments to the on-site report. These attachments should show the date of the interview. When all necessary and requested information has been received, the DBE Program Consultant may proceed with the on-site report.
- D. **JOB SITE MONITORING:** Field monitoring of a job site consists of preliminary research, observations, interviews, and document reviews. These are tools used by Program Consultants to determine a firm's operational independence, project participation, and the extent of the disadvantaged owner's managerial/operational control.

- 1. **Type of Monitoring:** Field activities are divided into routine monitoring and targeted monitoring.
 - a. Routine monitoring involves reviews of randomly selected projects to determine DBE compliance with federal regulations. Projects are visited while the DBE portion of the work is in progress.
 - b. Targeted monitoring involves in-depth investigation and is initiated when KDOT has been made aware of a potential violation of 49 CFR Part 26. This type of monitoring is initiated by:
 - 1) Third-party complaint
 - 2) Construction division concern
 - 3) Request from the Civil Rights Administrator
 - 4) Request from the FHWA, FTA, and/or FAA
- 2. **Preparation Stage:** The DBE Program Consultant must review the firm's certification file prior to any field activity, directing particular attention to:
 - a. **Equipment List:** A review of the equipment list will assist in answering lease/rental/ownership questions of equipment observed on active projects.
 - b. **Certified Work Classifications:** A review of this document will assist in determining which firms/projects should be closely monitored. Firms working out of their work classification should be closely monitored to ensure compliance.
 - c. **Résumé of Owner(s), Superintendent(s) and Foreman:** These documents indicate technical/managerial competence based on experience in the industry and the degree of operation/managerial control. Résumés will give the consultant a briefing on personnel likely to be encountered on active projects.
 - d. Field Review Reports on File (Field Construction Administrator's Report, Form 239): A review of previous reports will give the consultant DBE performance information on other completed projects. See Appendix L.
- 3. Field Office Document Review/Interview Stage: The DBE Program Consultant should contact the project engineer, identify himself/herself, and give a brief overview about the purpose of the call or visit. The project engineer should be advised that the DBE Program Consultant will be reviewing project documents and visiting the job site to determine DBE compliance.
 - a. **Project Engineer:** The consultant should ask the project engineer about the DBE's control of their work items, e.g.:
 - 1) Have you ever discussed project matters with the DBE owner?
 - 2) Who is the person controlling the DBE activities?
 - 3) Does the DBE appear to have control over the work item?
 - 4) Who is KDOT's technician overseeing the DBE work items?
 - b. Monitored Documents: Review the following:
 - 1) Contracts, Purchase Orders, and Trucker Agreements: These documents will assist the consultant in knowing the amounts and specific item(s) of work which the DBE is responsible for performing. The contract and all subcontracts should be reviewed to determine which contractor is responsible for what work. Pay particular attention to the "item" page(s) listed on the KDOT Request for Approval of Subcontractor, Form 259. See Appendix M. These pages will give

- an itemized description of the type of work, the quantity of work, and the unit price. Direct attention at "shared items." These are the work items that are being performed by two or more contractors (e.g., a project has 10,000 linear feet of curb, the DBE contracted for 7,000 feet, and the prime is doing 3,000). Attention should also be directed to unit prices. A lower unit price appearing on the DBE's contract could reflect partial item responsibility (e.g., equipment rental could be picked up by the prime).
- 2) Davis Bacon Certifications (Certified Payroll): These documents reflect wages paid for labor on federal aid projects. Every contractor/subcontractor is required to submit to KDOT a weekly certified payroll. The DBE Program Consultant can cross-reference personnel appearing on all available project payrolls to determine the extent of DBE independence.
- 3) **Material Invoices:** These documents, when available, reflect an itemized list of goods shipped or services rendered showing an account of the cost. Material invoices can assist in determining the extent of the DBE participation and independence.
- 4) **Inspector Daily Reports:** These documents completed by the inspector reflect a daily detailed account of contract performance. The DBE Program Consultant can review these reports, perform a cross-reference analysis with other documents, such as contracts and certified payroll, and draw the appropriate conclusions.
- 5) **Wage Rate Interviews:** These documents, completed by the project personnel, are based on interviews with project employees, and reflect wages paid, and duties performed. Wage rate reports can assist in determining which firm is paying the employee.
- 4. **Field Review/Interview Stage:** The field review stage should be initiated by observing project activity prior to contacting the contractors. This observation period should be used to become familiar with who is doing what on the job site. Comply with all departmental safety requirements during this stage. The interview should be initiated with the DBE foreman or superintendent and directing questions only to that person. The interview should be limited to 15 minutes and should occur during a slow work period. The KDOT Commercial Useful Function, Form 1014, should be completed at this time. See Appendix I.
- 5. **Trucking Rules:** See Appendix T.

(APPENDIX B)

SUPPORTIVE SERVICES

Annually KDOT will provide supportive services to all certified DBEs. These services include, but are not limited to:

- 1. Provide a toll-free telephone number for DBE firms to call KDOT for assistance.
- 2. Publish a list of each project to be let the following month with the project number, location, item quantities, and the DBE Goal (if applicable).
- 3. When requested, provide technical assistance and answers by KDOT staff to questions about projects to be bid.
- 4. Monthly, KDOT lets proposed construction projects. Contractors, who bid as a prime contractor, will include information in their proposal about any DBE Commitments made for each project. Letters will be mailed to all DBE firms who receive a DBE commitment from the "apparent low-bidder" on each project. If the information is accurate, the DBE must confirm these commitments in writing prior to contract award.
- 5. Verify that each and every DBE subcontract request meets or exceeds the amount committed at the time of bid.
- 6. Provide requested technical assistance during the construction phase of a project.
- 7. Provide requested technical assistance to help DBE firms secure bonding and financing.
- 8. Provide workshops and seminars in locations throughout the state on plan reading, estimating, cost accounting, business plans, insurance, financing, equipment, and other requested topics.
- 9. Provide referrals to USDOT bond and loan programs, all SBA programs and services, and local resources.
- 10. Provide information and technical assistance, including alternate dispute resolution, to DBE owners who are having a problem with a prime contractor or with KDOT.
- 11. Publish a list of prime bidders on upcoming KDOT projects.

(APPENDIX C)

GOOD FAITH EFFORTS

The following is a list of the types of actions KDOT will consider as part of a bidder's Good Faith Effort (GFE) to obtain DBE participation. Each effort is not mandatory and other steps beyond these may be utilized. The intent of the steps is to achieve DBE participation, not to create meaningless documents.

- 1. The bidder negotiated in good faith with interested DBEs. It is the bidder's responsibility to consider the available pool of certified DBEs when determining subcontract or supply needs. It is the bidder's responsibility to furnish DBEs with information about plans or specifications to facilitate the bid. Include names of DBEs considered, information given to the DBE, if any, and an explanation of why agreements could not be reached for DBEs to perform the work.
- 2. The bidder selected portions of work for which KDOT has capable, certified DBEs to perform. This may include breaking out work items or subcontracting items the prime contractor normally performs.
- 3. The bidder used good business judgment in rejecting a DBE quote, considering both prices and capabilities. If a DBE quote represents a reasonable price for performing the work, the Contractor should use that quote even though the DBE quote is higher than a non-DBE quote. However, bidders do not have to use excessive or unreasonable quotes.
- 4. The bidder solicited capable, certified DBEs through pre-bid meetings, advertising, telephone, mail, facsimile, e-mail, or a combination of the foregoing. The solicitation must have occurred within sufficient time to allow a DBE to respond. If a DBE expresses an interest in the contract or a desire to quote and fails to submit a quote, follow up the initial contact, whether the contract was solicited or unsolicited. Receiving substantial unsolicited quotes may not be considered actively and aggressively pursuing DBE participation.
- 5. The bidder assisted interested DBEs in obtaining equipment, supplies, or materials for the project being bid.
- 6. The combinations of DBEs the bidder considered in trying to meet the goal. It is acceptable to use a portion of several DBE bids.
- 7. The bidder assisted interested DBEs in obtaining bonding, credit, or insurance on the project being bid.

KDOT will consider the performance of other bidders as one factor when determining good faith efforts. For example, if all other bidders met the goal, perhaps the bidder who did not meet the goal did not take sufficient reasonable efforts to do so.

KDOT will look at the documentation submitted to verify timely contacts with DBEs by phone, mail, fax, email, or personal contact. KDOT will analyze all subcontractor quotes received and whether or not rejected DBE quotes were unreasonable or excessive. KDOT will examine documents and narratives in regard to efforts made to secure bonding, insurance, or credit lines for DBE firms.

Each item on the above list is not mandatory nor is it exclusive or exhaustive. The strongest good faith efforts will be personal and individualized. A mass mailing/fax, or "email blast" alone is not an acceptable good faith effort.

(APPENDIX D)

KANSAS STATEWIDE CERTIFICATION PROGRAM

DISADVANTAGED BUSINESS ENTERPRISE APPLICATION

Return completed application and all required documents to:

Office of Civil Rights Compliance Kansas Department of Transportation 700 SW Harrison Street, 3 Floor West Topeka, KS 66603



Dwight D. Eisenhower State Office Building 700 S.W. Harrison Street Topeka, KS 66603-3745 Julie L. Lorenz, Secretary

Doria Watson, Chief

KANSAS STATEWIDE CERTIFICATION PROGRAM

Thank you for your interest in being certified as a disadvantaged business with the State of Kansas. The Kansas Statewide Certification Program (KSCP) is a joint effort between the Department of Transportation, Office of Civil Rights Compliance, and the Department of Commerce, Office of Minority and Women Business Development

To be certified as a Disadvantaged Business Enterprise (DBE) an applicant must meet the following criteria:

- The disadvantaged owner must be a citizen of the United States or have been lawfully admitted as a permanent U.S.
- The applicant firm must meet USDOT size standards and be an independent and viable for-profit business.
- 3. Fifty-one percent of the business must be owned and controlled by a socially and economically disadvantaged person. To be regarded as economically disadvantaged, an individual must have a personal net worth that does not exceed \$1.32

To properly evaluate eligibility, the firm must provide a current financial statement and the most recent five years tax return for both the company and the majority owner(s).

A completed, signed and notarized USDOT Uniform Certification Application should be submitted with all required supporting documentation. A list of required documentation is included with the application. It is important that each question is answered completely or, if not applicable, designated "N/A." If required information is not provided, a written explanation must be included. Upon receipt of the application and all supporting documents, the applicant will be contacted concerning an on-site interview.

If the applicant business is located out-of-state, and the company is certified through their home state, a copy of the certification must be submitted with the application.* Our office will secure a copy of the most recent on-site report from the home state certifying agency. A completed application, and supporting documents, are required for all out-of-state applicants' initial certification. In lieu of completing a new application, we will accept a copy of the application package submitted to the home state if all information is current and correct. A telephone interview may be deemed necessary after receipt and review of the home-state on-site report.

Notification of acceptance or denial will be mailed to the applicant. If accepted, the certification is valid until the firm graduates the program or is removed for non-compliance. Annual updates are required, and every three years new on-site interviews will be conducted. Certified businesses are listed in a directory that is available on the Department of Transportation website at www.ksdot.org/divadmin/civilrights/. Please be advised that certification does not guarantee additional business or contracts.

MAIL COMPLETED APPLICATION AND REQUIRED DOCUMENTATION TO:

CONSTRUCTION RELATED FIRMS

Kansas Department of Transportation Office of Civil Rights Compliance 700 SW Harrison Street, 3rd Floor West Topeka, KS 66603-3754 785-296-7940

NON-CONSTRUCTION RELATED FIRMS

Phone: 785-296-7940

kdat#publicinfo@ks.gov

Fax: 785-298-0723

http://www.ksdot.org

Laura Kelly, Governor

Kansas Department of Commerce Office of Minority & Women Development 1000 SW Jackson, Suite 100 Topeka, KS 66612-1354 785-296-5298

*In some instances, a business may not be certified in their home-state and such information should be provided when the application is submitted.



OMB APPROVAL NO: 2105-0510 Expiration Date: 10/31/2021

Appendix F

UNIFORM CERTIFICATION APPLICATION DISADVANTAGED BUSINESS ENTERPRISE (DBE) / AIRPORT CONCESSION DISADVANTAGED BUSINESS ENTERPRISE (ACDBE) 49 C.F.R. Parts 23 and 26

Roadmap for Applicants

1. Should I apply?

You may be eligible to participate in the DBE/ACDBE program if:

- The firm is a for-profit business that performs or seeks to perform transportation related work (or a concession activity) for a recipient of Federal Transit Administration, Federal Highway Administration, or Federal Aviation Administration funds.
- The firm is at least 51% owned by a socially and economically disadvantaged individual(s) who also controls it.
- The firm's disadvantaged owners are U.S. citizens or lawfully admitted permanent residents of the U.S.
- The firm meets the Small Business Administration's size standard and DBE/ACDBE size standards https://www.transportation.gov/DBEsizestandards

2. How do I apply?

First time applicants for DBE certification must complete and submit this certification application and related material to the certifying agency in your home state and participate in an on-site interview conducted by that agency. The attached document checklist can help you locate the items you need to submit to the agency with your completed application. If you fail to submit the required documents, your application may be delayed and/or denied. Firms already certified as a DBE do not have to complete this form, but may be asked by certifying agencies outside of your home state to provide a copy of your initial application form, supporting documents, and any other information you submitted to your home state to obtain certification or to any other state related to your certification.

- 3. Where can I send my application? KDOT Office of Civil Rights Compliance, 700 SW Harrison, Topeka, KS 66603
- 4. Who will contact me about my application and what are the eligibility standards? A transportation agency in your state that performs certification functions will contact you. The agency is a member of a statewide Unified Certification Program (UCP), which is required by the U.S. Department of Transportation. The UCP is a one-stop certification program that eliminates the need for your firm to obtain certification from multiple certifying agencies within your state. The UCP is responsible for certifying firms and maintaining a database of certified DBEs and ACDBEs, pursuant to the eligibility standards found in 49 C.F.R. Parts 23 and 26.

5. Where can I find more information?

U.S. DOT—https://www.transportation.gov/civil-rights (This site provides useful links to the rules and regulations governing the DBE/ACDBE program, questions and answers, and other pertinent information)

SBA—Small Business Size Standards matched to the North American Industry Classification System (NAICS): http://www.census.gov/eos/www/naics/ and http://www.sba.gov/content/table-small-business-size-standards.

In collecting the information requested by this form, the Department of Transportation (Department) complies with the provisions of the Federal Freedom of Information and Privacy Acts (5 U.S.C. 552 and 552a). The Privacy Act provides comprehensive protections for your personal information. This includes how information is collected, used, disclosed, stored, and discarded. Your information will not be disclosed to third parties without your consent. The information collected will be used solely to determine delibely to participate in the Department's Disadvantaged Business Enterprise Program as defined in 49 C.F.R. §26.5 and the Airport Concession Disadvantaged Business Enterprise Program as defined in 49 C.F.R. §23.3. You may review DOT's complete Privacy Act Statement in the Federal Register published on April 11, 2000 (65 FR 19477).

Under 49 C.F.R. §26.107, dated February 2, 1999 and January 28, 2011, if at any time, the Department or a recipient has reason to believe that any person or firm has willfully and knowingly provided incorrect information or made false statements, the Department may initiate suspension or debarment proceedings against the person or firm under 2 C.F.R. Parts 180 and 1200, No procurement Suspension and Department, take enforcement action under 49 C.F.R. Part 31, Program Fraud and Civil Remedies, and/or refer the matter to the Department of Justice for criminal prosecution under 18 U.S.C. 1001, which prohibits false statements in Federal programs.

U.S. DOT Uniform DBE / ACDBE Certification Application • Page 1 of 15



INSTRUCTIONS FOR COMPLETING THE DISADVANTAGED BUSINESS ENTERPRISE (DBE) AIRPORT CONCESSIONS DISADVANTAGED BUSINESS ENTERPRISE (ACDBE) UNIFORM CERTIFICATION APPLICATION

NOTE: All participating firms must be for-profit enterprises. If your firm is not for profit, then you do NOT qualify for the DBE/ACDBE program and should not complete this application. If you require additional space for any question in this application, please attach additional sheets or copies as needed, taking care to indicate on each attached sheet/copy the section and number of this application to which it refers.

Section 1: CERTIFICATION INFORMATION

A. Basic Contact Information

- Enter the contact name and title of the person completing this application and the person who will serve as your firm's contact for this application.
- (2) Enter the legal name of your firm, as indicated in your firm's Articles of Incorporation or charter.
- (3) Enter the primary phone number of your firm.
- (4) Enter a secondary phone number, if any.
- (5) Enter your firm's fax number, if any.
- (6) Enter the contact person's email address.
- (7) Enter your firm's website addresses, if any.
- (8) Enter the street address of the firm where its offices are physically located (not a P.O. Box).
- (9) Enter the mailing address of your firm, if it is different from your firm's street address.

B. Prior/Other Certifications and Applications

- (10) Check the appropriate box indicating whether your firm is currently certified in the DBE/ACDBE programs, and provide the name of the certifying agency that certified your firm. List the dates of any site visits conducted by your home state and any other states or UCP members. Also provide the names of state/UCP members that conducted the review.
- (11) Indicate whether your firm or any firms owned by the persons listed has ever been denied certification as a DBE/ACDBE, 8(a), or Small Disadvantaged Business (SDB) firm, or state and local MBE/WBE firm. Indicate if the firm has ever been decertified from one of these programs. Indicate if the application was withdrawn or whether the firm was debarred, suspended, or otherwise had its bidding privileges denied or restricted by any state or local agency, or Federal entity. If your answer is yes, identify the name of the agency, and explain fully the nature of the action in the space provided. Indicate if you have ever appealed this decision to the Department and if so, attach a copy of USDOT's final agency decision(s).

Section 2: GENERAL INFORMATION

A. Business profile:

(1) Give a concise description of the firm's primary activities, the product(s) or services the company provides, or type of construction. If your company offers more than one product/service, list primary product or service first (attach additional sheets if necessary). This description may be used in our UCP online directory if you are certified as a DBE.

- (2) If you know the appropriate NAICS Code for the line(s) of work you identified in your business profile, enter the codes in the space provided.
- (3) State the date on which your firm was established as stated in your firm's Articles of Incorporation or charter.
- (4) State the date each person became a firm owner.
- (5) Check the appropriate box describing the manner in which you and each other owner acquired ownership of your firm. If you checked "Other," explain in the space provided.
- (6) Check the appropriate box that indicates whether your firm is "for profit." If you checked "No," then you do NOT qualify for the DBE/ACDBE program and should not complete this application. All participating firms must be for-profit enterprises. Provide the Federal Tax ID number as stated on your firm's Federal tax return.
- (7) Check the appropriate box that describes the type of legal business structure of your firm, as indicated in your firm's Articles of Incorporation or similar document. If you checked "Other," briefly explain in the space provided.
- (8) Indicate in the spaces provided how many employees your firm has, specifying the number of employees who work on a full-time, part-time, and seasonal basis. Attach a list of employees, their job titles, and dates of employment, to your application.
- (9) Specify the firm's gross receipts for each of the past three years, as stated in your firm's filed Federal tax returns. You must submit complete copies of the firm's Federal tax returns for each year. If there are any affiliates or subsidiaries of the applicant firm or owners, you must provide these firms' gross receipts and submit complete copies of these firm(s) Federal tax returns. Affiliation is defined in 49 C.F.R. §26.5 and 13 C.F.R. Part 121.

B. Relationships and Dealings with Other Businesses

(1) Check the appropriate box that indicates whether your firm is co-located at any of its business locations, or whether your firm shares a telephone number(s), a post office box, any office space, a yard, warehouse, other facilities, any equipment, financing, or any office staff and/or employees with any other business, organization or entity of any kind. If you answered "Yes," then specify the name of the other firm(s) and fully explain the nature of your relationship with these other businesses by identifying the business or person with whom you have any formal, informal, written, or oral

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- agreement. Provide an explanation of any items shared with other firms in the space provided.
- (2) Check the appropriate box indicating whether any other firm currently has or had an ownership interest in your firm at present or at any time in the past. If you checked yes, please explain.
- (3) Check the appropriate box that indicates whether at present or at any time in the past your firm:
- ever existed under different ownership, a different type of ownership, or a different name;
- (b) existed as a subsidiary of any other firm;
- existed as a partnership in which one or more of the partners are/were other firms;
- (d) owned any percentage of any other firm; and
- (e) had any subsidiaries of its own.
- served as a subcontractor with another firm constituting more than 25% of your firm's receipts.

If you answered "Yes" to any of the questions in (3)(a-f), you may be asked to explain the arrangement in detail.

Section 3: MAJORITY OWNER INFORMATION

Identify all individuals or holding companies with any ownership interest in your firm, providing the information requested below (if your firm has more than one owner, provide completed copies of this section for each owner):

A. Identify the majority owner of the firm holding 51% or more ownership interest

- (1) Enter the full name of the owner.
- (2) Enter his/her title or position within your firm.
- (3) Give his/her home phone number.
- (4) Enter his/her home (street) address.
- (5) Indicate this owner's gender.
- (6) Identify the owner's ethnic group membership. If you checked "Other," specify this owner's ethnic group/identity not otherwise listed.
- (7) Check the appropriate box to indicate whether this owner is a U.S. citizen or a lawfully admitted permanent resident. If this owner is neither a U.S. citizen nor a lawfully admitted permanent resident of the U.S., then this owner is NOT eligible for certification as a DBE owner.
- (8) Enter the number of years during which this owner has been an owner of your firm.
- (9) Indicate the percentage of the total ownership this person holds and the date acquired, including (if appropriate), the class of stock owned.
- (10) Indicate the dollar value of this owner's initial investment to acquire an ownership interest in your firm, broken down by cash, real estate, equipment, and/or other investment. Describe how you acquired your business and attach documentation substantiating this investment.

B. Additional Owner Information

- Describe the familial relationship of this owner to each other owner of your firm and employees.
- (2) Indicate whether this owner performs a management or supervisory function for any other business. If you checked "Yes," state the name of the other business and this owner's function/title held in that business.

- (3) (a) Check the appropriate box that indicates whether this owner owns or works for any other firm(s) that has any relationship with your firm. If you checked "Yes," identify the name of the other business, the nature of the business relationship, and the owner's function at the firm.
 - (b) If the owner works for any other firm, non-profit organization, or is engaged in any other activity more than 10 hours per week, please identify this activity.
- (4) (a) Provide the personal net worth of the owner applying for certification in the space provided. Complete and attach the accompanying "Personal Net Worth Statement for DBE/ACDBE Program Eligibility" with your application. Note, complete this section and accompanying statement only for each owner applying for DBE qualification (i.e., for each owner claiming to be socially and economically disadvantaged).
- (b) Check the appropriate box that indicates whether any trust has been created for the benefit of the disadvantaged owner(s). If you answered "Yes," you may be asked to provide a copy of the trust instrument.
- (5) Check the appropriate to indicate whether any of your immediate family members, managers, or employees, own, manage, or are associated with another company. Immediate family member is defined in 49 C.F.R. §26.5. If you answered "Yes," provide the name of each person, your relationship to them, the name of the company, the type of business, and whether they own or manage the company.

Section 4: CONTROL

A. Identify the firm's Officers and Board of Directors

- In the space provided, state the name, title, date of appointment, ethnicity, and gender of each officer.
- (2) In the space provided, state the name, title, date of appointment, ethnicity, and gender of each individual serving on your firm's Board of Directors.
- (3) Check the appropriate box to indicate whether any of your firm's officers and/or directors listed above performs a management or supervisory function for any other business. If you answered "Yes," identify each person by name, his/her title, the name of the other business in which s/he is involved, and his/her function performed in that other business.
- (4) Check the appropriate box that indicates whether any of your firm's officers and/or directors listed above own or work for any other firm(s) that has a relationship with your firm. (e.g., ownership interest, shared office space, financial investments, equipment leases, personnel sharing, etc.) If you answered "Yes," identify the name of the firm, the individual's name, and the nature of his/her business relationship with that other firm.

B. Duties of Owners, Officers, Directors, Managers and Key Personnel

(1), (2) Specify the roles of the majority and minority owners, directors, officers, and managers, and key personnel who are responsible for the functions listed for the firm. Submit résumés for each owner and non-owner identified below. State the name of the individual, title, race

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and gender and percentage ownership if any. Circle the frequency of each person's involvement as follows: "always, frequently, seldom, or never" in each area.

Indicate whether any of the persons listed in this section perform a management or supervisory function for any other business. Identify the person, business, and their title/function. Identify if any of the persons listed above own or work for any other firm(s) that has a relationship with this firm (e.g. ownership interest, shared office space, financial investment, equipment, leases, personnel sharing, etc.) If you answered "Yes," describe the nature of his/her business relationship with that other firm.

C. Inventory: Indicate firm inventory in these categories:

(1) Equipment and Vehicles

State the make and model, and current dollar value of each piece of equipment and motor vehicle held and/or used by your firm. Indicate whether each piece is either owned or leased by your firm or owner, whether it is used as collateral, and where this item is stored.

(2) Office Space

State the street address of each office space held and/or used by your firm. Indicate whether your firm or owner owns or leases the office space and the current dollar value of that property or its lease.

(3) Storage Space

State the street address of each storage space held and/or used by your firm. Indicate whether your firm or owner owns or leases the storage space and the current dollar value of that property or its lease. Provide a signed lease agreement for each property.

D. Does your firm rely on any other firm for management functions or employee payroll?

Check the appropriate box that indicates whether your firm relies on any other firm for management functions or for employee payroll. If you answered "Yes," you may be asked to explain the nature of that reliance and the extent to which the other firm carries out such functions.

E. Financial / Banking Information

State the name, City and State of your firm's bank. Identify the persons able to sign checks on this account. Provide bank authorization and signature cards.

Bonding Information. State your firm's bonding limits both aggregate and project limits.

F. Sources, amounts, and purposes of money loaned to your firm, including the names of persons or firms guaranteeing the loan.

State the name and address of each source, the name of person securing the loan, original dollar amount and the current balance of each loan, and the purpose for which each loan was made to your firm. Provide copies of signed loan agreements and security agreements

G. Contributions or transfers of assets to/from your firm and to/from any of its owners or another individual over the past two years:

Indicate in the spaces provided, the type of contribution or asset that was transferred, its current dollar value, the person or firm <u>from whom</u> it was transferred, the person or firm <u>to whom</u> it was transferred, the relationship between the two persons and/or firms, and the date of the transfer.

H. Current licenses/permits held by any owner or employee of your firm.

List the name of each person in your firm who holds a professional license or permit, the type of permit or license, the expiration date of the permit or license, and issuing State of the license or permit. Attach copies of licenses, license renewal forms, permits, and haul authority forms.

Largest contracts completed by your firm in the past three years, if any.

List the name of each owner or contractor for each contract, the name and location of the projects under each contract, the type of work performed on each contract, and the dollar value of each contract.

J. Largest active jobs on which your firm is currently working.

For each active job listed, state the name of the prime contractor and the project number, the location, the type of work performed, the project start date, the anticipated completion date, and the dollar value of the contract.

Section 5: <u>AIRPORT CONCESSION (ACDBE)</u> <u>APPLICANTS</u>

Complete the entries in this section if you are applying for ACDBE certification. Indicate in Section A if you operate a concession at the airport, and/or supply a good or service to an airport concessionaire. Indicate in Section B whether the applicant firm owns or operates any off-airport locations, providing the type of business, lease information, address/location, and annual gross receipts generated. Provide similar information in section C for any airport concession locations the firm currently owns or operates. If the applicant firm has any affiliates, provide the requested information in Section D. Indicate whether the ACDBE firm is participating in any joint ventures, and if so, include the original and any amended joint venture agreements.

AFFIDAVIT & SIGNATURE

The Affidavit of Certification must accompany your application. Carefully read the attached affidavit in its entirety. Fill in the required information for each blank space, and sign and date the affidavit in the presence of a Notary Public, who must then notarize the form.

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				Stores of the
(1) Contact person and Title:	(2) I	egal name of firm:		
(3) Phone #: ((4) Othe	er Phone #: ((5)	Fax #: ()	
(6) E-mail:	(7) Firm	Websites:		
(8) Street address of firm (No P.O. Box):	City:	County/Parish:	State:	Zip:
(9) Mailing address of firm (if different):	City:	County/Parish:	State:	Zip:
B. Prior/Other Certifications and Application				
(10) Is your firm currently certified for any □ DBE □ ACDBE Names of certifying age		U.S. DOT program	s?	
⊗ If you are certified in your home state as a DBE. Ask your state UCP about the interstate certification		t have to complete this	application for	r other states.
List the dates of any site visits conducted by	your home state	and any other stat	es or UCP m	embers:
Date// State/UCP Member:	Date	//_State/UC	P Member:	
(11) Indicate whether the firm or any perso	ns listed in this a	pplication have ever	r been:	
(a) Denied certification or decertified as a DB (b) Withdrawn an application for these pro- denied or restricted by any state or local ag	ograms, or debarr	ed or suspended or of	therwise had b	
If yes, explain the nature of the action. (If you a	appealed the decision	n to DOT or another a	gency, attach a	copy of the decision
Section 1 A. Business Profile: (1) Give a concise descrit provides. If your company offers more than use additional paper if necessary. This descrip are certified as a DBE or ACDBE.	one product/servi	primary activities a ce, list the primary p	roduct or serv	ice first. Please
(2) Applicable NAICS Codes for this line of	work include:			
(3) This firm was established on//	(4) I	We have owned thi	is firm since:	//_
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(5) Method of acquisition (Check all that apply):	See
☐ Started new business ☐ Bought existing business☐ Inherited business ☐ Gifted	
☐ Merger or consolidation ☐ Other (explain)	Som or
(6) Is your firm "for profit"? □Yes Federal Tax ID# No→ STOP! If your firm is NOT for-profit, then you do NO qualify for this program and should not fill out this application.	ıΤ
(7) Type of Legal Business Structure: (check all that apply): □ Sole Proprietorship □ Limited Liability Partnership □ Partnership□Corporation □ Limited Liability Company□ Other, Describe	
(8) Number of employees: Full-time Part-time Seasonal Total (Provide a list of employees, their job titles, and dates of employment, to your application).	
(9) Specify the firm's gross receipts for the last 3 years. (Submit complete copies of the firm's Federal tax returned pack year. If there are affiliates or subsidiaries of the applicant firm or owners, you must submit complete copies of these firms' Federal tax returns).	
Year Gross Receipts of Applicant Firm \$ Gross Receipts of Affiliate Firms \$ Gross Receipts of Applicant Firm \$ Gross Receipts of Affiliate Firms \$	
Year Gross Receipts of Applicant Firm \$ Gross Receipts of Affiliate Firms \$	
f Yes, explain the nature of your relationship with these other businesses by identifying the business or person with whon ave any formal, informal, written, or oral agreement. Also detail the items shared	
(2) Has any other firm had an ownership interest in your firm at present or at any time in the past? ☐ Yes ☐ No If Yes, explain	
 (3) At present, or at any time in the past, has your firm: (a) Ever existed under different ownership, a different type of ownership, or a different name? □ Yes □ No (b) Existed as a subsidiary of any other firm? □ Yes □ No 	ı
 (c) Existed as a partnership in which one or more of the partners are/were other firms? ☐ Yes ☐ No (d) Owned any percentage of any other firm? ☐ Yes ☐ No (e) Had any subsidiaries? ☐ Yes ☐ No (f) Served as a subcontractor with another firm constituting more than 25% of your firm's receipts? ☐ Yes ☐	
whether the arrangement continues).	
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Section 3: MAJORITY OWNER INFORMATION A. Identify the majority owner of the firm holding 51% or more ownership interest. (1) Full Name: (2) Title: (3) Home Phone #: State: (4) Home Address (Street and Number): City: Zip: (8) Number of years as owner: (5) Gender: Male Female (9) Percentage owned: Class of stock owned: Date acquired (6) Ethnic group membership (Check all that apply): (10) Initial investment to Dollar Value Black acquire ownership Hispanic Cash interest in firm: Real Estate Asian Pacific Equipment ■ Native American Other Subcontinent Asian Describe how you acquired your business: ☐ Other (specify) Started business myself. It was a gift from: (7) U.S. Citizenship: ■ U.S. Citizen I bought it from: Lawfully Admitted Permanent Resident I inherited it from: Other (Attach documentation substantiating your investment) B. Additional Owner Information Describe familial relationship to other owners and employees: (2) Does this owner perform a management or supervisory function for any other business? ☐ Yes ☐ No If Yes, identify: Name of Business: Function/Title: (3)(a) Does this owner own or work for any other firm(s) that has a relationship with this firm? (e.g., ownership interest, shared office space, financial investments, equipment, leases, personnel sharing, etc.) 🔲 Yes 🔲 No Identify the name of the business, and the nature of the relationship, and the owner's function at the firm: (b) Does this owner work for any other firm, non-profit organization, or engage in any other activity more than 10 hours per week? If yes, identify this activity: (4)(a) What is the personal net worth of this disadvantaged owner applying for certification? \$ (b) Has any trust been created for the benefit of this disadvantaged owner(s)? ☐ Yes ☐ No (If Yes, you may be asked to provide a copy of the trust instrument). (5) Do any of your immediate family members, managers, or employees own, manage, or are associated with another company? I Yes I No If Yes, provide their name, relationship, company, type of business, and indicate whether they own or manage the company: (Please attach extra sheets, if needed): U.S. DOT Uniform DBE / ACDBE Certification Application • Page 7 of 15

Section 3: OWNER INFORMATION, Cont'd.



A. Identify all individuals, firms, or holding companies that hold LESS THAN 51% ownership interest in the firm (Attach separate sheets for each additional owner)

) Full Name:	(2) Title:		()	ne Phone #:	
) Home Address (Street and Number):	l	City:	I	State:	Zip:
		(0) N. 1			
6) Gender: 🗖 Male 📮 Female		(8) Number of year (9) Percentage ow		er:	
) Ethnic group membership (Check	t all that apply)	Class of stock own	ied:		uired
l Black		(10) Initial inve	stment		
Hispanic Hispanic		to acquire owners	ship <u>T</u> y	<u>rpe</u> <u>Dol</u>	<u>llar Value</u>
Asian Pacific		interest in firm:		ash \$	
Native American				eal Estate \$	
Subcontinent Asian			_	quipment \$	
Other (specify)			0	ther \$	
7) U.S. Citizenship:		Describe how you		our business:	
U.S. Citizen		Started business	-		
Lawfully Admitted Permanent Resi	ident	It was a gift from			
,		☐ I bought it from			
		I inherited it fro	m:		
		□ Other			
Additional Owner Information l) Describe familial relationship to	other owners	☐ Other		iating your inv	estment)
l) Describe familial relationship to		Other(Attach documentati and employees:	on substant		
		Other (Attach documentati and employees:	on substant		
2) Does this owner perform a mana? Yes, identify: Name of Business: 3)(a) Does this owner own or work names, shared office space, financial investmaterity the name of the business, and	gement or su for any other ents, equipment, i the nature of t	Other (Attach documentati and employees: pervisory function f Functi firm(s) that has a r leases, personnel sharing, the relationship, and the	for any otl on/Title: elationship otc.) \ Y	ner business? p with this fi es □ No s function at	? Yes No rm? (e.g., ownersh
2) Does this owner perform a mana f Yes, identify: Name of Business: B)(a) Does this owner own or work sterest, shared office space, financial investme dentify the name of the business, and b) Does this owner work for any other thore than 10 hours per week? If yes	gement or su for any other ents, equipment, i the nature of t her firm, non- s, identify this	Other (Attach documentati and employees: pervisory function f Functi firm(s) that has a r eases, personnel sharing, he relationship, and r profit organization activity:	on substanti	ner business? p with this fi es □ No s function at	? Yes No rm? (e.g., ownersh the firm:
2) Does this owner perform a mana Yes, identify: Name of Business: B)(a) Does this owner own or work starest, shared office space, financial investme dentify the name of the business, and	gement or su for any other ents, equipment, i the nature of t her firm, non- s, identify this	Other (Attach documentati and employees: pervisory function f Functi firm(s) that has a r eases, personnel sharing, he relationship, and r profit organization activity:	on substanti	ner business? p with this fi es □ No s function at	? Yes No rm? (e.g., ownersh the firm:
2) Does this owner perform a mana f Yes, identify: Name of Business: B)(a) Does this owner own or work sterest, shared office space, financial investme dentify the name of the business, and b) Does this owner work for any other thore than 10 hours per week? If yes	gement or sup for any other ents, equipment, it the nature of t her firm, non- s, identify this h of this disad	Other (Attach documentati and employees: pervisory function f Functi firm(s) that has a r leases, personnel sharing, the relationship, and to profit organization activity: lvantaged owner ap	for any othor on/Title: etc.) Yhe owner'	p with this fi es No s function at aged in any o	? Yes No rm? (e.g., ownersh the firm: other activity

Section 4: CONTROL

A. Identify your firm's Officers and Board of Directors (If additional space is required, attach a separate sheet):

	Name	Title	Date		218
			Appointed	Ethnicity	Gender
(1) Officers of the Company	(a)				
	(b)				
	(c)				
	(d)				
(2) Board of Directors	(a)				
	(b)				
	(c)				
	(d)				

(3) Do	any	of the	persons	listed	above	perf	orm	a mar	iagement	or	supervisor	ry f	unction	for	any	other	business	?
	l Yes		No If	Yes, idei	ntify fo	or each:													

Title:

Business:	Function:	
Person:	Title:	
Business:	Function:	
with this firm? (e.g., ownership Yes No If Yes, identify for each:	isted in section A above own or work for any other firm(s) that has in interest, shared office space, financial investments, equipment, leases, personnel sha	-
Firm Name:	Person:	

Person:

Nature of Business Relationship:

B. Duties of Owners, Officers, Directors, Managers, and Key Personnel
1. Complete for all Owners who are responsible for the following functions of the firm (Attach separate sheets as needed).

		Ma	jorit	y Ot	vne	r (:	51%	or	more)		Min	orit	y Ow	ner (49%	or	less)	
A= Always	S = Seldom	Na	me:								Nan	ne:							
F = Frequently	N = Never	Tit									Title	_							
		Per	cent	Ow	nec	Ŀ,					Perc	ent	Own	ed:					
Sets policy for comp	any direction/scope	Α		F			S		N		A		F		S]	N	
of operations										_									
Bidding and estimati	ng	Α		F			S		N		A		F		S]	N	
Major purchasing de	cisions	Α		F			S		N		A		F		S			N	
Marketing and sales		Α		F			S		N		A		F		S			Ν	
Supervises field oper	rations	Α		F			S		N		Α		F		S			Ν	
Attend bid opening a	and lettings	Α		F			S		N		A		F		S			Ν	
Perform office mana	gement (billing,	Α		F			S		N		A		F		S			N	
accounts receivable/	payable, etc.)									_									
Hires and fires mana	gement staff	Α		F			S		N		Α		F		S			N	
Hire and fire field st	aff or crew	Α		F			S		N		A		F		S			Ν	
Designates profits sp	ending or investment	Α		F			S		N		A		F		S			N	
Obligates business b	y contract/credit	Α		F			S		N		Α		F		S			Ν	
Purchase equipment		Α		F			S		N		A		F		S			N	
Signs business check	cs	Α		F			S		N		A		F		S			N	

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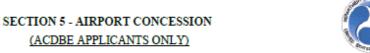
		Officer/Director/Manager/Key Personnel							Officer/Director/Manager/ Key Person						
A= Always S = Seldom		me:		CtOI	Iviana	gc1,120,	I ersonn			Name:					
	Tit								tle:						
F = Frequently N = Never		_	nd Ge	nde	r:				_	nd Ge	nder:				
	Per	rcen	t Own	ned:				Pe	rcen	Own	ed:				
sets policy for company direction/scope of operations	A		F		S [N		A	F		S		N		
Bidding and estimating	A		F		S	N		A	F		S		N		
Jajor purchasing decisions	Α	Н	F		S	N		A	F	一百	S	П	N		
Marketing and sales	A	П	F		S	N		A	F		S		N		
upervises field operations	Α	П	F		S	N		A	F		S		N		
ttend bid opening and lettings	A		F		S	N		A	F		S		N		
erform office management (billing,	Α		F		S	N		A	F		S		N		
ccounts receivable/payable, etc.)															
lires and fires management staff	Α		F		S	N		A	F		S		N		
ire and fire field staff or crew	Α		F		S	N		A	F		S		N		
esignates profits spending or investme			F		S	N		A	F		S		N		
bligates business by contract/credit	A		F		S	N		A	F		S		N		
urchase equipment			F		S	N		A	F		S		N		
	A	\blacksquare	_	-	_	_		_							
o any of the persons listed in B1 or lentify the person, the business, and to any of the persons listed above ownership interest, shared office space, finance	A B2 per their t	itle/ vorl	m a n	ion: any	s ageme	firm(s)	that ha	s a rela	ction	ship 1	with t	his :	firm?	(e.g.,	
o any of the persons listed in B1 or i entify the person, the business, and o any of the persons listed above ow mership interest, shared office space, finance e business relationship:	A B2 per their t	itle/ vorl	m a n	ion: any	s ageme	nt or st	that ha	ory fun s a rela	ction	ship 1	any o	his :	busin	(e.g.,	
o any of the persons listed in B1 or lentify the person, the business, and or any of the person listed above ownership interest, shared office space, finance	A B2 per their t yn or v	itle/ vork	m a n funct for a	ion: any quip	s ageme other ment, l	nt or su firm(s)	that ha	ory fun s a rela	ction ation	ship v	any o with t	his : crib	busin firm? e the	(e.g., nature	
igns business checks of any of the persons listed in B1 or itentify the person, the business, and of any of the persons business and of any of the persons fixed above ownership interest, shared office space, finance business relationship: Inventory: Indicate your firm's in	A B2 per their t yn or v	itle/ vork	m a n funct for a	ion: any quip	s ageme other ment, l	nt or su firm(s)	that ha	ory fun s a rela	ction ation	ship v	any o with t	his : crib	busin firm? e the	(e.g., nature	
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S+-	reet Address	Owned or 1	leased by C	nerent Value of	Property or Lease
50	reet Audi ess	Firm or (urrent value or	Troperty of Lease (
Does your firm	rely on any other fire	n for management f	unctions or emp	loyee payroll?	☐ Yes ☐ No
Financial/Bank	ing Information (Provi	ide bank authorization (and signature card	ls)	
Name of bank:		City	and State:		
	lividuals are able to sign				
Name of bank:		City	and State:		
	lividuals are able to sign	n checks on this accor	int:		
Sonding Informa	ation: If you have bond	ing capacity, identify Project limit \$	the firm's bondi	ng aggregate a	nd project limits:
	rces, amounts, and pu				m financial
titutions. Ident	ify whether you the ov	vner and any other p	person or firm l	oaned money t	o the applicant
	clude the names of any igned loan agreements and		aranteeing the l	loan, if other t	han the listed owne
Jame of Source	Address of Source	Name of Person	Original	Current	Purpose of Loan
and or bource	Taut Coo of Source	Guaranteeing the	_	Balance	Turpose of Zona
		Loan			
	outions or transfers of	assets to/from your		n any of its ow	ners or another
dividual over th	e past two years (Attac	assets to/from your i	eeded):		
dividual over th	e past two years (Attac	assets to/from your			ners or another nship Date of Transfer
dividual over th Contribution/As	e past two years (Attac	assets to/from your is h additional sheets if ne	neded): To Whom		nship Date of
dividual over th	e past two years (Attac	assets to/from your is h additional sheets if ne	neded): To Whom		nship Date of
dividual over th Contribution/As	e past two years (Attac	assets to/from your is h additional sheets if ne	neded): To Whom		nship Date of
dividual over the contribution/As	set Dollar Value Censes/permits held by	assets to/from your is hadditional sheets if ne From Whom Transferred	reded): To Whom Transferred mployee of your	Relatio	nship Date of
dividual over the Contribution/As	set Dollar Value	assets to/from your is hadditional sheets if ne From Whom Transferred	reded): To Whom Transferred mployee of your	Relatio	nship Date of
dividual over the Contribution/As List current lice of contractor, engine Name of Licen	set Dollar Value Senses/permits held by ineer, architect, etc.)(Attacked)	assets to/from your is hadditional sheets if ne From Whom Transferred	reded): To Whom Transferred mployee of your	Relatio	nship Date of Transfer
dividual over the Contribution/As List current lice of contractor, engine Name of Licen	set Dollar Value Dollar Value Censes/permits held by inner, architect, etc.)(Attack	assets to/from your is hadditional sheets if ne From Whom Transferred any owner and/or each additional sheets if ne	reded): To Whom Transferred mployee of your	Relatio	nship Date of Transfer
dividual over the Contribution/As List current lice of contractor, engine Name of Licen	set Dollar Value Senses/permits held by ineer, architect, etc.)(Attacked)	assets to/from your is hadditional sheets if ne From Whom Transferred any owner and/or each additional sheets if ne	reded): To Whom Transferred mployee of your	Relatio	nship Date of Transfer
dividual over the Contribution/As List current lice of contractor, engineers.	set Dollar Value Senses/permits held by ineer, architect, etc.)(Attacked)	assets to/from your is hadditional sheets if ne From Whom Transferred any owner and/or each additional sheets if ne	reded): To Whom Transferred mployee of your	Relatio	nship Date of Transfer

Name of Owner/Contractor 1.	Name/Locatio Project			three years, if a f Work Perforn		Dollar Value of Contract
2.						
3.						
List the three largest activ	re jobs on which yo			orking:		
Name of Prime Contractor and Project Number	Location of Project	Type of	Work	Project Start Date	Anticipated Completion Date	
1			_			
2						_
3.						
dditional Information:						



Α	Lam	annlying	for A	CDRE	certification	to: (check	all that apply)

□ Operate a concession at an airport □ Supply a good or service to an airport concessionaire

В. 1	Does the applicant firm own	operate any off-air	port locations? □ Yes □ No	<i>If Ye</i> s, identif	y the	following
------	-----------------------------	---------------------	----------------------------	-------------------------	-------	-----------

Type of Business (e.g., F&B, News & Gift, Retail, Duty Free, Advertising, etc.)	Lease Term (years)	Lease Start Date	Address / Location	Annual Gross Receipts Generated
	-			
	ļ			
	l .			

C. Does the applicant firm currently own/operate any <u>airport</u> concession locations?

Yes
No If Yes, supply the following information:

Airport Name	Concession Type (e.g., F&B, News & Gift, Retail, Duty Free, Advertising, etc.)	Number of Leases	Number of Locations	Annual Gross Receipts Generated	Lease Type (e.g. Direct Lease, Subcontract Management Agreement, etc. enter all that apply to the leases listed)

D. Does the applicant firm have any affiliates? ■Yes ■No If Yes, provide the following information concerning any locations owned/operated by affiliate firms.

Airport Name	Concession Type (e.g., F&B, News & Gift, Retail, Duty Free, Advertising, etc.)	1	Number of Locations	Annual Gross Receipts Generated	Lease Type (e.g. Direct Lease, Subcontract Management Agreement, etc. enter all that apply to the leases listed)

E. Is the ACDBE applicant firm a participant in any joint ventures?

Yes
No If Yes, attach all original and any amended Joint Venture Agreements and any amendments to the agreements.

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AFFIDAVIT OF CERTIFICATION



This form must be signed and notarized for each owner upon which disadvantaged status is relied.

A MATERIAL OR FALSE STATEMENT OR OMISSION MADE IN CONNECTION WITH THIS APPLICATION IS SUFFICIENT CAUSE FOR DENIAL OF CERTIFICATION, REVOCATION OF A PRIOR APPROVAL, INITIATION OF SUSPENSION OR DEBARMENT PROCEEDINGS, AND MAY SUBJECT THE PERSON AND/OR ENTITY MAKING THE FALSE STATEMENT TO ANY AND ALL CIVIL AND CRIMINAL PENALTIES AVAILABLE PURSUANT TO APPLICABLE FEDERAL AND STATE LAW.

I (full name printed)	
I	I acknowledge and agree that any misrepresentations in this application or in records pertaining to a contract or subcontract will be grounds for terminating any contract or subcontract which may be awarded; denial or revocation of certification; suspension and debarment; and for initiating action under federal and/or state law concerning false statement, fraud or other applicable offenses. I certify that I am a socially and economically disadvantaged individual who is an owner of the above-referenced firm seeking certification as a Disadvantaged Business Enterprise or Airport
pertinent history of the named firm as well as the ownership, control, and affiliations thereof.	Concession Disadvantaged Business Enterprise. In support of my application, I certify that I am a member of one or more of the following groups, and that I have held myself out as a member of
I recognize that the information submitted in this application is for the purpose of inducing certification approval by a	the group(s): (Check all that apply):
government agency. I understand that a government agency may, by means it deems appropriate, determine the accuracy and truth of the statements in the application, and I authorize such agency to contact any entity named in the application, and	□ Female □ Black American □ Hispanic American □ Native American □ Asian-Pacific American □ Subcontinent Asian American □ Other (specify)
the named firm's bonding companies, banking institutions,	
credit agencies, contractors, clients, and other certifying agencies for the purpose of verifying the information supplied and determining the named firm's eligibility.	I certify that I am socially disadvantaged because I have been subjected to racial or ethnic prejudice or cultural bias, or have suffered the effects of discrimination, because of my identity as a member of one or more of the groups identified above,
I agree to submit to government audit, examination and review of books, records, documents and files, in whatever form they	without regard to my individual qualities.
exist, of the named firm and its affiliates, inspection of its places(s) of business and equipment, and to permit interviews of its principals, agents, and employees. I understand that refusal to permit such inquiries shall be grounds for denial of certification.	I further certify that my personal net worth does not exceed \$1.32 million, and that I am economically disadvantaged because my ability to compete in the free enterprise system has been impaired due to diminished capital and credit opportunities as compared to others in the same or similar line of business who are not socially and economically
If awarded a contract, subcontract, concession lease or sublease, I agree to promptly and directly provide the prime	disadvantaged.
contractor, if any, and the Department, recipient agency, or federal funding agency on an ongoing basis, current, complete and accurate information regarding (1) work performed on the project; (2) payments; and (3) proposed changes, if any, to the	I declare under penalty of perjury that the information provided in this application and supporting documents is true and correct.
foregoing arrangements.	Signature (DBE/ACDBE Applicant) (Date)
I agree to provide written notice to the recipient agency or Unified Certification Program of any material change in the information contained in the original application within 30	NOTARY CERTIFICATE

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calendar days of such change (e.g., ownership changes, address/telephone number, personal net worth exceeding \$1.32

million, etc.).

UNIFORM CERTIFICATION APPLICATION SUPPORTING DOCUMENTS CHECKLIST



In order to complete your application for DBE or ACDBE certification, you must attach copies of all of the following REQUIRED documents. A failure to supply any information requested by the UCP may result in your firm denied DBE/ACDBE certification.

Required Documents for All Applicants	□ Corporate by-laws and any amendments
	□ Corporate bank resolution and bank signature cards
■ Résumés (that include places of employment with	□ Official Certificate of Formation and Operating Agreement
corresponding dates), for all owners, officers, and key	with any amendments (for LLCs)
personnel of the applicant firm	
Personal Net Worth Statement for each socially and	Optional Documents to Be Provided on Request
economically disadvantaged owners who the applicant firm	
relies upon to satisfy the Regulation's 51% ownership	The certifying agency to which you are applying may require
requirement.	the submission of the following documents. If requested to
Personal Federal tax returns for the past 3 years, if	provide these document, you must supply them with your
applicable, for each disadvantaged owner	application or at the on-site visit.
Federal tax returns (and requests for extensions) filed by	
the firm and its affiliates with related schedules, for the past 3	☐ Proof of citizenship
years.	Insurance agreements for each truck owned or operated by
Documented proof of contributions used to acquire	your firm
ownership for each owner (e.g., both sides of cancelled	Audited financial statements (if available)
· _ ·	
checks)	Trust agreements held by any owner claiming
Signed loan and security agreements, and bonding forms	disadvantaged status
List of equipment and/or vehicles owned and leased	Year-end balance sheets and income statements for the
including VIN numbers, copy of titles, proof of ownership,	past 3 years (or life of firm, if less than three years)
insurance cards for each vehicle.	6 1
☐ Title(s), registration certificate(s), and U.S. DOT numbers	Suppliers
for each truck owned or operated by your firm	 List of product lines carried and list of distribution
Licenses, license renewal forms, permits, and haul	equipment owned and/or leased
authority forms	
 Descriptions of all real estate (including office/storage 	
space, etc.) owned/leased by your firm and documented proof	
of ownership/signed leases	
 Documented proof of any transfers of assets to/from your 	
firm and/or to/from any of its owners over the past 2 years □ DBE/ACDBE and SBA 8(a), SDB, MBE/WBE	
certifications, denials, and/or decertification's, if applicable;	
and any U.S. DOT appeal decisions on these actions.	
Bank authorization and signatory cards	
Schedule of salaries (or other remuneration) paid to all	
officers, managers, owners, and/or directors of the firm	
List of all employees, job titles, and dates of employment.	
Proof of warehouse/storage facility ownership or lease	
arrangements	
Deute auchin au Trius Ventura	
Partnership or Joint Venture	
Original and any amended Partnership or Joint Venture	
Agreements	
Corporation or LLC	
Official Articles of Incorporation (signed by the state	
official)	
Both sides of all corporate stock certificates and your	
firm's stock transfer ledger	
Shareholders' Agreement(s)	
☐ Minutes of all stockholders and board of director's meetings	
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(APPENDIX E)

PERSONAL NET WORTH

Effective November 3, 2014, there is a new DOT Personal Net Worth (PNW) Form. The DOT form is an adaption of the SBA Form 413 tailored to DBE program requirements. All applicants must use the simplified form to document economic status of the disadvantaged owner(s). The spouse of a disadvantaged owner who is involved in the operation of the firm must also submit a PNW form with the application.

DBE program regulations, 49 CFR, Part 26.67 addresses the Personal Net Worth (PNW) requirements as follows:

- (2)(i) You must require each individual owner of a firm applying to participate as a DBE whose ownership and control are relied upon for DBE certification to certify that he or she has a personal net worth that does not exceed \$1.32 million.
- (ii) You must require each individual who makes this certification to support it with a signed, notarized statement of personal net worth, with appropriate supporting documentation.



U.S. Department of Transportation

Personal Net Worth Statement For DBE/ACDBE Program Eligibility

OMB APPROVAL NO: 2105-0510

EXPIRATION DATE: 10/31/2021

As of _____

This form is used by all participants in the U.S. Department of Transportation's Disadvantaged Business Enterprise (DBE) and Airport Concession DBE (ACDBE) Programs. Each individual owner of a firm applying to participate as a DBE or ACDBE, whose ownership and control are relied upon for DBE certification must complete this form. Each person signify the programs are provided to determine whether are purposed to the control of the control

he agency you a	pply t	o will use	the information	on p	rovided to determin	e whether an owner is	s economically
							Residence Phone
							Business Phone
Marital Status: □ Single, □ Married, □ Divorced, □ Union		Spouse	s Full Name:				
		(Omit Cents)		LIABILITIES			(Omit Cents)
		\$					\$
Retirement Accounts (IRAs, 401Ks, 403Bs, Pensions, etc.) (Report full value minus tax and interest penalties that would apply if assets were distributed today) (Complete Section 3)		\$		Mortgages on Real Estate Excluding Primary Residence Debt (Complete Section 4)			\$
Brokerage, Investment Accounts				Notes, Obligations on Personal Property (Complete Section 6)			\$
Assets Held in Trust			\$			\$	
Loans from You to the Firm, Other Entities, Individuals, & Other Receivables (Complete Section 8)		\$		Other Liabilities (Complete Section 8)			\$
Real Estate Excluding Primary Residence (Complete Section 4)			\$		•	\$	
ue Only)		\$					
i		\$					
pplicant Firm		\$					
Total Ass	ets	\$		Total Liabilities			\$
				NET WORTH			
s and Others							
Original Balance					Frequency (monthly, etc.)	How Secured or En	dorsed Type of Collateral
	he agency you a E program regula Divorced, Uni 403Bs, Pensions d interest penaltie buted today) intities, Individual in 6) dence le Only) pplicant Firm Total Ass s and Others Original	he agency you apply to E program regulations Divorced, □ Union 403Bs, Pensions, dinterest penalties buted today) Intities, Individuals, & on 6) Jence Total Assets Original Company apply to the program regulations Original Company apply to the program regulations	he agency you apply to will use E program regulations 49 C.F.f. Divorced, □ Union Spouse (Or \$ 403Bs, Pensions, dinterest penalties buted today) \$ intities, Individuals, & \$ intities, Individuals, & \$ ine Only) \$ pplicant Firm \$ Total Assets \$ s and Others Original Current	he agency you apply to will use the informatic E program regulations 49 C.F.R. Parts 23 and Sprogram regulations 40 C.F.R. Parts 24 C.F.R. Parts 24 C.F.R.	he agency you apply to will use the information p E program regulations 49 C.F.R. Parts 23 and 26 Divorced, Union Spouse's Full Name:	the agency you apply to will use the information provided to determine program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 23 and 26. Return form to a control of the program regulations 49 C.F.R. Parts 24 and 26. Return form regulations 49 C.F.	(Omit Cents) LIABILITIES (Omit Cents) Loan on Life Insurance (Complete Section 5) 403Bs, Pensions, interest penalties buted today) \$ Mortgages on Real Estate Excluding Primary Residence Debt (Complete Section 4) \$ Notes, Obligations on Personal Property (Complete Section 6) \$ Notes & Accounts Payable to Banks and Others (Complete Section 2) Other Liabilities (Complete Section 8) dence \$ Unpaid Taxes (Complete Section 8) Primary Residence (Complete Section 8) Total Assets \$ Total Liabilities NET WORTH Total Assets \$ Total Liabilities NET WORTH

U.S. DOT Personal Net Worth Statement for DBE/ACDBE Program Eligibility • Page 1 of 5

Section 3. Brokerage and custodial accounts, stocks, bonds, retirement accounts. (Full Value) (Use attachments if necessary).

Name of Security / Brokerag Accou		irement	Cost	(Market Value Quotation/Exchange	Date Quotation/		Total Value
Section 4. Real Estate Owne Purposes, Farm Properties,	ed (Including Pr or any Other In	imary Res come Pro	idence, Inve ducing prop	estme perty).	nt Properties, Persor (List each parcel sepa	nal Property arately. Add a	Leased or Ren dditional sheets	ited for Business s if necessary).
[Prima	ry Residen	ce		Prope	erty B		Property C
Type of Property								
Address								
Date Acquired and Method								İ
of Acquisition (purchase, inherit, divorce, gift, etc.)								
Names on Deed	ĺ		j					ĺ
Purchase Price]
Present Market Value	<u> </u> 							<u> </u>
Source of Market Valuation			i					İ
Name of all Mortgage	<u> </u>							
Holders								
			!					
Mortgage Acc. # and balance (as of date of form)								
Equity line of credit balance								
Amount of Payment Per Month/Year (Specify)								
Section 5. Life Insurance He				- 1	ue of policies, name of	finsurance co		
Insurance Company	Face Value	Cash Su	rrender Amo	ount	Beneficiarie	es	Loan o	on Policy Information
	i							
<u> </u>	'							

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Section 6. Other Personal Property and Assets (Use attachments as necessary)

Type of Property or Asset	Total Present Value	Amount of Liability (Balance)	Is this asset insured?	Lien or Note amount and Terms of Payment	
Automobiles and Vehicles (including recreation vehicles, motorcycles, boats, etc.) Include personally owned vehicles that are leased or rented to businesses or other individuals.					
Household Goods / Jewelry	 				
Loans from Owner to Firm, Other Entities, Individuals					
Other (List)	 				
Accounts and Notes Receivables Section 7. Value of Other Business Investments. Other Businesses (Dwnad (aveluding	annlicant firm)			
Sole Proprietorships, General Partners, Joint Ventures, Limited Liability C			Traded Corpo	orations	
Section 8. Other Liabilities and Unpaid Taxes (Describe)					
oction of other Endantes and Onpute Paries (Desante)					
Section 9. Transfer of Assets: Have you within 2 years of this persor partner, relative, or entity in which you have an ownership or benefic					
I declare under penalty of perjury that the information provided in this personal net worth statement and supporting documents is complete, true and correct. I certify that no assets have been transferred to any beneficiary for less than fair market value in the last two years. I recognize that the information submitted in this application is for the purpose of inducing certification approval by a government agency. I understand that a government agency may, by means it deems appropriate, determine the accuracy and truth of the statements in the application and this personal net worth statement, and I authorize such agency to contact any entity named in the application or this personal financial statement, including the names banking institutions, credit agencies, contractors, clients, and other certifying agencies for the purpose of verifying the information supplied and determining the named firm's eligibility. I acknowledge and agree that any misrepresentations in this application or in records pertaining to a contract or subcontract will be grounds for terminating any contract or subcontract which may be awarded; denial or revocation of certification; suspension and debarment; and for initiating action under federal and/or state law concerning false statement, fraud or other applicable offenses. NOTARY CERTIFICATE: (Insert applicable state acknowledgment, affirmation, or oath)					
Signature (DBE/ACDBE Owner) Date	,				
In collecting the information requested by this form, the Department of Transportation compiles with Federal Freedom of Information and Privacy Act (5 U.S.C. 552 and 552a) provisions. The Privacy Act provides comprehensive protections for your personal information. This includes how information is collected, used, disclosed, stored, and discarded. Your information will not be disclosed to third parties without your consent. The Information collected will be used solely to determine your firm's eligibility to participate in the Disadvantaged Business Enterprise (DBE) Program or Alport Concessionaire DBE Programs as defined in 49 C.F.R. Parts 23 and 26. You may review DOT's complete Privacy Act Statement in the Federal Register published on April 11, 2000 (65 FR 19477).					

U.S. DOT Personal Net Worth Statement for DBE/ACDBE Program Eligibility • Page 3 of 5



General Instructions for Completing the Personal Net Worth Statement for DBE/ACDBE Program Eligibility

Please do not make adjustments to your figures pursuant to U.S. DOT regulations 49 C.F.R. Parts 23 and 26. The agency that you apply to will use the information provided on your completed Personal Net Worth (PNW) Statement to determine whether you meet the economic disadvantage requirements of 49 C.F.R. Parts 23 and 26. If there are discrepancies or questions regarding your form, it may be returned to you to correct and complete again.

An individual's personal net worth according to 49 C.F.R. Parts 23 and 26 includes only his or her own share of assets held separately, jointly, or as community property with the individual's spouse and excludes the following:

- Individual's ownership interest in the applicant firm;
- Individual's equity in his or her primary residence;
- Federal Tax and penalties, if applicable, that would accrue if retirement savings or investments (e.g., pension plans, Individual Retirement Accounts, 401(k) accounts, etc.) were distributed at the present time.

Indicate on the form if any items are jointly owned. If the personal net worth of the majority owner(s) of the firm exceeds \$1.32 million, as defined by 49 C.F.R. Parts 23 and 26, the firm is not eligible for DBE or ACDBE certification. If the personal net worth of the majority owner(s) exceeds the \$1.32 million cap specified in \$26.67(a)(2)(i) at any time after your firm is certified, the firm is no longer eligible for certification. Should that occur, it is your responsibility to contact your certifying agency in writing to advise that your firm no longer qualifies as a DBE or ACDBE. You must fill out all line items on the Personal Net Worth Statement.

If necessary, use additional sheets of paper to report all information and details. If you have any questions about completing this form, please contact the certifying agency.

Assets

All assets must be reported at their current fair market values as of the date of your statement. Assessor's assessed value for real estate, for example, is not acceptable. Assets held in a trust should be included.

Cash and Cash Equivalents: On page 1, enter the total amount of cash or cash equivalents in bank accounts, including checking, savings, money market, certificates of deposit held domestic or foreign. Provide copies of the bank statement.

Retirement Accounts, IRA, 401Ks, 403Bs, Pensions: On page 1, enter the full value minus Federal tax and penalties that would apply if assets were distributed as of the date of the form. Describe the number of shares, name of securities, cost market value, date of quotation, and total value in section 3 on page 2.

Brokerage and Custodial Accounts, Stocks, Bonds, Retirement Accounts: Report total value on page 1, and on page 2, section 3, enter the name of the security, brokerage account, retirement account, etc.; the cost; market value of the asset; the date of quotation; and total value as of the date of the PNW statement.

Assets Held in Trust: Enter the total value of the assets held in trust on page 1, and provide the names of beneficiaries and trustees, and other information in Section 6 on page 3.

Loans from you to the firm, other Entities, Individuals, and Other Receivables not listed: Enter current balances of loans you have extended to this firm and to other entities or individuals, plus interest payable on those loans; and other receivables not listed above. Complete Section 6 on page 3.

Real Estate: The total value of real estate excluding your primary residence should be listed on page 1. In section 4 on page 2, please list your primary residence in column 1, including the address, method of acquisition, date of acquired, names of deed, purchase price, present fair market value, source of market valuation, names of all mortgage holders, mortgage account number and balance, equity line of credit balance, and amount of payment. List this information for all real estate held. Please ensure that this section contains all real estate owned, including rental properties, vacation properties, commercial properties, personal property leased or rented for business purposes, farm properties and any other income producing properties, etc. Attach additional sheets if needed.

Life Insurance: On page 1, enter the cash surrender value of this asset. In section 5 on page 2, enter the name of the insurance company, the face value of the policy, cash surrender value, names of beneficiaries, and loans on the policy.

Other Personal Property and Assets: Enter the total value of personal property and assets you own on page 1. Personal property includes motor vehicles, boats, trailers, jewelry, furniture, household goods, collectibles, clothing, and personally owned vehicles that are leased or rented to businesses or other individuals. In section 6 on page 3, list these assets and enter the present value, the balance of any liabilities, whether the asset is insured, and lien or note information and terms of payments. For accounts and notes receivable, enter the total value of all monies owed to you personally, if any. You may also be asked to provide a copy of any liens or notes on the property.

Other Business Interests Other than Applicant Firm: On page 1, enter the total value of your other business investments (excluding the applicant firm). In section 7 on page 3, enter information concerning the businesses you hold an ownership interest in, such as sole proprietorships, partnerships, joint ventures, corporations, or limited liability corporations (other than the applicant firm). Do not reduce the value of these entries by any loans from the outside firm to the DBE/ACDBE applicant business.

U.S. DOT Personal Net Worth Statement for DBE/ACDBE Program Eligibility • Page 4 of 5

Liabilities

Mortgages on Real Estate: Enter the total balance on all mortgages payable on real estate on page 1.

Loans on Life Insurance: Enter the total value of all loans due on life insurance policies on page 1, and complete section 5 on page 2.

Notes & Accounts Payable to Bank and Others: On page 1, section 2, enter details concerning any liability, including name of noteholders, original and current balances, payment terms, and security/collateral information. The entries should include automobile installment accounts. This should not, however, include any mortgage balances as this information is captured in section 4. Do not include loans for your business or mortgages for your properties in this section. You may be asked to submit copy of note/security agreement, and the most recent account statement.

Other Liabilities: On page 1, enter the total value due on all other liabilities not listed in the previous entries. In section 8, page 3, report the name of the individual obligated, names of co-signers, description of the liability, the name of the entity owed, the date of the obligation, payment amounts and terms. Note: Do not include contingent liabilities in this section. Contingent liabilities are liabilities that belong to you only if an event(s) should occur. For example, if you have co-signed on a relative's loan, but you are not responsible for the debt until your relative defaults, that is a

contingent liability. Contingent liabilities do not count toward your net worth until they become actual liabilities.

Unpaid Taxes: Enter the total amount of all taxes that are currently due, but are unpaid on page 1, and complete section 8 on page 3. Contingent tax liabilities or anticipated taxes for current year should not be included. Describe in detail the name of the individual obligated, names of cosigners, the type of unpaid tax, to whom the tax is payable, due date, amount, and to what property, if any, the tax lien attaches. If none, state "NONE." You must include documentation, such as tax liens, to support the amounts.

Transfers of Assets:

Transfers of Assets: If you checked the box indicating yes on page 3 in this category, provide details on all asset transfers (within 2 years of the date of this personal net worth statement) to a spouse, domestic partner, relative, or entity in which you have an ownership or beneficial interest including a trust. Include a description of the asset; names of individuals on the deed, title, note or other instrument indicating ownership rights; the names of individuals receiving the assets and their relation to the transferor; the date of the transfer; and the value or consideration received. Submit documentation requested on the form related to the transfer.

Affidavit

Be sure to sign and date the statement. The Personal Net Worth Statement must be notarized.

U.S. DOT Personal Net Worth Statement for DBE/ACDBE Program Eligibility • Page 5 of 5



DBE INTERSTATE CERTIFICATION

The Kansas Department of Transportation's (KDOT) Office of Civil Rights and The Kansas Department of Commerce's (KDOC) Office of Minority and Women Business Development, the official certification agencies for the State, chooses to review all out-of-state applications as provided in 49 CFR § 26.85(c). The following applies with respect to any firm that is currently certified in its home state as a DBE and wishes to apply for certification as a DBE with the State of Kansas.

In order to apply for DBE certification, out-of-state DBE firms must provide copies of all of the following documents as applicable:

- A completed Uniform Certification Application (UCA), all supporting documents, and any other information related to your firm's certification that has been submitted to your home state's Uniform Certification Program (UCP).
- All notices or correspondence from UCPs other than your home state relating to your current status as an applicant or certified DBE in those states. If you have been denied certification or were decertified in another state, or are subject to a decertification action there, you must inform KDOT/KDOC of this fact and provide all documentation concerning this action.
- An affidavit (form attached) sworn to by all of the firm's qualifying owners before a person who
 is authorized by State law to administer oaths or an unsworn declaration executed under penalty
 of perjury of the laws of the United States.
- If you have filed a certification appeal with USDOT, you must inform KDOT/KDOC of the fact and provide your letter of appeal and USDOT's response at the time of application.

Please retain a copy of all documents. Submit the complete application package to either Office listed:

Construction-related Firms
Doria Watson
Kansas Department of Transportation
Office of Civil Rights
700 SW Harrison Street, 3rd Floor
Topeka, Kansas 66603-3754
(785) 296-7940

Non-construction-related Firms
Rhonda Harris
Kansas Department of Commerce
Office of Minority & Women Business Development
1000 SW Jackson, Suite 100
Topeka, Kansas 66612-1354
(785) 296-5298

Revised December 2022



AFFIDAVIT OF CERTIFICATION FOR OUT-OF-STATE APPLICANTS

This form must be signed and sworn to by each qualifying owner of the applicant firm. Use additional forms if necessary.

ANY MATERIAL OR FALSE STATEMENT OR OMISSION MADE IN CONNECTION WITH THIS APPLICATION OR AFFIDAVIT IS SUFFICIENT CAUSE FOR DENIAL OF CERTIFICATION, REVOCATION OF A PRIOR APPROVAL, INITIATION OF SUSPENSION OR DEBARMENT PROCEEDINGS, AND MAY SUBJECT THE PERSON AND/OR ENTITY MAKING THE FALSE STATEMENT TO ANY AND ALL CIVIL AND CRIMINAL PENALTIES AVAILABLE PURSUANT TO APPLICABLE FEDERAL AND STATE LAW.

the case of the requi- basis for my home s	(print full name), declare under penalty of law that I have information required by 49 CFR 26.85(c). This information is complete and, in rements of § 26.85(c)(1), is identical to the information which served as the tate DBE certification. Further, I declare under penalty of perjury that all facts in ite report remain true and correct.
Date	Signature
	NOTARIZATION
Before me, thisd	ay of, 20, personally appeared,
	known to me to be the person described in the ad acknowledged that he/she executed the same in the capacity therein stated and in contained and that the statements contained therein are true and correct.
IN WITNESS WHE	REOF, I HEREUNTO SET MY HAND AND OFFICIAL SEAL.
	Notary Public
Notary Public SEAL	My Commission Expires:

Revised December 2013



Dwight D. Eisenhower State Office Building 700 S.W. Harrison Street Topeka, KS 66603-3745 Phone: 785-296-7940 Fax: 785-296-0119 KDOT.CivilRights@ks.gov http://www.ksdot.org

Laura Kelly, Governor

Julie L. Lorenz, Secretary Doria Watson, Chief

«DATE»

«OWNER_NAME» «BUSINESS_NAME» «ADDRESS» «CITY», «STATE» «ZIP_»

Dear «OWNER_NAME»:

SUBJECT: Application for Kansas DBE Certification

Your application and all supporting documents for Kansas Disadvantaged Business Enterprise certification were received on (Date). For interstate DBE certification, KDOT requires a copy of the most recent on-site interview of an applicant conducted by the Home State certifying agency. Several attempts to receive documentation of your company's on-site interview have been made to the (Certifying Agency), who appears to be your Home State DBE certifying agency. To this date, KDOT has yet to receive a formal response to this request, therefore delaying the processing of your company's application for Kansas DBE Certification.

Sincerely,

(Name) Contract Compliance Specialist

(APPENDIX G)



KANSAS STATEWIDE CERTIFICATION PROGRAM ANNUAL AFFIDAVIT OF DBE ELIGIBILITY

Name of Firm:		
Street Address:		
Mail Address:		
City:	State:	Zip Code:
Business Telephone:	Busi	ness Fax:
E-mail:	Cell	Phone:
* Attach a copy of	the firm's completed federal to	ax return for the previous year.
The gross receipts The personal net I swear the three statements ab	d the firm. I understand any ma	SBA size standard.
Print Name of Owner		
Title		
Signature		
State of	Co	unty of
On thisday of who being duly sword did exec	before appearedcute the foregoing affidavit.	to be personally known,
Notary Public		SEAL
Revised 11/2015		

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(APPENDIX H)

STATE OF KANSAS DBE ON-SITE VERIFICATION REVIEW

GENERAL INFORMATION

Date review conducted:		By:	
Location of Review:			
Name of Firm:			
Primary Business Activity:			
PARTICIPANTS AT THE R	•		
Sole Proprietor	Partnership	Corporation	LLC
Manufacturer	Supplier	Contractor	Broker
<u>FACILITIES</u>			
Description:			
Is this the only location?			
If not, list other addresses:			
Describe the process in which	the location was o	obtained:	
Are facilities owned or leased? From Whom? Amount of lease or mortgage I		How long	
Whose name are utilities in? (Note evidence see	en):	

	with whom and relationship:		
PERSONNEL			
Does any member of you	ır firm also work for any othe	r company? If so:	
NAME	COMPANY	POSITION	HRS. A WEEK
How many full-time emp	ployees are with this firm in a	ll locations?	
Administrative:			
Sales:			
Manufacturing:			
Supervisory:			
Construction:			
How many part-time em	ployees are with this firm? _		
How many hours per day	does the applicant owner de	vote to the firm?	
Describe the duties and r	esponsibilities of the applicar	nt owner:	
How many hours per day	do other principals devote to		
Describe the duties and r	esponsibilities of other princi	pals of the firm:	
Who is the office manage	er?		
What are the duties of th	e office manager?		

Who hires office personnel? Field personnel?	
When was the last time an employee was hired?	
By whom?	
Who fires employees?	
When was the last time an employee was fired? _	
By whom?	
How many supervisors does the company employ	?
Explain their duties and responsibilities:	
Who sets salaries for key personnel?	
Who sets salaries for other personnel?	
Does the firm have benefits?Yes	No
Who determines benefits?	
What are the benefits?	
Who is eligible for the benefits?	
FINANCIAL Note: (See evidence of all docur	,
Who prepares financial statements? What are they used for?	
Who prepares tax returns?	
Who has the authority to sign loans?	
Describe how your bonding source was obtained, and what your limit is. (If applicable, please attac	<u> </u>

Review of docum	ents:				
Cancelled Checks:	Jan	Feb	Mar	Apr	May
	Jun	Jul	Aug	Sept	Oct
List signatures seen	Nov on checks: _	Dec			
List amount paid to					
Review complete fil					
Invoices: Review (C	opy) Materia	l Invoices:			
Does the company c much?	•	-	•		
Who signs correspon					
MATERIALS					
What type of materia	al is needed for	or the type of w	ork performed	?	
Are materials stored	on premises:	?	If n	ot, where?	
What materials were					
Who orders material					
Who are major supp					
View purchase order	is and checks	for purchases:			
OTHER					
s the firm listed in the telephone book: Yellow Pages?					

Is there a sign with the firm's name in the front of office?
Does the firm have a web page?Address:
<u>OPERATIONS</u>
Explain and describe the day-to-day operations of the firm:
Explain and describe your firm's bidding and estimating process:
Who selects projects to bid on and how is selection made?
Who does the estimating?
Who prepares bid?
Who verifies the paperwork before submitting the bid?
Who signs contracts?
Who is authorized to sign contracts?
How do you learn of jobs?
How do you get your bid to contractors?
Has your firm or any principal of your firm ever failed to complete any contract awarded to you?
Explain how the firm obtains and performs its contracts and describe how you obtain:
a. Financing:
b. Equipment:
c. Materials: d. Personnel:
Explain the method used to monitor job costs:
Explain and describe the company marketing process:
What contracts is the firm in the process of performing?

Has your company ever worked on KDOT projects?
If so, were there any problems/issues?
If you have not worked on KDOT projects, why?
Describe the procedures used to resolve performance problems:
Who negotiates disputed billings?
Have you ever subcontracted any of your firm's work?
To whom:
Why?
Dollar Value:
1. List major contracts the firm completed: (location, type of work, awarding authority, and amount)?
2. Describe any arrangements or agreements your firm has with other firms that provide assistance in manpower, equipment, use of office, storage or warehouse space, financial, or bonding?
Does your firm offer assistance to other firms (manpower, equipment, or space)?
Describe this relationship:
Who do you consider your competitors?
EQUIPMENT
What company insures equipment?
Coverage:
Coverage: Does the firm have accounts established with equipment rental firms?

Who?					
Copies of purchase a	agreements, rental ag	greements, loan agi	reements:		
Where is the equipm	nent located?				
What equipment wa	s seen on premises?				
Did it have the firm'	's logo?				
Office equipment co	ompany owns or leas	ses:			
Desk	Typewriter	Copier	Calculator		
Computer	Files	Fax	Other		
MANUFACTURE	<u> </u>				
	the facility and emp	loyees to do this w	combines and repackages a product. ork and store the final product prior oal.		
Describe the factory	Describe the factory or warehouse:				
Describe the manufa	acturing process:				
Describe the storage					

SUPPLIER

A supplier owns, operates or maintains a store or warehouse where materials are purchased, kept in stock and regularly open to and sold to the public. This must be the principal business of the firm with appropriate signage and advertising. Sufficient materials must be in stock to meet the needs of the average customer.

A supplier of bulk items (asphalt, cement, and petroleum, steel) must own or lease and operate distribution equipment. The supplier must own or lease the tanker, flat bed or whatever is needed to deliver the bulk item to the jobsite. Any leases must be long-term, not contract related. Material purchased from a supplier counts 60% toward a DBE goal.

Describe the wareh	ouse/storage facilities:	
If applicable, descri	be the delivery vehicles:	
How much stock is	on hand?	
CONTRACTOR		
and using their own	•	, performing work with their own employees rvision. The entire cost of supplies, l.
Describe equipmen	t required to perform designated v	work type:
Are there sufficient	employees?	
BROKER		
A broker is a person packager or a many material. The fee cl	ufacturer's representative. A brok harged for the transaction counts	tes a transaction. A broker is a reseller, a ser may or may not take ownership of the toward a DBE goal, provided the fee is of the material costs can count toward the
CONSULTANT		
	•	ervice can be technical, managerial, vervice can count 100% toward a DBE goal.
MANAGEMENT		
How are company of	decisions made?	
How are disagreem	ents with employees resolved?	
If more than one ov	vner, how are disagreements betw	reen owners resolved?
List percentage of o	ownership for each principal and h	nis/her responsibilities:
Owner	Percentage	Responsibility

Describe the start-up process of the business, including a contributions:	•
What is your prior work experience and how does it help	
Why do you want to be a certified DBE Firm?	
If certified, are you Ready/Willing/ & Able to perform K If eligible, are you interested in the State of Kansas WBE Minority Business Enterprise) program?	E/MBE (Woman Business Enterprise/
STAFF OBSERVAT	ΓIONS
Other employees interviewed:Yes KDOT Staff:	
KDOC&H Staff:	
I understand an On-Site Review of my company is require Regulations. I have read this review form and affirm that accurate.	
{Company Name}	
{Person Interviewed} {Title}	Date:

(APPENDIX I)

Distribution: Office of Contract Compliance
Bureau of Construction & Materials

KANSAS DEPARTMENT OF TRANSPORTATION COMMERCIALLY USEFUL FUNCTION (CUF)

This form is to be completed by construction engineers, project engineers, other KDOT staff, or LPA's. Attach one copy each of payrolls for prime contractor and DBE subcontractor for one week. Please direct questions to Contract Compliance at (785) 296-7940.

1.	Project Number:			
2.	Prime Contractor:			
3.	Subcontractor:			
4.	Project Engineer: 5.	County:		
6.	DBE Start Date: 7. DBE Es	timated Date	of Completio	n
8.	DBE Foreman Name:			
9.	Is Foreman on DBE Payroll?	Yes	No	_
10.	Is Foreman on another Payroll?	Yes	No	_
11.	To whom does Foreman directly report?			
12.	Is any of DBE crew on another Payroll?	Yes	No	_
13.	Has the DBE owner been on the job?	Yes	No	_ What %
14.	Does the DBE appear to control own work?	Yes	No	_
15.	List DBE's equipment:			
17.	What name is on their equipment?			
18.	Is equipment leased? If so, from whom & how	v long?		
20.	Is the DBE subcontracting any of their work of	out? Yes_	No_	
	If yes, answer the following: Firm's Name: Amount of work: \$			
21.	Who are materials purchased from?			

Indicate work as listed on D.O.T. Form 259

BID ITEM	APPROXIMATE	ITEM DESCRIPTION	DOLLAR AMOUNT
NUMBER	% Complete	(Note partial items)	

TO BE COMPLETED FOR DBE TRUCKERS

1.	The number of hours contracted or quantities to be hauled on this project?
2.	How many fully operational units will be used on this project? Tractors/Trailers: Dump trucks:
3.	How many fully operational units will be yours? Tractors/Trailers: Dump trucks:
4.	How many other units will be yours? Tractors/Trailers: Dump trucks:
	TO BE COMPLETED BY PROJECT ENGINEER WHEN THE DBE'S PORTION OF WORK IS 1/3 TO 1/2 COMPLETED
1.	Does it appear that the DBE firm is performing their own work? Yes No
2.	Does it appear that the DBE is managing their portion of the project and using their own company employees? Yes No
3.	Does it appear that the DBE is providing the equipment for their items of work? Yes No
4.	Does it appear that the qualities of the DBE's performance, scheduling and project management are meeting industry standards? Yes No
Comm	ents:
Revie	ved by:
Title: _	
Date o	f Review: D.O.T. FORM NO. 1014

(APPENDIX J)

KANSAS DEPARTMENT OF TRANSPORTATION MONTHLY DBE PAYMENT AFFIDAVIT DBE SUBCONTRACTOR: PRIME CONTRACTOR:_____ KDOT PROJECT NO: MONTH:_____YEAR:_____ QUANTITY BID ITEM NO. & NAME **AMOUNT** Total Received This Month: \$_____ Date Payment Received:_____ Signature:_____ INSTRUCTIONS: This form is to be completed each month by the DBE subcontractor. It must be received in KDOT Office of Contract Compliance by the 5th of each month. It should reflect payments received from the 1st to 31st of the preceding month. REV: 11/2014 DOT FORM NO. 1008

atalog

Kansas Department of Transportation DBE Payment Affidavit

Distribution; Office of Civil Rights- 1 Copy Bureau of Construction and Mai	ntenance- 1 Copy			
State Project No.:	/		County:	
Federal Project No.: _			_ Contract N	No.:
Prime Contractor: _			-	
DBE FIRM NAME	LINE ITEM PERFORMED		BE BID MOUNT	DBE AMOUNT EARNED
		3		
The undersigned sw correct. The undersigne actual checks to verify		ansas Depai	the above stat rtment of Tran	ements are true and sportation with the
Contractor's Authorize	d Representative or O	wner		
Subscribed and sworn l	pefore me this	_ day of _		20
Notary Public:			Commission	Expires:
to the KDOT construction of Maintenance with the final List each DBE firm se	ery KDOT project. The fo office. The construction of estimate. A second copy is	fice will subn to be submitt	nit one copy to the	
7-19-80-R7 at the time of b If no DBE goal was es Under DBE amount es and additional work. Each form must be not	id. stablished on the project, us arned list the total amount a	nder DBE bid actually paid 1	l amount use "nor to the DBE, inclu	ne". iding underruns and overruns
Rev. 01-2014				D.O.T. FORM No. 0270

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(APPENDIX L)

DISTRIBUTION: Area – 1 Copy Office of Civil Rights – 1 Copy

KANSAS DEPARTMENT OF TRANSPORTATION FIELD CONSTRUCTION ADMINISTRATOR'S REPORT

FCA: Complete this form when Federal Aid	Kansas No:	
Projects are 20 to 30% complete.	Federal No.:	
Contractor Name:	Contract Amount:\$	
	Start Date:	
Type of Work:	Peak Activity:	
EEO Officer:	Est. Completion Date:	
Superintendent:	Percent Complete:	
1. Have Forms 259 and 260 been completed for each subcont		
2. Have CMS subcontractors been created for DBE truckers a		
Has EEO meeting been held with employees? No	Yes Date	
4. Does project have trainees? No Yes		
Was approval requested submitted before Notice to Proceed	ed? No Yes	
Date trainee(s) started:		
Are Forms 231 submitted each week? No Yes_		
5. List of DBE subcontractors and date expected to start:		
_		
6. Is bulletin board weatherproof and visible? No	Yes	
Does it contain:		
Wage rates for all categories? No Yes		
EEO Policy? No Yes		
EEO Officer 24-hour contact? No Yes		
EEO Officer 24-flour contact: No res		
Form completed by:	Date:	
1		
Rev. 2/2010		D.O.T. FORM NO. 239

(APPENDIX M)

Rev. 11-19

KANSAS DEPARTMENT OF TRANSPORTATION REQUEST FOR APPROVAL OF SUBCONTRACTOR

Subcontractor Subcontractor	or Namo	520112212 Cillesser	& Sons, Inc.		KA 5887-01 / ACN Num from CMS		07
			Box 9		ender ID Number		4713
	Address		KS 67067		tor FEIN Number	48	-1231569
DBE X							
SUBCONTRACT HAS BEEN	LINE NO.		e subcontractor for the pur ESCRIPTION	*UNIT PRICE	SUBCONTRACT UNIT PRICE		AMOUNT
450.200 STA	30	Rumble Strips Sinusoidal	ESSIGN TION	53.160	53.160	S	23,932.63
1.000 LSUM	-	Extra Work - Mobilization		3835.910	3835.910	S	3,835.91
						\$	- 2
						\$	9.
						\$	-
						\$	
						\$	
						\$	
		1				\$	
		-			+	\$	-
	-				-	S	-
	-					S	-
	-	-				5	
					1	S	
	-			_	1	s	- 0
	+					s	-
						s	
						\$	
	_					3	
						\$	-
						\$	
						\$	16
						\$	
						\$	14
				3 8		\$	
						\$	
						\$	-
				Total sheet #2		\$	
tal \$	27,768.54	/ contract amount / contract amount tonitative start and end dates	s 2,747,855	./	TOTAL 1.01%	to be s	27,768.5 ublet.
mount to be Paid to the Di				\$27,768.54			
	DBE is part	of your DBE commitment goal	this amount must equal or exce	ed the commitment amount			
per contract documents, it		4/30/2022	DBE End Date:	5/6/2022			

D.O.T. FORM NO. 259

REQUIRED CONTRACT PROVISION

FEDERAL AID CONTRACTS UTILIZATION OF DISADVANTAGED BUSINESSES

I. INTRODUCTION.

The specific requirements for the utilization of Disadvantaged Business Enterprises, hereinafter referred to as DBEs, are set forth in this Required Contract Provision and are imposed pursuant to 49 CFR Part 26, hereinafter referred to as the regulations. This provision meets or exceeds the regulatory requirements. The regulations always take precedence over normal industry practice.

- A. ASSURANCE. The Contractor, subrecipient, or subcontractor shall not discriminate on the basis of race, color, national origin, religion, age, disability, income status, veteran status or gender in the performance of the Contract. The Contractor shall carry out applicable requirements of 49 CFR Part 26 in the award and administration of USDOT assisted Contracts. Failure by the Contractor to carry out these requirements is a material breach of this Contract, which may result in the termination of this Contract, or such other remedy as the Kansas Department of Transportation deems appropriate.
- B. DEFINITIONS. For the purpose of this Required Contract Provision, the following words and phrases shall have the meanings as stated herein:
 - (1) Disadvantaged Business Enterprise (DBE) means a small business concern which is independently owned and controlled by one or more socially and economically disadvantaged individuals and which KDOT has certified as a DBE in accordance with 49 CFR Part 26.
 - (2) Small business concern means a small business as defined by Section 3 of the Small Business Act and relevant regulations except that a small business concern shall not include any firms or affiliated firms owned and controlled by the same socially and economically disadvantaged individual or individuals whose value has average, annual gross receipts in excess of \$ 22,410,000 over the previous three fiscal years.
 - (3) Owned and controlled means a business:
 - (a) Which is at least 51 percent unconditionally owned by one or more socially and economically disadvantaged individuals, and
 - (b) Whose management and daily business operations are controlled by one or more such individuals
 - (4) Socially disadvantaged individual means a person who is a citizen or lawful permanent resident of the United States, has suffered social disadvantage in education, employment, or business, and who is a(an):
 - (a) Black American (a person having origins in any of the black racial groups of Africa);
 - (b) Hispanic American (includes a person of Mexican, Puerto Rican, Cuban, Central or South American, or any Spanish or Portuguese culture or origin, regardless of race);
 - (c) Native American (includes a person who is American Indian, Eskimo, Aleut or Native Hawaiian);
 - (d) Asian-Pacific American (includes a person whose origin is from the original people of the Far East, Southeast Asia, the Indian subcontinent or the Pacific Islands);
 - (e) Subcontinent Asian American (includes a person whose origin is India, Pakistan, Bangladesh, Bhutan, Nepal, Sri Lanka, or the Maldives Islands);
 - (f) Member of a group, or any other individual of any race or sex, found to be both economically and socially disadvantaged; or
 - (g) Women.

- (5) Economically disadvantaged means an individual who has a personal net worth of less than \$1,320,000 excluding the value of the individual's ownership share of the DBE firm and primary personal residence. The individual has had diminished access to capital and credit compared to non-disadvantaged persons.
- (6) Commercially useful function means the qualifying DBE owner performs, manages and supervises its work and manages and supervises the work of subcontractors, suppliers, manufacturers, truckers, brokers and other persons with whom the DBE contracts.
- (7) Race and gender neutral measure means one that is used to assist any small business.

II. DBE CONTRACT GOALS.

- A. KDOT strongly encourages all contractors to utilize DBE firms as subcontractors, suppliers, manufacturers, truckers, and brokers whenever possible and feasible. Greater voluntary participation will result in lower and fewer DBE contract goals. KDOT will set DBE contract goals only to meet the portion of its annual goal that is not met by race and gender neutral means and voluntary participation.
- B. Only Eligible DBEs satisfy DBE contract goals. An Eligible DBE is one which KDOT has certified meets the legal requirements for social and economic disadvantage, ownership, and control with respect to the specific types of work which the DBE will be performing (Eligible DBE or KDOT Certified DBE). KDOT Certified DBEs, by name and the NAISC code(s) applicable to the work for which the DBE is certified, are listed in the KDOT DBE directory that is located on the internet at: http://www.ksdot.org/divadmin/civilrights/. KDOT also prints a paper directory quarterly, and Contractors may ask the KDOT Office of Civil Rights for a copy of the printed directory. However, as it is only published quarterly, Contractors should be aware that the printed directory may list DBE's who were decertified after the directory was printed, and these DBE's would not be considered eligible DBE's in a letting that followed decertification or when examining good faith efforts. Also, the printed directory will not list DBE's who have been certified after the directory was printed, but KDOT will consider these DBE's in a letting and when examining good faith efforts. Thus, the electronic directory controls as it is the most current information KDOT has available. Any bid proposal listing a firm that is not a KDOT certified DBE with respect to ownership/control at the time of bidding will be considered non-responsive unless the bidder has still met the DBE goal after KDOT has removed the ineligible DBE firm(s) from the bidder's DBE Goal Sheet. Any bid proposal listing a firm that is not a KDOT certified DBE with respect to the work type(s) (NAISC Code(s)) the firm will be performing on the project will be considered non-responsive unless the bidder has still met the DBE goal after KDOT has removed the ineligible work from the bidder's DBE Goal Sheet.
- C. Contractors shall, as a minimum, seek DBE firms working in the same geographic area in which they seek subcontractors for a given solicitation.
- D. Contractors are required to make good faith efforts to replace a DBE firm that is unable to perform successfully with another DBE firm. Any substitution of DBE firms from the time the Contractor has submitted a bid to KDOT through Project completion shall be approved by KDOT Office of Civil Rights. Substitutions will only be allowed for good cause. (See Section III.G).
- E. When projects are State or Contractor tied, the assigned DBE Contract Goals shall be met for each project that contains a DBE contract goal. To compute DBE participation on tied projects the following method will be used:
 - If the dollar amount actually subcontracted to DBEs on each contract is equal to or greater than the minimum dollar amounts assigned to each contract, the DBE goals shall have been met.
 - (2) If a State of Kansas funded project is tied to a federal aid funded project, the DBE contract goal can only be met by the amounts subcontracted to DBE firms on the Federal Aid Project.

III. MEETING DBE CONTRACT GOAL CRITERIA.

The award of the Contract will be conditioned upon satisfaction of the requirements herein established.

The apparent low bidder must either meet or exceed the DBE goals for the contract or satisfy KDOT that good faith efforts were made to meet the goals prior to the bid letting.

- A. REQUIRED DBE PARTICIPATION INFORMATION. All bidders are required to use the electronic bidding system file [EBSX file] created by KDOT for the Project to complete the DBE participation information described below.
 - Use the DBE folder in the EBSX file of the Project to select the names of KDOT Certified DBE firms that will participate in the Contract and accurately complete all the required fields for each certified DBE firm:
 - (2) For each selected KDOT Certified DBE firm, identify the function the firm will serve on the project (subcontractor, manufacturer, supplier, broker), insert the NAISC code(s) applicable to the work the firm will be performing on the Project, and choose the bid item(s) that the firm will perform;
 - (3) The actual dollar amount anticipated to be paid to each named KDOT Certified DBE firm; including DBE suppliers. Note: For DBE suppliers, the electronic bidding system will compute and apply towards the DBE goal the proper credit of 60% of the actual dollar amount anticipated to be paid;
 - (4) The actual dollar amount (not to exceed 10 percent of DBE subcontract) to be paid ahead of work as DBE mobilization to each named KDOT Certified DBE firm receiving DBE mobilization.
 - (5) For federal aid contracts with a zero DBE goal, list all KDOT Certified DBE firms to be utilized, if any.
- B. GOOD FAITH DETERMINATION. It is the bidder's responsibility to meet the DBE contract goal with KDOT Certified DBEs or to provide information to enable KDOT to determine that, prior to bidding, the bidder made good faith efforts to meet such goal. Note: the bidder cannot establish good faith efforts and KDOT will not consider good faith efforts when the failure to meet the DBE goal arises from the use of non-KDOT Certified DBEs. (See Section II.B).
 - (1) Good Faith Information Submittal. If the low bidder's required DBE information indicates that the DBE contract goal will be met with KDOT Certified DBEs, the contract will proceed toward award and the low bidder need not submit any further DBE information. If the low bidder's required DBE information indicates that the actual dollar amount of the eligible work anticipated to be paid to KDOT Certified DBEs is insufficient to meet the DBE contract goal, the Contractor shall submit good faith documentation within two working days of the bid opening. Example: if bids are read publicly on Wednesday at 1:30 p.m., the good faith documentation must be at KDOT Office of Civil Rights before 5 p.m. on Friday.
 - (2) KDOT Review. KDOT will review all information submitted to determine if the low bidder has met the DBE contract goal and, if not, whether the low bidder made sufficient good faith efforts to meet such contract goal. The determination of good faith efforts is made on a case-by-case basis and depends on the particular circumstances of the procurement. The issue KDOT will consider is whether the bidder took those steps, a reasonable bidder would have taken to actively and aggressively obtain KDOT Certified DBE participation sufficient to meet the goal. A KDOT determination that the low bidder's information failed to show sufficient good faith efforts shall cause rejection of the bid. If the low bid is rejected, the above procedure will be applied to the next lowest bidder, and other bidders if necessary, until a bidder is found that meets the DBE contract goals or establishes that good faith efforts were made to meet the goal. KDOT reserves the right to reject all bids and re-advertise the Contract.
 - (3) Establishing Good Faith Efforts. To demonstrate good faith efforts to meet the DBE contract goal, submit to KDOT documentation on the factors listed as (a) through (g). KDOT has assigned a percentage to each factor that shows the relative importance of each factor to KDOT and to the other factors. These percentages are a guide only; the circumstances of a particular procurement may justify different percentages or consideration of factors not mentioned. In evaluating the reasonableness of the low bidder's

efforts, KDOT may consider whether other bidders met the goal or failed to meet the goal. In evaluating the reasonableness of the low bidder's efforts, KDOT will consider all documentation submitted; yet, documentation created during the bidding process is more credible than documentation created after the letting.

- (a) The bidder negotiated in good faith with interested KDOT Certified DBEs. It is the bidder's responsibility to consider the available pool of KDOT Certified DBEs when determining subcontract or supply needs. It is the bidder's responsibility to furnish DBEs with information about plans or specifications to facilitate the bid. Include names of DBEs considered, information given to the DBE, if any, and an explanation of why agreements could not be reached for DBEs to perform the work. (25%)
- (b) The bidder selected portions of work for which KDOT has capable, KDOT Certified DBE's to perform. This may include breaking out work items or subcontracting items the prime Contractor normally performs. (20%)
- (c) The bidder used good business judgment in rejecting a KDOT Certified DBE quote, considering both price and capabilities. If a DBE quote represents a reasonable price for performing the work, the bidder should use that quote even though the DBE quote is higher than a non-DBE quote. However, bidders do not have to use excessive or unreasonable quotes. Before determining that a DBE quote is excessive, the bidder should inquire as to the reason for the disparity between the DBE and non-DBE quotes. The bidder should also evaluate what impact, if any, using a higher DBE price would have on the bidder's overall project bid. A higher DBE price may not be excessive or unreasonable if the price differential is a very small part of the project bid. (20%)
- (d) The bidder solicited capable, KDOT Certified DBEs through pre-bid meetings, advertising, telephone, mail, facsimile, e-mail, or a combination of the foregoing. The solicitation must have occurred within sufficient time to allow a DBE to respond. Follow up all initial contacts, whether the contact was solicited or unsolicited. If a DBE expresses an interest in the contract or a desire to quote and fails to submit a quote, follow up that contact, whether the contact was solicited or unsolicited. Receiving substantial unsolicited quotes may not be considered actively and aggressively pursuing DBE participation. (10%)
- (e) The bidder assisted interested KDOT Certified DBEs in obtaining equipment, supplies, or materials for the project being bid. (10%)
- (f) The combinations of KDOT Certified DBEs the bidder considered in trying to meet the goal. It is acceptable to use a portion of several DBE bids. (10%)
- (g) The bidder assisted interested KDOT Certified DBEs in obtaining bonding, credit, or insurance on the project being bid. (5%)
- (4) Staff of KDOT's Office of Civil Rights and the Chief of Construction and Materials will review the documentation submitted and either accept or reject the good faith effort submittal.
- (5) At the bidder's request, KDOT's Director of Operations will hold an informal hearing to discuss the bidder's good faith effort submittal. The bidder may have legal counsel present, at the bidder's expense. After the appeal hearing, the Director of Operations will issue the Agency's final administrative decision on whether the bidder made a good faith effort. The decision will be in writing and will explain the basis for the Agency's decision. This will be final agency action and a final order under the Kansas Act for Judicial Review and Civil Enforcement of Agency Actions, K.S.A. 77-601 et. seq. Any petition for judicial review shall be served on the Secretary of Transportation, Kansas Department of Transportation, 700 S.W. Harrison St., Topeka, KS 66603-3754.

C. COUNTING DBE PARTICIPATION TOWARD DBE CONTRACT GOALS.

DBE participation shall be counted toward meeting the DBE contract goals pursuant to this contract as follows:

(1) A Contractor may count toward its DBE contract goals the total dollar value of a contract paid to an Eligible DBE, including an approved DBE protégé.

NOTE: At the time the bid is submitted on the DBE goal sheet, list the actual amount intended to be paid to the DBE. On Form 259, submitted after award, list the same amount as in the contract line item. If this amount differs from the DBE subcontract amount, list the latter amount on the bottom of the form with an explanation.

(2) A DBE, bidding as a prime contractor, may count toward its DBE contract goals the total dollar value of the work actually performed by the Eligible DBE prime contractor, including the cost of supplies and materials the DBE obtains.

Example: A DBE contractor bids as a prime contractor. The contract specifies a \$10,000.00 DBE goal. The DBE prime contractor performs \$50,000 of the work with its own forces. The DBE prime contractor has met the \$10,000 goal.

(3) A Contractor may count toward its DBE goals a portion of the total dollar value of a subcontract with an Eligible DBE joint venture equal in proportion to the percentage of ownership and control of the DBE partner in the joint venture.

Example: A contract specifies a \$5,000.00 DBE contract goal. Prime contractor bids \$100,000.00 subcontracting with a joint venture DBE/non-DBE contractor for \$20,000.00 of the work. The percentage of ownership and control of the DBE/non-DBE joint venture is 25% DBE and 75% non-DBE. The prime contractor may count \$5,000.00 (\$20,000.00 x .25; i.e. total dollar value times the percentage of DBE ownership) toward the DBE contract goal, thus fulfilling the DBE requirements of the contract.

(4) If a non-DBE contractor and an Eligible DBE contractor form a joint venture and bid as a prime contractor, the joint venture contractor shall fully meet the DBE contract goals specified in the project special provision. The joint venture contractor may count toward its DBE contract goals the total dollar value of the work actually performed by the DBE participant in the joint venture.

Example: A non-DBE contractor forms a joint venture with a DBE contractor and the joint venture bids the project as a prime contractor. The DBE contract goal is \$10,000.00. The DBE participant in the joint venture performs \$50,000 of the work with its own forces. The joint venture has met the \$10,000 goal.

Example: A non-DBE contractor forms a joint venture with a DBE contractor and the joint venture bids the project as a prime contractor. The DBE contract goal is \$100,000.00. The DBE participant in the joint venture performs \$80,000 of the work with its own forces. The joint venture must obtain the remaining \$20,000 in goal through use of another certified DBE firm, or show good faith efforts if the joint venture fails to meet the \$100,000 goal.

- (5) A Contractor may count toward its DBE goal 60 percent of its expenditures for materials and supplies obtained from an Eligible DBE regular dealer, and 100 percent of its expenditures for materials and supplies obtained from an Eligible DBE manufacturer. A letter must be submitted to KDOT, detailing the amount, but the amount does not count as a subcontracted percentage.
 - (a) A manufacturer is a firm that operates a facility that produces goods from raw material on the premises.
 - (b) A regular dealer is a firm that owns, operates, or maintains a store, or warehouse where materials are stocked and regularly sold to the public. A regular dealer of bulk items (sand, gravel, etc.) need not stock the product if it owns or long-term leases distribution equipment. The supply of structural steel, steel assemblies and petroleum products do not count toward any KDOT DBE goal. A dealer must be responsible for material quality control and must deliver with its own or long term leased equipment to count toward the DBE goal.
- (6) A Contractor may count toward its DBE goals the following expenditures to Eligible DBE firms that are not manufacturers or regular dealers:
 - (a) The commission charged for providing a bona fide service in the procurement of essential personnel, facilities, equipment, materials or supplies required for the performance of the contract, provided the commission is reasonable and customary.
 - (b) The commissions charged for bonds or insurance provided by a DBE broker for the specific performance of the contract, provided the fee is reasonable and customary. A letter must be submitted detailing the amount but does not count as a subcontracted percentage.

- (7) A Contractor may count toward its DBE goals the amount paid to an Eligible DBE trucker for transportation services (labor and equipment used in delivering material to a Project).
 - (a) A DBE trucker who picks up a product at point A and delivers the product to the Contractor at point B provides a transportation service. The full amount paid for this transportation service (including the DBE trucker's overhead and profit) counts toward the DBE goal if the conditions in this subsection IIIC(7) are met.
 - (b) Some DBE truckers are also a regular dealer (supplier) of a bulk item(s). In this case, 60% of the amount paid for the material delivered will count toward the DBE goal in addition to the amount paid for the transportation service. The DBE trucker is responsible for the quality of the material.
 - (c) For amounts paid to DBE truckers to be credited toward the DBE contract goal, the Contractor shall submit a letter to KDOT requesting DBE subcontract credit for delivering the materials or credit for both delivering and supplying the materials. Make this request before the DBE trucker begins delivering the material and include in the request the DBE trucking company's name, the applicable line items, the contact amount and the percent of the original contract being subcontracted to the DBE trucking company.
 - (d) For 100% of amounts paid to DBE truckers for transportation services to be credited toward the DBE contract goal, the DBE trucking company shall meet the following requirements and conditions:
 - Own and operate at least one fully licensed, insured, and operational truck on the project.
 Use owned or a combination of owned and leased trucks in accordance with this subsection
 - Trucks owned by the DBE trucking company operated by drivers the DBE trucking company employs
 - Trucks leased from another certified DBE firm operated by drivers the DBE trucking company employs.
 - Trucks leased from a non- DBE firm operated by drivers the DBE trucking company employs. (see Special Rule 5 (e))
 - 2. Exercise control over all owned and leased trucks.
 - Control means the DBE trucking company is responsible for scheduling the use
 of the leased truck and for approving the owner's use of the leased truck for
 other purposes.
 - The DBE trucking company shall manage the leased truck(s) in a manner that
 gives the DBE trucking company absolute priority over the use of that truck for
 the project for which DBE credit is being counted.
 - Haul material to a dedicated project stockpile (unless KDOT approves hauling material to a commercial plant in accordance with the procedure provided below).
 - 4. Furnish the KDOT field office the opportunity and information needed to monitor the DBE trucking. The KDOT field office will make a consistent effort to monitor the trucking as time and resources allow; however, trucking activity that is not monitored shall not count toward DBE goal. The information the Contractor and DBE trucking company are required to provide to enable the KDOT field office to monitor the DBE trucking include the following:
 - On or before the preconstruction conference meeting, submit to the KDOT field
 office all subcontract or lease agreements with trucking/equipment companies.
 Such agreements shall include a list of trucks to be leased by VIN and the
 agreed upon amount and method of payment.
 - On or before the preconstruction conference meeting, submit to the KDOT field
 office a list of trucks and truck drivers to be utilized for the duration of the
 project. For each truck, include the VIN, tag number, or other vehicle
 identification that enables the KDOT field office to verify which vehicles may
 be counted toward the DBE goal. Update the list and associated information
 throughout project construction as changes occur and provide updated lists to
 the KDOT field office.

- Monthly, submit to the KDOT field office a spread sheet or list which contains
 all trucks that hauled on the project the previous month and the dates and tons
 hauled which the Contractor claims count toward DBE goal.
- Weekly, submit to the KDOT field office certified payrolls from the DBE trucking company.
 - The prime contractor may submit the certified payrolls to the KDOT field office separately or with all other payrolls for the Project.
 - Instruct the DBE trucker to list Davis Bacon wages separately from non-Davis Bacon wages if the DBE trucker is being paid both wage types on a project (i.e. the trucking company is performing both on-site and off-site work).
- Ensure the name and identification number of the DBE trucking company is displayed on both owned and leased vehicles.
- 5. Special Rules for delivering materials to commercial batch plants. As a general rule, for DBE trucking to count toward the DBE goal, the DBE has to deliver the material to a dedicated stockpile on the project. However, before the bid letting, the Contractor may submit a written request to the KDOT field office, asking that KDOT allow DBE goal credit for delivering material to a dedicated stockpile location at a commercial plant.
 - In its request, the Contractor shall identify how the material will be separated from other aggregate at the commercial plant and how the material will be identified as material for the project being constructed.
 - In evaluating the request, the KDOT field office shall determine if KDOT has sufficient resources to monitor the trucking to the commercial plant. If the KDOT field office determines that time and resources allow that office to monitor this trucking, the KDOT field office will notify the Office of Civil Rights. The Office of Civil Rights will issue to the Contractor a letter of concurrence, approving DBE goal credit for the DBE trucking to the dedicated stockpile at the commercial plant.
- (e) Special Rule for Trucks leased from non-DBE firms. Obtain written permission from the KDOT Office of Civil Rights before using trucks leased from a non-DBE firm to count toward DBE goal. If approved, trucks leased from non-DBE firms may be counted toward goal along with trucks owned or leased from DBE firms if the total value of transportation services (equipment and labor costs) provided by the non-DBE owned trucks is equal to or less than the value of the transportation services provided by DBE-owned or leased trucks on the contract. However, if the value of the transportation services provided by the non-DBE owned trucks exceeds the value of the services provided by the DBE-owned or leased trucks, the DBE goal credit will be the value of the transportation services provided by the DBE-owned or leased trucks but only up to the limit of the value of the DBE-owned trucks. Plus the fee or commission allowed on the difference between the value of the transportation services provided by the DBE owned or leased trucks.
- (f) DBE Brokers. A DBE that has no DBE trucks or DBE employees is not considered to have full control over the trucking services provided for the project and thus will only be considered a broker. A broker arranges or expedites transactions only. Once considered a broker, 100% of the broker fee or commission received by the DBE may be counted toward the DBE goal; however, no trucking labor or materials costs may be counted toward the DBE goal.

D. COMMERCIALLY USEFUL FUNCTION.

The prime contractor is responsible for ensuring that Eligible DBE firms under subcontract to meet a DBE goal perform a commercially useful function (CUF). Failure to fulfill this obligation is a breach of contract and KDOT may invoke the sanctions listed in Section IV (Sanctions). The three criteria for a CUF are:

- (1) The DBE firm shall manage the work through personal direct supervision by the DBE owner or a skilled, knowledgeable, full-time superintendent. Management includes scheduling work, ordering equipment and materials, hiring and firing employees, and submitting all required forms and reports. The DBE is not in compliance with this provision if the DBE subcontracts out part or all of the work to another entity.
- (2) The DBE shall own all equipment, long term lease all equipment, or own some equipment and long term lease the remaining equipment except for specialized equipment as noted below.
 - (a) If the DBE leases equipment, the DBE shall have a written lease that gives the DBE full control of the equipment during the lease period. The DBE shall use its own workers to operate leased equipment.
 - (b) A DBE may enter into long term leases with companies operating as prime contractors. The DBE is not in compliance with this provision if the DBE leases equipment from the prime contractor on the project for that project only.
 - (c) Exception for specialized equipment: The DBE may lease short term specialized equipment such as a crane from another contractor or third party if this equipment is necessary for the DBE to perform its work and the equipment is of such a nature that it is not economically feasible or practical for the DBE to lease the equipment long term. The Contractor shall bill the DBE for this equipment and the DBE shall pay the contractor for the equipment. The DBE is not in compliance with this provision if the Contractor deducts from the DBE's pay estimate specialized equipment costs rather than submitting an invoice to and receiving payment from the DBE.
- (3) The DBE shall negotiate the cost of, arrange delivery of, and pay for materials, supplies, labor, and equipment. Invoices shall be billed to the DBE and paid by the DBE.
- (4) KDOT will not count towards goal or give DBE contract goal credit for the following:
 - (a) Monies the prime contractor pays directly for supplies, materials, labor or equipment on the DBE's behalf except for two-party checks approved under Section III.F below.
 - (b) Costs deducted from a DBE's pay estimate for supplies, materials, labor or equipment the prime contractor or its affiliate provided.
 - (c) Costs incurred for equipment the DBE leases from the Contractor on the project if the DBE is using the equipment for that project only and the equipment is not part of a long term lease agreement.
 - (d) Costs associated with a portion of a bid item that the Agency is unable to measure clearly.
 - (e) Costs incurred for work subcontracted outside normal industry practices, just to meet a goal.
- (5) KDOT's determination that a DBE is not performing or did not perform a CUF is not appealable to the US Department of Transportation. KDOT's determination will be final agency action and a final order under the Kansas Act for Judicial Review and Civil Enforcement of Agency Actions, K.S.A. 77-601 et. seq. Any petition for judicial review shall be served on the Secretary of Transportation, Kansas Department of Transportation, 700 S.W. Harrison St., Topeka, KS 66603-3754.

E. BUSINESS INTEGRITY

Any person or entity will be found to be out of compliance with this required contract provision if any investigation reveals a commission or omission of any act of such serious or compelling nature that the act indicates a serious lack of business integrity or honesty. Such commission or omissions include, but are not limited to:

- Violating any applicable law, regulation, or obligation relating to the performance of obligations incurred pursuant to an agreement with a recipient under a KDOT financial assistance program or,
- (2) Making, or procuring to be made, any false statement or using deceit to influence in any way any action of KDOT.

F. TWO PARTY CHECKS.

To comply with the current regulation, KDOT is implementing the following two-party check procedures.

The prime contractor is responsible for following the procedure and for ensuring that Eligible DBE firms follow the procedure.

- (1) The DBE owner shall make the request for a two-party check to the KDOT Office of Civil Rights and shall explain the benefit to the DBE firm. On a case-by-case basis, it may be necessary for the prime contractor to initiate the issuance of two party checks.
- (2) The prime contractor shall send the check to the DBE owner who will endorse and forward the check to the supplier. This should be done within the 10-day prompt pay timeframe.
- (3) The amount of the check should not exceed the amount of material paid by KDOT on the latest estimate. For example, if the estimate was taken on 7/23, pay the material bill through 7/23 not through 7/31.
- (4) Two party checks shall be issued only long enough to establish credit for the DBE firm.
- (5) KDOT will not count towards goal or give DBE contract goal credit for two party checks that have not been pre-approved by KDOT.

G. TERMINATION AND SUBSTITUTION OF DBEs.

Contractors may substitute a KDOT Certified DBE firm listed on the Contractor's DBE goal sheet without Sanctions under Section IV if either the DBE voluntarily withdraws from the project or the Contractor has good cause to terminate the DBE, if the Contractor has complied with the procedures for requesting termination and substitution, if KDOT has consented in writing to the termination and substitution, and if the Contractor has either met the terminated DBE's remaining goal commitment with KDOT-approved substitute DBEs or made documented, good faith effort to meet the terminated DBE's remaining goal commitment.

- (1) If the DBE wants to withdraw from the project, the Contractor shall provide KDOT Office of Civil Rights a letter requesting termination as well as a letter from the original DBE in which the DBE states the reason for the DBE's withdrawal or inability to perform. The Contractor shall notify KDOT Office of Civil Rights if the DBE fails to provide this letter to the Contractor. KDOT will review the documentation and determine if additional information or an informal hearing is needed for KDOT to determine whether to consent to termination. KDOT will inquire whether the DBEs reason for withdrawal is attributable to bad faith, discriminatory action, or other fault of the Contractor.
- (2) If the Contractor wants to terminate the DBE firm for good cause (and reason other than a DBE's voluntary withdrawal), the Contractor shall give written notice to the DBE firm of its intent to request that KDOT consent to the Contractor terminating the DBE firm. The Contractor shall identify the reasons for the requested termination and copy KDOT Office of Civil Rights on the letter to the DBE firm. Unless the Contractor requests and KDOT determines that a shorter response time is needed for public safety, the letter shall notify the DBE firm that it has five business days to respond in writing to the Contractor's notice and provide reasons, if any, why the DBE objects to the proposed termination and why KDOT should withhold its consent to the termination. If the Contractor desires to proceed with termination after receiving the DBE firm's response, the Contractor shall provide KDOT Office of Civil Rights written notice requesting that KDOT allow the Contractor to terminate the DBE and identifying the reasons for the requested termination. KDOT will then review the documentation and determine if additional information or an informal hearing is needed for KDOT to determine whether to consent to the termination.
- (3) Contractors are required to obtain written consent from KDOT Office of Civil Rights before terminating and before substituting a KDOT Certified DBE firm listed on the Contractor's DBE goal sheet (listed DBE firm) with another KDOT Certified DBE firm, a non-DBE firm, or the Contractor's own forces or an affiliate of the Contractor.

- (4) KDOT will only approve termination of DBEs for good cause. Good cause includes the following circumstances, though the existence of any circumstance does not excuse termination before written notice to and written consent by KDOT:
 - (a) The listed DBE firm fails or refuses to execute a written contract;
 - (b) The listed DBE firm fails or refuses to perform the work of its subcontract in a way consistent with normal industry standards through no fault of the Contractor.
 - (c) The listed DBE firm fails or refuses to meet the Contractor's reasonable, nondiscriminatory bond requirements.
 - (d) The listed DBE firm becomes bankrupt, insolvent, or exhibits credit unworthiness;
 - (e) The listed DBE firm is ineligible to work on public works projects because of suspension and debarment proceedings pursuant to state law, federal law, or both;
 - (f) The listed DBE firm is non-responsible based upon KDOT's determination that the DBE lacks the skills, abilities, or integrity to perform the work for the reasons stated in Standard Specification Subsection 102.18c;
 - (g) The listed DBE firm voluntarily withdraws from the project and provides the Contractor written notice of its withdrawal and the reason(s) for withdrawal;
 - (h) The listed DBE is ineligible to receive DBE credit for the type of work required;
 - The listed DBE firm is unable to complete its work on the contract because of the death or disability of the DBE owner;
 - (j) Other documented good cause that the Contractor determines and KDOT agrees compels the termination of the DBE firm.

Note: In evaluating good cause, KDOT will consider whether the Contractor acted in good faith and in a non-discriminatory manner in its dealing with the DBE firm and whether the Contractor is seeking termination so that the Contractor can self-perform the work for which the DBE firm was engaged or so that the Contractor can substitute another DBE or non-DBE firm after contract award.

- (5) If KDOT provides written consent to termination of a listed DBE firm, the Contractor shall make good faith effort to substitute the terminated DBE firm with another KDOT Certified DBE firm. The Contractor shall obtain KDOT's written consent to the substitute DBE firms the Contractor proposes for meeting the remaining goal commitment of the terminated DBE. KDOT will not consider substitution with a non-DBE firm, the Contractor's own forces or an affiliate of the Contractor unless and until the Contractor demonstrates that it used good faith efforts to substitute the terminated DBE with another DBE. The Contractor may solicit substitute DBEs that perform the same work as the original DBE or different work than the original DBE. The Contractor shall obtain DBE substitution participation that at least equals the monetary value of the work needed to satisfy the goal commitment for the terminated DBE after that commitment has been reduced by the value of the work performed by the terminated DBE, if any (Substitution DBE goal). If the Contractor fails to meet or exceed the terminated DBE's remaining goal commitment with KDOT-approved substitute DBEs, KDOT will determine whether the Contractor made good faith effort to meet the terminated DBE's remaining goal commitment. The issue KDOT will consider is whether the Contractor took those steps a reasonable Contractor would have taken to actively and aggressively obtain substitute DBE participation sufficient to meet the monetary value of the work needed or remaining to satisfy the goal commitment for the terminated DBE. To demonstrate good faith effort, the Contractor shall provide documentation to KDOT on the factors listed in Section III.B(3)(a) through (g) within 7 days of KDOT's request.
- (6) Staff of KDOT's Office of Civil Rights and the Chief of Construction and Materials will review the documentation submitted and either accept or reject the good faith effort submittal.
- (7) If the Contractor's good faith effort is rejected, the Contractor may request an informal hearing with KDOT's Director of Operations. The Contractor may have legal counsel present, at the Contractor's expense. After the appeal hearing, the Director of Operations will issue the Agency's final administrative decision on whether the Contractor made a good faith effort. The decision will be in writing and will explain the basis for the Agency's decision. This will be final agency action and a final order under the

Kansas Act for Judicial Review and Civil Enforcement of Agency Actions, K.S.A. 77-601 et. seq. Any petition for judicial review shall be served on the Secretary of Transportation, Kansas Department of Transportation, 700 S.W. Harrison St., Topeka, KS 66603-3754.

- (8) If the Contractor's good faith effort is accepted either on initial review or in the Agency's final determination, no sanctions will be imposed for the Contractor's inability to satisfy the remaining goal commitment for the terminated DBE.
- (9) KDOT will not count towards goal credit costs incurred for work subcontracted to unapproved, substitute DBEs.
- (10) Only work performed by the listed DBE or a substitute approved by KDOT is eligible for payment. Thus, in addition to lack of goal credit, KDOT will not pay for work (labor, materials, equipment) performed by a DBE firm, non-DBE firm, the Contractor, or a Contractor affiliate that has not been approved by KDOT as a substitute for the terminated DBE firm.
- (11) The procedures in this subsection III.G apply to termination and substitution of approved substitute DBE firms as well as listed DBE firms.

IV. SANCTIONS.

If KDOT finds any contractor, sub-contractor, DBE, joint venture, or mentor/protégé to be out of compliance with this required contract provision, KDOT may impose one or more of the following sanctions:

- Withhold payment of progress payments until the contractor or DBE contractor complies with the payment requirements of this Special Provision.
- (2) Remove the non-complying DBE from the DBE directory until the DBE shows the company is meeting the requirements necessary to perform a CUF, including payment of all bills.
- (3) Deny goal credit as previously stated for failure to replace a non-performing DBE with another DBE (unless good faith effort was made), failure to meet the requirements necessary to perform a CUF, or failure to follow two party check procedures.
- (4) Assess and deduct as liquidated damages the monetary difference between the DBE goal amount and the amount actually paid to the DBEs for which KDOT has allowed DBE goal credit.
- (5) Reject the bidder's bid if the bidder failed to meet the DBE goal and failed to show good faith effort to meet the goal.
- (6) Refer the matter to the Office of the Attorney General, the US Department of Justice, or both for follow-up action.
- (7) Enforce all other remedies KDOT has under other contract provisions such as contract termination, contractor suspension, contractor debarment, and sanctions for failing to pay promptly.
- (8) Deduct from contract funds the value of work performed by any firm for which KDOT did not consent to substitution.

V. USE OF MINORITY OWNED FINANCIAL INSTITUTIONS (49 CFR 26.27).

KDOT encourages prime contractors to use the services of institutions owned and controlled by socially and economically disadvantaged persons. All eligible institutions are certified by KDOT and are listed on the internet at http://www.ksdot.org/divadmin/civilrights/.

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SECTION 109

MEASUREMENT AND PAYMENT

109.1 MEASUREMENT OF QUANTITIES

a. General.

- Measure all work using the United States Standard Measure or using the International System of Units (SI), whichever the Contract Documents specify;
- Use generally recognized methods of measurement and computations conforming to good engineering practices; and
- Measure structures according to neat lines shown on the plans or that the Engineer alters.

b. Temperature Corrections.

- (1) Correct all measurements to 60°F, unless the Contract Documents show otherwise.
- (2) For asphalt materials:
- Correct asphalt volume to 60°F using ASTM D1250 or using tables the Asphalt Institute publishes for emulsified asphalt temperature-volume corrections; and
- Measure tar according to ASTM D 633.

c. Measurement by Length.

- Measure items such as pipe culverts, guardrail, underdrains, and similar items by the linear foot parallel to the base or foundation; and
- Measure Stations horizontality by the 100 linear feet.

d. Measurement by Area or Volume.

- Make longitudinal measurements for area computations horizontally;
- Do not deduct for fixtures having an area less than 9 square feet; and
- Make transverse measurements for area computations using neat dimensions shown on the plans, unless the Contract Documents show otherwise.

e. Measurement by Weight.

- (1) Equipment. Provide and maintain weighing devices according to SECTION 152.
- (2) Weight.
- Measure ton as short ton consisting of 2,000 pounds avoirdupois;
- Measure aggregate weight in the saturated surface dry condition;
- · For asphalt materials, accept certified scale weights as adjusted for loss from the car or waste;
- · Adjust asphalt material weight for loss from foaming; and
- Accept asphalt material weight shipped directly from the refinery if measured with temperature compensating meters.

(3) Weighing Procedures.

- Weigh on accurate and approved scales (see subsection 152.2);
- Zero balance scales every day before beginning weighing operations. Make a minimum of 2 random zero balances during the day and record the results;
- Check scales and record results a minimum of 2 times per week. In checking scales, use a roller, motorgrader, or loaded truck and weigh on 2 different scales in the same vicinity. The difference in the 2 scales must not exceed 0.25%. If the difference exceeds 0.25%, recertify the scales according to subsection 152.2;
- Make sure the scale operator obtains and records in bound field book a minimum of 2 tare weights each day. (Exception: This is not required if scale operator uses an electronic scale system with an automatic print-out to weigh materials);
- Use either KDOT Form No 251A or Contractor-furnished materials receipts (including print-outs) in quadruplicate including the following required information:
 - Type of material;

- KDOT Project Number;
- Date:
- Truck Number;
- Gross Weight;
- Tare Weight;
- Net Weight;
- Deductions for Moisture (M), Soft friable material (SFM), Wash (W) graduation under 4.00, if applicable;
- Pay Quantity;
- % Total Moisture;
- · Location for initials of Scale Inspector; and
- · Location for initials of Road Inspector; and
- Complete and sign the KDOT Form No 251A or Contractor-furnished materials receipts.
 - Give original and first copy to the truck driver. Make sure truck driver gives both the original and copy to the designated Inspector. The Inspector will document receiving the tickets by initialing both receipts, retaining the original, and returning the copy to the truck driver;
 - Retain one copy for the Contractor; and
 - Leave the third copy with the scale documentation.
- (4) Scale Operators. Do not change scale operators except in circumstances beyond the Contractor's control and after the Engineer approves the change.

f. Other Weight Conditions.

- The Engineer will use weight tickets to initially accept and pay for stored materials shipped by rail or truck. (Final payment will be based on actual weight measured on the Project.); and
- The Engineer will not use truck or rail car weights for materials passed through mixing plants.

g. Materials Measured by Volume.

- Measure volume at point of acceptance;
- Use any size vehicle within the legal weight constraints if volume can be readily determined;
- Load vehicles to their water level capacity;
- At the point of delivery, the Engineer may require the load to be leveled in the vehicle before acceptance; and
- Before the Contractor begins delivering a volume pay item, the Engineer may convert the volume of
 materials to weight of materials. The Engineer and Contractor shall determine and agree to the weight
 to volume conversion factors. Use KT methods, when applicable.

h. Miscellaneous Materials Measurements.

- Wire Gage or Gage means the wire size number specified in AASHTO-M32;
- Measure timber by the thousand foot board measure (M.F.B.M.) incorporated into the structure based on nominal width and thickness and the extreme length of each piece; and
- Unless the Contract Documents specify otherwise, the Engineer will accept manufacturer's
 measurements for standard manufactured items such as fence, wire plates, rolled shapes, and pipe
 conduit that are identified by gage, unit weight, or section dimensions.

i. Computed Quantities.

- (1) Use the following methods to compute volumes of excavation:
- average end area method;
- · photogrammetric measurements and computer calculations with the Engineer's approval; or
- other methods the Bureau of Construction and Materials accepts to compute volumes of excavation.
- (2) Use standard engineering calculations to compute areas and volumes from measured dimensions.

109.2 SCOPE OF PAYMENT

- **a. Pay Items.** The Secretary will pay unit prices or lump sum prices (contract prices) for the various contract pay items as designated in the Contract Documents.
- **b. Original Contract Work.** Accept payment of the contract prices in the "Schedule of Prices" as full compensation for performing all work necessary to construct or reconstruct the Project and for accepting all risk, loss, damage, and expense for which the Contractor is responsible under the contract.
- c. Subsidiary and Incidental Work. The Secretary will not consider subsidiary and incidental items for separate payment. Include costs for subsidiary and incidental work in the contract unit prices or lump sum prices.
- d. Price/Pay Adjustment Factors, Damages, and Bonuses. Accept adjustments to contract prices and accept contract deducts, damages, bonuses, incentives, or any combination of these items the Contract Documents specify.
 - e. Contract Changes. Accept payment for Contract Changes under SECTION 104.

109.3 FORCE ACCOUNT PAYMENT

If the parties are unable to agree upon the amount of compensation for extra work, the Secretary may require the Contractor to perform specific work on a force account basis. Compute force account costs as follows:

a. Labor.

- (1) Wages.
 - (a) The wage rate agreed upon in writing before beginning the force account work for the number of hours all workers and foremen are actually engaged in such work.
 - (b) Contractor's overhead and profit: The sum of 20% plus the percentage for bond, insurance, and taxes calculated under **subsection 109.3b.** multiplied by the sum of the wages calculated under **subsection 109.3a.(1)(a)**.
- (2) Fringe Benefits.
 - (a) Costs paid for, health and welfare benefits, pension fund benefits, or other such benefits but only if the law, collective bargaining agreement, written employment contract, or Contractor's written company policy requires payment for such costs.
 - (b) Contractor's overhead and profit: 15% of the sum of the allowances in subsections 109.3a.(2)(a).
- (3) Subsistence and Travel Allowances.
 - (a) The actual daily cost per worker paid for subsistence and travel allowances (allowances) agreed upon in writing before beginning the force account work for the days all workers and foremen are actually engaged in such work. If a worker performs the force account work for more than 60% of the worker's day, KDOT will pay 100% the worker's daily allowance. If a worker performs the force account work for 60% or less of the worker's day, KDOT will pay 50% of the worker's daily allowance.
 - (b) Subsistence and travel allowances costs are only paid if the law, collective bargaining agreement, written employment contract, or Contractor's written company policy requires payment for such costs.
 - (c) Contractor's overhead and profit: 15% of the sum of the allowances in subsections 109.3a.(2)(a) and (b).
- **b. Bond, Insurance, and Taxes.** The rate (shown as a percentage) the Secretary establishes and adjusts periodically for bond costs, unemployment insurance contributions, social security taxes, medicare and insurance premiums (property damage, comprehensive liability, automobile liability, and worker's compensation) that the force account work causes.

c. Materials.

(1) The actual costs of materials the Engineer approves and the Contractor uses or consumes in the force account work.

(2) Contractor's overhead and profit: 15% of the sum of the material costs calculated under **subsection** 109.3c.(1).

d. Equipment.

- (1) Before beginning the force account work, provide equipment information so that equipment may be identified in the Rental Rate Blue Book for Construction Equipment (Blue Book). The rate to be paid will be the monthly rate set forth in the Blue Book. The Blue Book rate is calculated by dividing the monthly rate for the equipment by 176 and adjusting that rate by Blue Book age and regional adjustment factors before adding in the Blue Book estimated hourly operating cost. The hourly operating cost includes costs for repairs, fuel, and lubricants used or consumed in the force account work.
 - (2) Transportation costs to and from the site of the work if:
 - the equipment is obtained from the nearest approved source;
 - the return charges do not exceed the delivery charges;
 - haul rates do not exceed the established rates of licensed haulers; and
 - the equipment is not already available on the Project.
- (3) Standby rates for idle equipment (hourly rental rate minus the hourly operating cost) times 0.5 for equipment not operating during normal working hours if:
 - the equipment is used in the force account work; and
 - the Engineer orders the Contractor to keep the equipment on the Project.
- (4) Contractor's overhead and profit: No allowance will be made for overhead and profit on the items in subsections 109.3d.(1), (2) and (3).
- e. Limitation on Compensation. The Secretary will not pay superintendents, the use of small tools, or other costs for which no specific allowance is provided in this subsection 109.3.

f. Required Verification and Documentation.

- (1) Daily, the Contractor's representative and the Engineer shall compare and agree upon the records of labor, equipment, and materials used for the force account work.
- (2) To receive payment, provide itemized statements of the costs of such force account work detailed as follows:
 - name, classification, date, daily hours, total hours, wage rate, and extensions thereof for each worker and foreman:
 - quantities of materials, prices, and extensions thereof and transportation costs for materials. Attach
 invoices for all materials used or consumed. If the Contractor takes the materials from its own
 inventory, provide an affidavit certifying that:
 - the material was taken from inventory;
 - · the quantity claimed was actually used; and
 - the price and transportation costs claimed represent the Contractor's actual costs; and
 - designations, dates, daily hours, total hours, rental rates, and extensions thereof for each unit of
 equipment and transportation costs for equipment.
- (3) If the Engineer cannot verify the itemized statement from KDOT's Project records, KDOT may conduct a complete audit of the Contractor's force account records.

g. Payment of Force Account Work or Negotiated Work Performed by Subcontractors, Leased Trucking, or other Trucking.

- (1) The term "work" in this **subsection 109.3g.** means either force account work or work performed on a negotiated price basis, whichever applies.
- (2) When all or a portion of the "work" is sublet to a highway industry subcontractor or the Contractor hires subcontractors, leased trucking, or other trucking, the Contractor shall receive overhead in the amount shown in **TABLE 109-1**. The "Dollar Amount of Work" shall be the total amount determined for the subcontractor or leased trucking using the requirements shown in **subsections 109.3a**. through **109.3f**. or the subcontractor's or leased trucking's negotiated price.

TABLE 109-1: ADD ON FOR CONTRACTOR'S OVERHEAD FOR FORCE ACCOUNT WORK OR NEGOTIATED WORK USING HIGHWAY SUBCONTRACTORS, LEASED TRUCKING AND OTHER TRUCKING			
Add on for Overhead to compensate Contractor for administrative expenses incurred in additional subcontract work and additional trucking			
\$0 to \$50,000	5%		
\$50,000 to \$100,000	\$2500 plus 3% for any amount over \$50,000		
Over \$100,000	\$4000 plus 1.5% for any amount over \$100,000		

109.4 STORED MATERIALS PAYMENTS

- a. Request payment for properly stored nonperishable materials when the value of the stored material is a minimum of \$5,000.00 for each individual item of material, unless otherwise approved by the Engineer. Only include the actual material and shipment costs in the request. Do not include any testing fees, stockpiling costs, sales tax, etc.
 - When requesting payment for stored materials, verify the quantity of materials stored and the value of
 the material. Identify the contract line item numbers (bid items) representing the stored materials and
 the quantities of stored materials assigned to each designated contract line item number. Provide
 required certification for all stored materials according to the Contract Documents;
 - As the materials are incorporated into the work, the Engineer will measure actual quantities and adjust
 the stored materials payment by the actual quantities incorporated. Upon receiving each payment
 voucher (progress payment), verify the accuracy of the stored materials paid for to date and advise the
 Engineer of any discrepancy; and
 - After receiving payment for the stored materials, pay subcontractors and suppliers according to subsection 109.6.
- **b.** The Engineer will pay stored materials for nonperishable material the Contractor manufactures using its own forces. Before payment, the Contractor and Engineer shall agree upon and verify the delivery amount and storage location. The Engineer may pay for materials stored properly at a fabricator's or manufacturer's facility if the material is specifically identified for a KDOT Project.
- c. The value of stored materials shall not exceed 90% of the contract price for the item of work in which these materials will be incorporated.
- d. Assume liability for stored materials lost by deterioration, waste, theft, or other natural or man-made actions.
- **e.** Stored materials payment requests will not be accepted if the material is scheduled for use within 30 days of the request.

109.5 PROGRESS PAYMENTS

- a. Work Accomplished. The Engineer will make an approximate estimate of the work accomplished (considering price and pay adjustment factors) and pay for this work (progress payment) at intervals not to exceed one calendar month. Request progress payments at more frequent intervals, if desired. The Engineer may withhold from progress payments liquidated damages, reimbursement for remedial work under subsection 105.5f., excess costs for breach of contract, final cleanup work expenses, and other deducts the Contract Documents specify.
- **b. Contract Proceeds.** Obtain the Engineer's and Surety's written consent to assign contract proceeds to creditors.
- c. Payment for Contract Bond. If requested and upon receiving an invoice, KDOT will make payment for the premium amount of the Contract Bond. The payment will be made with the following conditions:
 - The premium shall be greater than \$5,000.00;

- The invoice shall list the premium for each Project when the invoice includes multiple projects;
- Payment will be shown as "Contract Bond" on intermediate payments; and
- When the Contractor has earned 50% of the "Original Contract Amount", the Engineer will remove the payment for "Contract Bond" from future progress payments.

Note: The Percent of Original Contract Amount = the amount earned by the Contractor* divided by the total dollar value of the original contract (all bid items).

*Do not include monies earned for "Contract Bond", "Mobilization", "Traffic Control (Lump Sum)", "Contractor Construction Staking" and "Stored Materials".

109.6 PAYMENTS TO SUBCONTRACTORS & SUPPLIERS

- a. Definitions. For purposes of subsections 109.6 and 109.7, use the following definitions:
- "subcontract" means a contract for supplies, materials, services, or a combination thereof between a Contractor and a subcontractor; and
- "subcontractor" means an entity that provides the Contractor supplies, materials, services, or a combination thereof to complete the contract.

b. Progress Payments.

- (1) Prior to the first progress payment, submit to the Engineer bid item price sheets for 1st tier subcontractors providing services and a copy of materials purchase orders for 1st tier subcontractors providing materials. This information is needed for the Engineer to verify proper payment.
- (2) Within 10 calendar days after receiving payment from the Secretary for approved, subcontract work, pay subcontractors for their work.
- (3) Within 15 calendar days after receiving payment from the Secretary, submit to the Engineer a "Certificate for Subcontract Work and Payment", KDOT Form No. 1010, containing the following representations:

"I certify that the Contractor received payment from the Secretary on <u>(date)</u> and, within 10 calendar days after this date, paid the subcontractors named below for the work those subcontractors completed on or before the payment voucher's "Paid To Date"." [Signed by Contractor's representative].

Note: More than 1 subcontractor may be shown on KDOT Form No. 1010.

c. Retainage.

- (1) Bonded Subcontractors. Withhold no retainage from bonded subcontractors.
- (2) Unbonded Subcontractors. Withhold from unbonded subcontractors the percentage of retainage, if any, the Contractor feels is necessary to protect itself. Withhold this retainage until the unbonded subcontractor has completed all its subcontract work and has provided an affidavit that the subcontractor has paid all indebtedness for supplies, materials, and labor used in performing its subcontract work. The unbonded subcontract work is considered completed when KDOT pays the Contractor 100% of the items subcontracted. After the unbonded subcontractor has provided this affidavit, pay all retainage owed within the next 5 business days.
- (3) No subcontract provision shall permit the Contractor to delay subcontractors' retainage payments until the Project's final acceptance or final payment.
- **d. Good Cause Exception.** If the Contractor has "good cause" to withhold a subcontractor's progress payment (bonded or unbonded subcontractors) or retainage (unbonded subcontractors), identify the cause for withheld payment, the payment amount, and the anticipated payment date, writing this information on the "Certificate for Subcontract Work and Payment", KDOT Form No. 1010. If the Engineer determines the Contractor has "good cause" for a withheld payment, the Engineer will not impose sanctions on the Contractor. A Contractor's lack of funds to pay is not "good cause" for withheld payment.

109.7 SANCTIONS FOR FAILURE TO PAY PROMPTLY

a. If a Contractor fails to comply with the payment requirements of subsection 109.6 without good cause, pay an interest penalty to the affected subcontractor. Compute the interest penalty at the rate of 1.5% per month on the amount of money owed the subcontractor. The interest assessment will begin on the day after payment is due

under subsection 109.6 and will continue until the Contractor has paid the amount of money owed the subcontractor.

- **b.** If a Contractor fails to comply with the certification requirements of **subsection 109.6**, the Secretary may impose liquidated damages of \$50.00 per calendar day per subcontractor for each day certification is late.
- **c.** If a Contractor submits a certification stating payment has been made but knowing payment has not been made as **subsection 109.6** requires (false certification), the Secretary may impose liquidated damages of \$50.00 per calendar day per subcontractor for each day the certification remains false.
- **d.** If a Contractor fails to comply with the payment requirements without good cause, submits a false certification, or repeatedly fails to comply with the certification requirements of **subsection 109.6b.**, the Secretary may adjust a Contractor's qualification rating, declare the Contractor is not a responsible Contractor, suspend a Contractor from bidding, or debar a Contractor from bidding.
 - e. For each violation of subsection 109.6, a Contractor may receive one or more of the sanctions provided.

109.8 PROVISION FOR LOWER-TIER SUBCONTRACTORS

a. Definitions.

- Lower-tier subcontract means a contract for supplies, materials, service, or a combination thereof between a subcontractor and a party other than the Contractor; and
- Lower-tier subcontractor means an entity that provides a subcontractor supplies, materials, services, or a combination thereof to complete a subcontract.
- **b. Progress Payments.** Include in all subcontracts a provision that requires the subcontractor to pay all lower-tier subcontractors within 10 calendar days after the subcontractor receives payment from the Contractor. Include a good cause exception clause to such prompt payment similar to the one contained in **subsection 109.6d**.
- **c.** Retainage. Include in all subcontracts a provision similar to subsection 109.6c. that prohibits the subcontractor from withholding retainage from bonded lower-tier subcontractors and requires the subcontractor to release retainage to all unbonded lower-tier subcontractors.
- **d.** Administration. The Contractor is responsible for administering this provision. KDOT will not monitor prompt payments to lower-tier subcontractors. KDOT may investigate payment complaints lower-tier subcontractors make to KDOT.

109.9 FINAL PAYMENT AND CORRECTIONS AFTER FINAL PAYMENT

- **a. Final Payment.** Final payment will reflect the contract amount adjusted by approved contract adjustments (Change Orders) minus all previous payments and deductions. The Secretary will issue final payment after the following events occur:
 - the Engineer issues Notice of Acceptance of Contract under subsection 105.16b.;
 - the Engineer prepares a final estimate of the value of all work;
 - the Contractor signs the final estimate;
 - the Contractor submits an Affidavit of Contractor, swearing that the Contractor has paid all debt the contract requires;
 - the Surety executes a Release of Final Estimate; and
 - the Bureau of Construction and Materials reviews the final paperwork, including the signed final estimate.
- **b. Release of Secretary.** By accepting the final payment, the Contractor releases the Secretary from all claims arising out of the work except for claims caused by correction of errors in quantities, measurements, or certifications (payment corrections) discovered after final payment. The Secretary is not released from liability for payment corrections until 3 years from the date of final payment. Nothing in **subsection 109.9** permits the

Contractor to file claims under SECTION 104 for additional time, additional money, or both after final payment rather than at Notice of Acceptance as provided in subsection 105.16b.

- c. Release of Contractor and Surety. By issuing final payment, the Secretary releases the Contractor and Surety from further costs necessary to construct the Project except for costs incurred due to latent defects; costs incurred because of the Contractor's breach of warranty, breach of guaranty, fraud, or misrepresentation; and costs resulting from correction of errors in quantities, measurements, or certifications (payment corrections) discovered within 3 years from the date of final payment. See subsection 108.12 for the Contractor's and Surety's release of liability from further construction obligations after Notice of Acceptance of Contract.
- d. Field Audit Corrections. The Contractor and Surety understand that the KDOT Bureau of Fiscal Services audits the Project after final payment rather than before final payment. Despite final payment, the Secretary will correct quantity, measurement, or certification errors discovered during a final audit. If the correction is favorable to the Contractor, the Secretary will pay the Contractor the amount owed. If the correction shows KDOT overpaid the Contractor, pay the Secretary the amount owed. If the Contractor fails to pay the amount owed, the Surety shall pay the amount owed. Neither party nor the Surety has obligations under this subsection 109.9 after 3 years from the date of final payment. The Surety shall have no claim or defense that KDOT's alleged negligence in computing quantities, computing measurements, or reviewing quantities, measurements, or certifications during construction and before final payment prejudiced the Surety's rights or voided the Surety's obligations under this subsection 109.9.

109.10 RESPONSIBILITY FOR PAYMENT

The Secretary will pay for work with warrants as state law allows.

(APPENDIX P)

Rev. 1/2011	Kansas Department of Tr Certificate of Subcontractor N Certificate of 1st Tier Suppl	KDOT FORM 1010	
(KDOT Project Number)	(KDOT Contract Number)		
I certify that _	received payment from Secretary on [The Prime Contractor]	for Payment Voucher Number [Date check received]	
Standard Specifications and Special I	tract provision that delays subcontractors retainage payments until the project's		•
Date	Signature of Contractor or Representative		
fc	- da-al-xpore	. d d	

(Completed forms are to be submitted to the KDOT Construction Office administering this contract, within 15 calendar days after receiving payment from the Secretary.) [Amount Held this]							
Subcontractors / 1st Tier Suppliers	Amount Paid this Payment Voucher	Amount Paid to Date		Amount Held to Date for Good Cause or Retainage	Anticipated Date Amount Held will be Pald - Good Cause or Retainage	Reason for withholding part or all of money due to Subcontractor or 1st Tier Supplier	
Subcontractors / 1st Tler	Amount Paid this Payment		Amount Held this Payment Voucher for Good Cause or	Amount Held to Date for Good Cause or	Anticipated Date Amount Held will be Pald - Good Cause or	Reason for withholding part or all of money	
Suppliers	Voucher	Amount Paid to Date		Retainage	Retainage	due to Subcontractor or 1st Tier Supplier	
	1		1				

INSTRUCTIONS FOR KDOT FORM 1010

REQUIREMENTS FOR KDOT FORM 1010

Each prime contractor should make a master Form 1010 for each KDOT contract listing the name of each subcontractor and each applicable supplier.

After the receipt of funds for each KDOT estimate payment, the prime contractor shall pay each subcontractor/supplier who has work items on the estimate within 10 days. The prime contractor shall strike thought the names of subcontractors/suppliers to whom no payment was due for that estimate.

The signed, dated Form 1010 must be received at the KDOT construction office within 15 days of the date the prime contractor received payment from KDOT.

CLARIFICATIONS FOR KDOT FORM 1010

List only first tier subcontractors on Form 1010.

List only suppliers who provide an item/material to the prime contractor that is a bid item and not a component of a bid item.

<u>Example</u>: Bid item is for pipe. The prime contractor installs the pipe supplier should be listed on Form 1010. If a subcontractor installs the pipe, the pipe supplier is not listed on Form 1010.

<u>Example</u>: Bid item is for cast-in-place manhole built by the prime contractor. The manhole has multiple components and no supplier is listed on Form 1010.

It is important that all first tier material suppliers be listed, as the submittal of this form is the basis for not requiring paid invoices for stored materials.

For any material or supplied item that is paid on a monthly billed account and has not yet been billed or paid, write that date it is to be paid next to the name on the Form 1010.

As always, every prime contractor is responsible for ensuring that all lower tier subcontractors and suppliers are paid by their respective contractors within 10 days of when that subcontractor received payment. KDOT does not want any Form 1010 from a lower tier subcontractors and suppliers but a prime contractor may choose to use Form 1010 as a way of ensuing that all entities involved in the project have been paid.

REQUIRED CONTRACT PROVISION

SPECIFIC EQUAL EMPLOYMENT OPPORTUNITY CONTRACTUAL REQUIREMENT

1. General:

Equal employment opportunity requirements to NOT discriminate and to take affirmative action to assure equal employment opportunity shall apply to all Contractors, subcontractors and suppliers who have a contract, subcontract or purchase order that equals or exceeds \$10,000.

A. Federal Aid Projects

The specific affirmative action requirements for these contracts are imposed pursuant to 41 CFR Part 60-1, 60-250, 60-741, 23 CFR Parts 633 and 230, FHWA Form 1273 and the Americans With Disabilities Act of 1990.

B. State Funded Projects

The specific affirmative action requirement for these contracts are imposed pursuant to the Kansas Act Against Discrimination, K.S.A. 44-1001 et seq. as amended and the rules and regulations promulgated thereunder.

The Contractor agrees: (a) to comply with the Kansas Act Against Discrimination (K.S.A. 44-1001 et seq.); the Kansas Age Discrimination in Employment Act (K,S,A, 44-1111 et seq.) and the applicable provisions of the Americans With Disabilities Act (42 U.S.C. 12101 et seq.)(ADA) and to not discriminate against any person because of race religion, color, sex, disability, national origin or ancestry, or age in the admission or access to, or treatment or employment in, its programs or activities; (b) to include in all solicitations or advertisements for employees, the phrase "equal opportunity employer"; (c) to comply with the reporting requirements set out at K.S.A. 44-1031 and K.S.A. 44-1116; (d) to include those provisions in every subcontract or purchase order so that they are bind upon such subcontractor or vendor; (e) that a failure to comply with the reporting requirements set forth herein or if the Contractor is found guilty of any violation of such acts by the Kansas Human Rights Commission, such violation shall constitute a breach of contract and the contract may be cancelled, terminated or suspended, in whole or in part, by the Kansas Department of Transportation (KDOT) or the Kansas Department of Administration; (f) if it is determined that the Contractor has violated applicable provisions of ADA, such violation shall constitute a breach of contract and the contract may be cancelled, terminated or suspended, in whole or in part, by the KDOT or the Kansas Department of Administration. The provisions of this paragraph, with the exception of those relating to the ADA, are not applicable to a Contractor who employs fewer than four employees during the term of such contract or whose contracts with KDOT cumulatively total \$5,000 or less during the fiscal year.

2. Equal Employment Opportunity (EEO) Policy:

A. The Contractor will accept as a minimum operating policy the following statement:

"It is the policy of this company to assure that applicants are employed, and that employees are treated during employment, without regard to their race, religion, age, sex, color, disability, national origin, or veteran status. Such action shall include: employment, upgrade, demotion, transfer, recruitment, recruitment advertising, layoff, termination, wages, benefits, and selection for training including preapprenticeship, apprenticeship and on the job training."

All other EEO requirements will need to be incorporated by each Contractor into their policy.

B. Annually the Contractor will send to the KDOT Office of Civil Rights (OCR) one copy of the company's EEO policy signed and dated by the company's Policy Officer. The EEO Policy must be approved by the KDOT before the award of a contract, subcontract or purchase order over \$10,000. Contractors are encouraged to submit their policies for approval before bidding projects so as not to delay contract or subcontract award. Firms with more than 50 employees must also submit an Affirmative Action (AA) plan.

C. To comply with requirements of TEA 21, all Contractors and subcontractors must annually provide information on the firm's age, gross receipts, and work type. This information will be due on the same date as the EEO policy, and is required before a Contractor can perform work.

3. Contents of EEO Policy/AA Plan:

- A. The minimum operating statement listed in 2.A and additions designated by the company to comply with all relevant laws.
- B. The designation of the EEO Officer responsible and capable of effectively administering and promoting an active EEO program and the designation of the full authority to do so.
- C. The company's recruitment policy with specific actions to be taken for the coming year, relevant to the current work force.
- D. Certification that the Contractor does not maintain or permit any segregation of its facilities and that no employee will be denied access to any facility based on sex or disability.
 - E. The company's training and promotion policy to upgrade the skills of minorities and women.
- F. The Company's personnel actions in regard to job site inspection, wages, benefits, transfers, demotions, layoffs, terminations, promotions, new hires and upgrades, and the company's complaint procedure.

4. Dissemination of EEO Policy /AA Plan:

- A. All members of the Contractor's staff who are authorized to hire, supervise, promote, and discharge employees, or who recommend such action, or who are substantially involved in such action, will be made fully cognizant of, and will implement, the Contractor's EEO policy and contractual responsibilities to provide equal employment opportunity in each grade and classification of employment. To confirm that the above agreement will be met, the following actions will be taken and documented as a minimum:
 - (1) Periodic meetings of supervisory and personnel office employees will be conducted before the start of work and then not less often than once every six months, at which time the Contractor's EEO policy and its implementation will be reviewed and explained. The meetings will be conducted by the EEO Officer or other knowledgeable company official.
 - (2) All new supervisory or personnel employees will be given a thorough indoctrination by the EEO Officer or other knowledgeable company official, covering all major aspects of the Contractor's equal employment opportunity obligations within thirty days following reporting for duty with the Contractor.
 - (3) All personnel who are engaged in direct recruitment for the project will be instructed by the EEO Officer or appropriate company official in the Contractor's procedures for locating and hiring minority group employees.
- B. In order to make the Contractor's EEO policy known to all employees, prospective employees and potential sources of employees, i.e., schools, employment agencies, labor unions (where appropriate), college placement officers, etc., the Contractor will take the following actions:
 - (1) Notices and posters setting forth the Contractor's EEO policy will be placed in areas readily accessible to employees, applicants for employment and potential employees.
 - (2) The Contractor's EEO policy and the procedures to implement such policy will be brought to the attention of employees by meetings, employee handbooks, and other appropriate means. Meetings should be conducted periodically and documented to confirm new employees are included.

5. Unions:

If the Contractor relies in whole or in part upon unions as a source of employees, the Contractor will use best efforts to obtain the cooperation of such unions to increase opportunities for minorities and women within the unions, and to effect referrals by such unions of minority and female employees. Actions by the Contractor either directly or through a Contractor's association acting as agent will include the procedures set forth below:

- A. The Contractor will use best efforts to develop, in cooperation with the unions, joint training programs aimed toward qualifying more minority group members and women for membership in the unions and increasing the skills of minority group employees and women so that they may qualify for higher paying employment.
- B. The Contractor will use best efforts to incorporate an equal employment opportunity clause into each union agreement to the end that such union will be contractually bound to refer applicants without regard to their race, color, religion, age, sex, disability, national origin, or veteran status.
- C. The Contractor is to obtain information as to the referral practices and policies of the labor union except that to the extent such information is within the exclusive possession of the labor union and such labor union refuses to furnish such information to the Contractor, the Contractor shall so certify to the KDOT and shall set forth what efforts have been made to obtain such information.
- D. In the event the union is unable to provide the Contractor with a reasonable flow of minority and female referrals within the time limit set forth in the collective bargaining agreement, the Contractor will, through independent recruitment efforts, fill the employment vacancies without regard to race, color, religion, age, sex, disability, national origin, or veteran status; making full efforts to obtain qualified and/or qualifiable minority group members and women. (The U.S. Department of Labor has held that it shall be no excuse that the union with which the Contractor has a collective bargaining agreement providing for exclusive referral failed to refer minority employees). In the event the union referral practice prevents the Contractor from meeting the obligations pursuant to Executive Order 11246, as amended, for federal or federal-aid construction projects, and these special provisions, such Contractor shall immediately notify the KDOT.

6. Subcontracting:

The Contractor, when seeking to subcontract a portion of the work on this project, is required to take affirmative action to consider DBEs as potential subcontractors. In the event assistance is needed to locate or obtain a list of potential DBEs, the KDOT's Plans and Proposals Section and the OCR may be contacted.

"Disadvantaged Business Enterprises" are businesses which have been certified as disadvantaged by the OCR and are listed in the current DBE directory which is also available at www.ksdot.org.

The Contractor will certify on DOT Form 260 that all EEO provisions applicable to this contract are included in all subcontracts.

The Contractor will exert concerted efforts to train and develop DBEs by providing direct assistance in such areas as preparing quotations, understanding highway construction plans and standard specifications applicable to the portion(s) of the work to be subcontracted, and familiarizing DBEs with business practices and other actions which will facilitate their development into viable highway construction Contractors.

By making systematic written and verbal contact with DBEs likely to have an interest in highway construction work, the Contractor will make every effort to solicit DBE subcontractor quotes. Additionally, the Contractor will not restrict DBEs in the furnishing of subcontractor quotes to any other bidder/Contractor who may be preparing bid proposals for submission on this Contract.

In order to afford DBEs an opportunity to participate as subcontractors on portions of the work to be subcontracted, it is required that itemized quantities and particular incidentals to such work be furnished to DBEs in order to solicit quotes for prospective subcontractors. Bid solicitation should be directed only to those Contractors whose specialties and skills encompass those bid quantities for which bids are being solicited.

The Contractor will affirmatively solicit the interest, capabilities, and prices of DBEs and document results of such solicitation in detail. The Contractor fully understands that requests for Approval of Subcontractor (DOT Form 259) submitted to the KDOT for approval may be denied if such affirmative action cannot be demonstrated when requested. When requested to establish evidence of affirmative action being taken, the prime Contractor shall provide:

- A. Copies of letters and requests for bids sent to potential DBEs and of certified mail receipts.
- B. Copies of letters and bid quotes received from DBEs. Copy of the letter and bid quote received from the subcontractor for whom the Request for Approval is submitted, if the subcontractor is not a DBE.

7. Required Notices and Posters:

- A. Required on State Funded and Federal-Aid Projects:
 - 1. Unemployment Insurance Notice K-CNS 405
 - 2. Workers Compensation Law K-WC 40
 - 3. Kansas Equal Opportunity
 - 4. Child Labor K-ESLR 100
- B. Required on Federal-Aid Projects Only:
 - 1. Contractor's EEO Policy and Contact Number for EEO Officer
 - 2. Wage Rate Information FHWA 1495 and 1495A
 - 3. Wage and Hour Posters WH 1321 and WH 1088
 - 4. Fraud Notice FHWA 1022
 - 5. Equal Opportunity Poster
 - 6. Job Safety and Health Poster OSHA 3165 and 3167
 - 7. Contract Wage Rates
 - 8. Family Medical Leave Act WH 1420
 - 9. Polygraph WH 1462
 - 10. Government Contracts WH 1313

8. Noncompliance with EEO/AA Requirements:

- A. KDOT will not award a contract, approve a subcontract or sign a purchase order until the required EEO/AA policy has been submitted to and approved by the KDOT Civil Rights Administrator in the OCR.
- B. If discrimination, harassment or a hostile work environment exists on any project, the KDOT will take every action needed to confirm the problem is corrected in a timely manner. KDOT will also monitor the project to determine if retaliation is taken against any employee who files a complaint.
- C. Contract Compliance reviews are conducted by OCR on selected federal aid contracts. A Contractor can expect to be reviewed once every three years or more often if any deficiencies had been previously found. During a Compliance Review all areas listed previously in items 2-7 will be verified for compliance. The compliance review is the Contractor's ONLY opportunity to provide documentation of ALL efforts undertaken to meet or exceed all EEO/AA requirements of the contract. It is IMPORTANT that all relevant documentation be provided at this time. During any subsequent appeal process new documentation not previously submitted to the OCR will NOT be considered in the appeal. A deficiency occurs when the Contractor fails to comply with a requirement and/or fails to document every good faith effort to comply. A Voluntary Corrective Action Plan (VCAP) is required to correct certain deficiencies that do not directly affect a protected group or result in discrimination. A follow up review is conducted to confirm that the VCAP was enacted and determine if it is effective.
- D. When a Contractor's action or inaction adversely affects a protected group member (discrimination) or when a Contractor has failed to provide written documentation of every good faith effort to provide equal opportunity and to take affirmative action, these procedures will follow:
 - (1) For the first documented occurrence of such a deficiency the OCR will discuss the deficiency with the Contractor's representative during the compliance meeting or at an exit conference held shortly after the compliance meeting. Within 15 days a written notice of a show cause hearing is sent to the Contractor. The show cause hearing is an informal hearing providing the Contractor's opportunity to submit a Corrective Action Plan (CAP) for the immediate correction of the noted deficiency and to eliminate any future reoccurrence. The hearing is chaired by the Chief of the Bureau of Construction and Maintenance

and attended by a staff of OCR and an FHWA representative. KDOT (the Chief of the Bureau of Construction and Maintenance and the Civil Rights Administrator) must approve and the FHWA representative must concur that the CAP will achieve compliance before it is accepted.

- (2) For the second documented occurrence of the same deficiency within 3 years the OCR will discuss the deficiency with the Contractor's representative during the compliance meeting or at an exit conference held shortly after the compliance meeting. Within 15 days the KDOT Compliance Review Committee consisting of the Chief of the Bureau of Construction and Maintenance, the Director of Operations and the District Engineer will review the Contractor's documentations and the findings of the OCR and either concur or disagree with those findings. Upon concurrence by the Compliance Review Committee a notification of monetary assessment will be sent to the Contractor with a copy to KDOT's Prequalification Committee and the field office, and the assessment will begin on the date of the letter. As noted above, the Contractor's opportunity to document every good faith effort is during the compliance review. The applicable monetary assessments are listed in Table 1. The assessment will be collected for a minimum of five days or so long as the Contractor remains in non compliance.
- (3) For the third documented occurrence of the same deficiency within 3 years of the second deficiency the OCR will discuss the deficiency with the Contractor's representative during the compliance meeting or at an exit conference held shortly after the compliance meeting. Within 15 days the KDOT Compliance Review Committee consisting of the Chief of the Bureau of Construction and Maintenance, the Director of Operations and the District Engineer will review the Contractor's documentations and the findings of the staff of OCR and either concur or disagree with those findings. Upon concurrence the Compliance Review Committee sets a debarment period of up to six months and notification is sent to the Contractor, KDOT's Prequalification Committee and other interested agencies. During the debarment period the Contractor will not be eligible to request KDOT plans, submit a bid as prime or subcontractor or otherwise acquire new work on KDOT projects. Any work currently in progress can be completed.
- (4) For the fourth documented occurrence of the same deficiency within 3 years of the third deficiency the OCR will discuss the deficiency with the Contractor's representative during the compliance meeting or at an exit conference held shortly after the compliance meeting. Within 15 days the KDOT Compliance Review Committee consisting of the Chief of the Bureau of Construction and Maintenance, the Director of Operations and the District Engineer will review the Contractor's documentations and the findings of the OCR and either concur or disagree with those findings. Upon concurrence the Compliance Review Committee sets a debarment period of one year and notification is sent to the Contractor, KDOT's Prequalification Committee and other interested agencies. During the debarment period the Contractor will not be eligible to request KDOT plans, submit a bid as prime or subcontractor or otherwise acquire new work on KDOT projects. Any work currently in progress can be completed.
- (5) The Contractor may request an appeal to the KDOT Compliance Appeal Board (CAB) within five days of the receipt of the notice of assessment or debarment (2, 3 or 4 above). The request is made to the Deputy Secretary for Engineering & State Transportation Engineer (Deputy Secretary) who chairs the CAB. The two other members include one member named by the Deputy Secretary and one member named by the Contractor within 5 days of the appeal request. A date and time will be set by the Deputy Secretary for hearing the appeal and will notify the Contractor, FHWA, KDOT's Civil Rights Administrator and the CAB members. The CAB reviews the documents previously submitted by the Contractor and the previous decision of the Compliance Review Committee. The Contractor presents verbal or written statements to the CAB as to why they disagree with the finding of noncompliance. The CAB cannot consider any new documentation at this time because its purpose is to concur or disagree with the findings previously made. The Deputy Secretary will advise the Secretary of Transportation of the decision of the CAB and the final administrative decision will be issued by the Secretary and made known to all concerned parties. During the appeal process the Contractor is not relieved from taking corrective action to eliminate noted deficiencies and the sanction imposed remains in place pending the decision.

TABLE 1 SCHEDULE OF DAILY MONETARY ASSESSMENTS									
Original Contra	ct Amount Range	Amount of Assessment to be Deducted for Each Day of Non-Compliance							
\$0.00	\$100,000.00	\$200.00							
\$100,000.01	\$500,000.00	\$400.00							
\$500,000.01	\$1,000,000.00	\$800.00							
\$1,000,000.01	\$2,500,000.00	\$1,000.00							
\$2,500,000.01	\$5,000,000.00	\$1,500.00							
\$5,000,000.01	\$10,000,000.00	\$2,000.00							
\$10,000,000.01	\$25,000,000.00	\$2,500.00							
Over \$25,000,000.01		\$3,000.00							

05-09 Jul-09 Letting

CONTRACTOR ASSURANCE

Special Attachment No. 1 Sheet 1 of 4

KANSAS DEPARTMENT OF TRANSPORTATION

Special Attachment
To Contracts or Agreements Entered Into
By the Secretary of Transportation of the State of Kansas

NOTE: Whenever this Special Attachment conflicts with provisions of the Document to which it is attached, this Special Attachment shall govern.

THE CIVIL RIGHTS ACT OF 1964, and any amendments thereto,
REHABILITATION ACT OF 1973, and any amendments thereto,
AMERICANS WITH DISABILITIES ACT OF 1990, and any amendments thereto,
AGE DISCRIMINATION ACT OF 1975, and any amendments thereto,
EXECUTIVE ORDER 12898, FEDERAL ACTIONS TO ADDRESS ENVIRONMENTAL JUSTICE IN
MINORITY POPULATIONS AND LOW INCOME POPULATIONS (1994), and any amendments thereto,
49 C.F.R. Part 26.1 (DBE Program), and any amendments thereto

NOTIFICATION

The Secretary of Transportation for the State of Kansas, in accordance with the provisions of Title VI and Title VII of the Civil Rights Act of 1964 (78 State. 252), §504 of the Rehabilitation Act of 1973 (87 State. 3555) and the Americans with Disabilities Act of 1990 (42 USD 12101), the Age Discrimination Act of 1975 (42 USC 6101), the Regulations of the U.S. Department of Transportation (49 C.F.R., Part 21, 23, and 27), issued pursuant to such ACT, Executive Order 12898, Federal Actions to Address Environmental Justice in Minority Populations and Low Income Populations (1994), and the DBE Program (49 C.F.R., Part 26.1), hereby notifies all contracting parties that, the contracting parties will affirmatively insure that this contract will be implemented without discrimination on the grounds of race, religion, color, gender, age, disability, national origin, or minority populations and low income populations as more specifically set out in the following nine "Nondiscrimination Clauses".

CLARIFICATION

Where the term "consultant" appears in the following seven "Nondiscrimination Clauses," the term "consultant" is understood to include all parties to contracts or agreements with the Secretary of Transportation of the State of Kansas.

Nondiscrimination Clauses

During the performance of this contract, the consultant, or the consultant's assignees and successors in interest (hereinafter referred to as the "Consultant"), agrees as follows:

(Revised 07-29-1999)

- (1) Compliance with Regulations: The consultant will comply with the Regulations of the Regulations of the U.S. Department of Transportation (Title 49, Code of Federal Regulations, Parts 21, 23, and 27, hereinafter referred to as the Regulations), which are herein incorporated by reference and made a part of this contract.
- (2) Nondiscrimination: The consultant, with regard to the work performed by the consultant after award and prior to the completion of the contract work, will not discriminate on the grounds of race, religion, color, gender, age, disability, national origin or minority populations and low income populations in the selection and retention of subcontractors, including procurements of materials and leases of equipment. The consultant will not participate either directly or indirectly in the discrimination prohibited by Section 21.5 of the Regulations, including employment practices when the contract covers a program set forth in Appendix B of the Regulations.
- (3) Solicitations for Subcontractors, Including Procurements of Material and Equipment: In all solicitations, either competitive bidding or negotiation made by the consultant for work to be performed under a subcontract including procurements of materials or equipment, each potential subcontractor or supplier shall be notified by the consultant of the consultant's obligation under this contract and the Regulations relative to nondiscrimination on the grounds of race, religion, color, gender, age, disability, national origin or minority populations and low income populations.
- (4) Information and Reports: The consultant will provide all information and reports required by the Regulations, or orders and instructions issued pursuant thereto, and the Secretary and the Transportation of the State of Kansas will be permitted access to the consultant's books, records, accounts, other sources of information, and facilities as may be determined by the Secretary of Transportation of the State of Kansas to be pertinent to ascertain compliance with such Regulations, orders and instructions. Where any information required of a consultant is in the exclusive possession of another who fails or refuses to furnish this information, the consultant shall so certify to the Secretary of Transportation of the State of Kansas and shall set forth what efforts it has made to obtain the information.
- (5) Employment: The consultant will not discriminate against any employee or applicant for employment because of race, religion, color, gender, age, disability, or national origin.
- (6) Sanctions for Noncompliance: In the event of the consultant's noncompliance with the nondiscrimination provisions of this contract, the Secretary of Transportation of the State of Kansas shall impose such contract sanctions as the Secretary of Transportation of the

(Revised 07-29-1999)

State of Kansas may determine to be appropriate, including, but not limited to,

- (a) withholding of payments to the consultant under the contract until the contractor complies, and/or
- (b) cancellation, termination or suspension of the contract, in whole or in part.

(7) Disadvantaged Business Obligation

- (a) Disadvantaged Businesses are defined in the Regulations, shall have a level playing field to compete fairly for contracts financed in whole or in part with Federal funds under this contract.
- (b) All necessary and reasonable steps shall be taken accordance with the Regulations to ensure that Disadvantaged Businesses have equal opportunity to compete for and perform contracts. No person(s) shall be discriminated against on the basis of race, color, gender, or national origin in the award and performance of federally-assisted contracts.
- (c) The contractor, sub recipient or subcontractor shall not discriminate on the basis of race, color, national origin, or sex in the performance of this contract. The contractor shall carry out applicable requirements of 49 CFR Part 26 in the award and administration of Federally-assisted contracts. Failure by the contractor to carry out these requirements is a material breach of this contract, which may result in the termination of this contract or such other remedy, as the recipient deems appropriate.

(8) Executive Order 12898

(a) To the extent permitted by existing law, and whenever practical and appropriate, all necessary and reasonable steps shall be taken in accordance with Executive Order 12898 to collect, maintain, and analyze information on the race, color, national origin and income level of persons affected by programs, policies and activities of the Secretary of Transportation and use such information in complying with this Order.

(9) Incorporation of Provisions: The consultant will include the provisions of paragraph (1) through (8) in every subcontract, including procurements of materials and lease of equipment, unless exempt by the Regulations, order, or instructions issued pursuant thereto. The consultant will take such action with respect to any subcontract or procurement as the Secretary of Transportation of the State of Kansas may direct as a means of enforcing such provisions including sanctions for noncompliance: Provided, however, that, in the event a consultant becomes involved in, or is threatened with, litigation with a subcontractor or supplier as a result of such direction, the consultant may request the State to enter into such litigation to protect the interests of the State.

(Revised 07-29-1999)

(APPENDIX S)

KANSAS DEPARTMENT OF TRANSPORTATION 07-19-80-R13
REQUIRED CONTRACT PROVISION DATE:02-04-16

DBE CONTRACT GOAL PAGE: 18 PROPOSAL: 516123456

CALL: 436 LETTING: Z02a

VENDOR: 00099 PRIME CONTRACTOR

LINE ITEM UNIT SUBCONTRACTOR SUBCONTRACTOR EXTENDED NO. NO. TYPE QUANTITY UNIT PRICE AMOUNT

ITEM DESC.

DBE SUBCONTRACTOR: 00001 DBE COMPANY 123 Used As: Supplier NAICS CODES: 45688

100.000 14 023447 LNFT
GUARDRAIL, ST PL
16 011590 CUYD 0.27000 27.00 O11590 CUYD
TEMP SURF MATL (AGG) (SET PRICE)
T.NFT 1000.000 35.00000 35.00

0.18000 180.00

SILT FENCE

DBE COMMITMENT TOTAL FOR SUBCONTRACTOR: \$242.00

DBE COMMITMENT TOTAL FOR VENDOR (Supplier) \$145.20

DBE SUBCONTRACTOR: 00002 DBE COMPANY ABC

Used As: SubContractor NAICS CODES: 98789

025361 LS 1.000 2000.00000 2000.00

CLEARING AND GRUBBING

DBE Item Notes: This is a note for line number 10 for sub contractor Rich

Enterprises

DBE COMMITMENT TOTAL FOR SUBCONTRACTOR: \$2,000.00 DBE COMMITMENT TOTAL FOR VENDOR (SubContractor) \$2,000.00

Note: The lump sum amount bid for "Mobilization(DBE)" cannot exceed 10% of the total amount identified by the contractor for each DBE.

Note: Only 60% of the amount paid to a DBE supplier, for materials, may be credited toward the DBE goal. The 60% is automatically calculated, please enter the full amount paid to a DBE supplier.

Note: A list of certified DBEs and their valid NAICS codes can be found in the DBE Directory at KDOT's website: 'http://kdotapp.ksdot.org/dbecontractorlist/'.

DBE Goal

Entered: 2.55% or 2,145.20 Required: 1.00% or 842.42

<GOAL MET>

00099 - PRIME CONTRACTOR CONTRACTOR

Check: DDDE437D

(APPENDIX T)

DBE Trucking Monitoring by KDOT Field:

You must have a record of DBEs who will be on the project- this can be found in the contract.

Special guidelines for DBE trucking companies:

- During the Pre-construction meeting, if the Prime Contractor intends to utilize DBE trucking companies for the DBE goal, the Prime Contractor will be submitting a list of vehicles and drivers that each DBE trucking company intends to use for that project.
- If the DBE will be leasing other trucks from a non-DBE company, confirm they have written permission from the Office of Civil Rights (OCR).
- If DBE will be using non-DBE owner/operator trucks, confirm they have written permission from the OCR.
- If DBE will be using non-DBE trucking, verify material(s) does not exceed 1-1 ratio of the DBE truck(s).

When DBE truckers are working on projects:

- Spot check that vehicles and drivers hauling on the project are on the previously submitted list of trucks for that project. Monitor DBE job tickets to verify tonnage. Make notation in project diary. Suggested frequency: On first day that DBE begins work on project, check at least two or three different vehicles. If the same DBE trucking company remains on project for extended amount of time, check a minimum of 2 or 3 vehicles every other week.
- If you find any vehicles or drivers not on the list, immediately notify field office, prime contractor and the Office of Civil Rights.

Commercial plant monitoring:

- A written request from the prime will be received.
- Review and approve if request is manageable.
- Forward copy of request with recommendation to OCR for concurrence. OCR will send letter to prime.
- Perform random checks at commercial plant. Suggested frequency is a minimum of 2 times per week.
- Items to review:
 - * Hauling
 - * Stockpiling
 - * Batching
- Record observations in project diary.

Final check:

- Verify that tonnage hauled by DBE trucker was adequate to fulfill contract quantities. Utilize the Materials Report Final. Follow standard procedure.
- **Wage Rate Interviews-** same guidelines as all other contractors working on project.
- ➤ Certified Payrolls- if trucking will be counted toward DBE goal, all DBE trucking firms will submit certified payrolls. Depending on nature of hauling, DBE may be submitting two

different types of payrolls; one for work that falls under Davis Bacon wages and one for work that is being paid by the load/ton.

Final Checklist:

- ✓ Check Vehicles and Drivers
- ✓ Record in Project Diaries
- ✓ Wage Rate Interviews
- ✓ Commercial Plant Verifications
- ✓ Notify OCR of Problems
- ✓ Certified Payrolls

Counting DBE Participation

DBE Trucker – Count 100 percent in the amount paid to the DBE trucking company when the trucking company follows these guidelines:

- 1. Use trucks owned by the certified DBE trucking company using drivers it employs;
- 2. Use trucks leased from another DBE firm, including an owner/operator who is a certified DBE;
- 3. Use trucks leased from a non-DBE firm as long as transportation services provided by the non-DBE firm lease does not exceed the value of the transportation services provided by DBE-owned trucks on the contract. Prior written permission is required.

The guidelines are listed in order of preference of utilization. KDOT written permission from the Office of Civil Rights is required before #3 is allowed. The DBE owner must be in charge of all trucks utilized, have exclusive use of and control over the trucks. The DBE will be considered a broker only, if there are no DBE trucks or employees and the DBE does not exercise full control. A broker arranges or expedites transactions only. 100 % of the broker fee or commission received by the DBE broker can be counted toward the goal. Only the broker fee is eligible to count toward the goal, no materials or labor related to the work.

The DBE must provide a list of trucks and truck drivers to be utilized for the duration of the project and updated throughout the duration of the project. The list will include the VIN, truck and tag numbers and/or other vehicle identification. The prime contractor for the project will maintain this information.

The prime contractor will submit to the KDOT field office, a spread sheet or list which contains all trucks hauling on the project and the dates and tons hauled which count toward the DBE goal. This will be submitted monthly.

Note: To count towards DBE goal credit, DBE trucking must be monitored by KDOT field personnel and hauled to a dedicated project stock pile. If the trucking activity cannot be monitored, it will not count toward the DBE goal.

When a separate, dedicated aggregate stockpile is designated at a commercial batch plant for a specific KDOT project, the prime contractor must submit a written request to the KDOT field office if the prime contractor is requesting permission to count the DBE trucking for this stockpile to count for DBE goal credit. To ensure fulfillment of the project goal, the prime should make this request as soon

as possible when considering project bid. The KDOT field office should make a consistent effort to provide monitoring of DBE participation at commercial plants per this request.

DBE Responsibility

- Prime negotiates with potential DBEs, including DBE truckers for Project.
- DBE(s) notified of DBE commitment
- DBE confirms commitment
- DBE develops list of trucks and potential trucks to supplement own fleet.
- If DBE plans to lease non-DBE trucks for one-to-one match, send written request to Office of Civil Rights prior to Pre-Construction meeting
- DBE submits list of vehicles and drivers to Prime contractor prior to Pre-Construction meeting
- DBE starts hauling
- Job tickets are generated
- DBE submits certified payrolls to Prime- both for Davis Bacon and non-Davis Bacon jobs
- DBE submits invoice to prime
- Prime Contractor pays DBE for hauling
- If needed, DBE notifies Prime of changes to vehicle list. Prime will forward copies of any trucking vehicle changes to KDOT field office and OCR.
- DBE submits Monthly DBE Payment Affidavit to KDOT OCR, including breakout of subcontractors or owner/operators used to supplement their own trucks. Indicate those that are DBE certified.

KDOT OCR

- DBE(s) notified of DBE commitment
- DBE confirms commitment
- If DBE plans to lease non-DBE trucks for one-to-one match, send written request to Office of Civil Rights prior to Pre-Construction meeting
- KDOT field office forwards prime request to OCR with recommendation of DBE trucking for DBE goal credit at a commercial plant for concurrence.
- OCR sends letter of concurrence to prime if KDOT approves DBE trucking for goal credit to designated stockpile at commercial plant
- Prime contractor submits two copies of DBE trucking vehicle list to KDOT field during Project Pre-Construction meeting. One for KDOT field office and one for OCR
- OCR monitors that equipment list matches up with list of equipment in DBE's file
- BUCAM forwards copy of approved Form 259 to OCR
- KDOT field office notifies OCR of any problems/issues found
- If needed, DBE notifies Prime of changes to vehicles list. Prime will forward copies of any trucking vehicle changes to KDOT field office and OCR

- DBE submits Monthly DBE Payment Affidavit to KDOT OCR including breakout of subcontractors or owner/operators used to supplement their own trucks. Indicate those that are DBE certified.
- OCR forwards copy of DBE Payment Affidavit to KDOT field staff
- KDOT OCR and field staff spot check Affidavit with list of previously submitted DBE trucks
- KDOT BUCAM forwards Form 270 to OCR
- OCR reviews Form 270 to verify prime contractor met DBE goal achievement
- KDOT BUCAM approves Subcontractor Approval Form 259
- BUCAM forwards copy of approved Form 259 to OCR
- Prime contractor submits Final DBE Payment Affidavit Form 270 to KDOT BUCAM
- KDOT BUCAM forwards Form 270 to OCR

KDOT Field Office

- If prime wants to use a DBE trucking firm towards the DBE goal, at a commercial plant, a separate, designated aggregate stockpile must be maintained. The prime must submit a written request to the KDOT field office for approval.
- KDOT field office forwards prime request to OCR with recommendation of DBE trucking for DBE goal credit at a commercial plant for concurrence.
- Prime contractor submits two copies of DBE trucking vehicle list to KDOT field office during the Project Pre-Construction meeting. One for KDOT field office and one for OCR.
- Prime contractor submits Request for Subcontractor Approval Form 259 to KDOT before DBE trucker starts.
- KDOT field office monitors hauling.
- KDOT field office notifies OCR of any problems/issues found.
- Prime forwards trucker payrolls to KDOT field office.
- If needed, DBE notifies Prime of changes to vehicle list. Prime will forward copies of any trucking vehicle changes to KDOT field office and OCR.
- Prime submits Prompt Pay Form 1010 to KDOT field office.
- KDOT field office reviews Prompt Pay Form 1010 and maintains in project files.
- OCR forwards copy of DBE Payment Affidavit to KDOT field staff.
- KDOT OCR and field staff spot check Affidavit with list of previously submitted DBE trucks.

Prime Contractor

- Prime selects projects they are interested in bidding on.
- Prime negotiates with potential DBEs, including DBE truckers for Project.
- Prime apparent low bidder on Project.
- If prime wants to use a DBE trucking firm towards the DBE goal, at a commercial plant, a separate, designated aggregate stockpile must be maintained. The prime must submit a written request to the KDOT field office for approval.

- OCR sends letter of concurrence to prime if KDOT approves DBE trucking for goal credit to designated stockpile at commercial plant.
- DBE submits list of vehicles and drivers to Prime contractor prior to Pre-Construction meeting.
- Prime contractor submits two copies of DBE trucking vehicle list to KDOT field office during Project Pre-Construction meeting. One for KDOT field office and one for OCR.
- Prime contractor submits Request for Subcontractor Approval Form 259 to KDOT before DBE trucker starts.
- DBE submits certified payrolls to Prime Both for Davis Bacon and non-Davis Bacon jobs.
- Prime forwards DBE trucker's payrolls to KDOT field office.
- DBE submits invoice to prime.
- Prime contractor pays DBE for hauling.
- If needed, DBE notifies Prime of changes to vehicle list. Prime will forward copies of any trucking vehicle changes to KDOT field office and OCR.
- Prime submits Prompt Pay Form 1010 to KDOT field office.
- Prime contractor submits Final DBE Payment Affidavit Form 270 to KDOT BUCAM.

(APPENDIX U)

UNIFORM REPORT OF DBE AWARDS OR COMMITMENTS AND PAYMENTS											
™Please refer to the Instructions sheet for directions on filling out this form™											
Submitted to (check only one):	[] FHWA	[]FA	A [] FTA—Vendor Number							
2. AIP Numbers (FAA Recipients Only):											
	·····						<u> </u>				
Federal fiscal year in which reporting period falls:	FY			4. Date This Report Submitted:							
5. Reporting Period	[] Report due June 1 (for period Oct. 1-Ma			ar. 31) [] Report due Dec. 1 (for period April 1-Sept. 30)							
6. Name of Recipient:									,		
7. Annual DBE Goal(s):	Race Consc	ious Goal	%	Race Neur	tral Goal	%	OVERALL O	oal	%		
	A	В	С	D	E	F	I G	н			
AWARDS/COMMITMENTS MADE	Total	Total	Total to	Total to	Total to	Total to	Total to	Total to	Percentage		
DURING THIS REPORTING PERIOD (total contracts and subcontracts awarded or committed during this reporting period)	Dollars	Number	DBEs (dollars)	DBEs (number)	DBEs /Race Conscious (dollars)	DBEs/Race Conscious (number)			of total dollars to DBEs		
Prime contracts awarded this period	••••										
9. Subcontracts awarded/committed this period											
TOTAL							1				
	A	8	С	Г	E	F	G	н	1		
DBE AWARDS/COMMITMENTS THIS REPORTING PERIOD-BREAKDOWN BY ETHNICITY & GENDER	Black American	Hispanic American	Native American	Subcont. Asian American	Asian- Pacific American	Non- Minority Women	Other (i.e. not of any other group listed here)	TOTALS (for this reporting period only)	Year-End TOTALS		
10. Total Number of Contracts (Prime and Sub)											
11. Total Dollar Value											
1			ı								
ACTUAL PAYMENTS ON CONTRACTS		of Primo		B or\/alua of		C		Dantiniantina	E Percentage		
COMPLETED THIS REPORTING PERIOD	Number of Prime Contracts Completed		Total Dollar Value of Prime Contracts Completed		DBE Participation Needed to Meet Goal (Dollars)		Total DBE Participation (Dollars)		of Total DBE Participation		
12. Race Conscious											
13. Race Neutral											
14. Totals											
15. Submitted by (Print Name of Authorized Representative)				16. Signature of Authorized Representative							
17. Phone Number:				18. Fax Number:							

(APPENDIX V)

DISCRIMINATION COMPLAINT PROCEDURE

Any external complaints alleging discrimination, violation of civil rights or noncompliance with civil rights requirements shall receive prompt and thorough attention from KDOT. The Civil Rights Administrator should be involved at the earliest stages of any external civil rights complaints.

- A. KDOT will notify the public of its Title VI/Nondiscrimination policy, the right to file complaints of discrimination, the 180-day time limit for filing, and the avenues of appeal.
- B. KDOT will notify the USDOT of Title VI/Non-Discrimination complaints received.
- C. KDOT will process, investigate, and resolve all complaints in a timely manner. The Civil Rights Administrator has the responsibility for surveillance and review of all Title VI/Nondiscrimination, equal employment opportunity and civil rights related complaints and shall be advised of all formal complaints relating to civil rights matters and be furnished copies of all correspondence related thereto. Title VI/Nondiscrimination complaints may originate from a variety of sources but, generally, will fall within one of two categories:
 - 1) Complaints originated by individuals or firms alleging that they were unable to bid upon or obtain a contract with the Department for furnishing of goods and/or services with KDOT or any local government.
 - 2) Complaints from individuals or groups alleging discriminatory treatment resulting in loss of property, unfair compensation, inequitable benefits, or other forms of hardship caused by department activities.

The Civil Rights Administrator will:

- 1) Advise upon, if necessary, and maintain surveillance over the progress, handling and disposition of any formal complaint being processed by any Office, Bureau or District, or;
- 2) Within 60 days process and handle the case in its entirety, including investigation of facts and make recommendations of corrective action or other disposition to the Secretary as deemed appropriate.
- 3) Notify the complainant in writing of the finding and proposed action.
- 4) Notify the complainant of the right to bring the matter to the attention of the FHWA, FTA, FAA, USDOT, Department of Justice or other appropriate federal authority.
- 5) Initiate prompt action to amend any KDOT procedure that caused a complaint and to preclude further complaints arising from the same cause.

- 6) Ensure that the investigation and resolution of discrimination complaints will take place within the time frame established by the appropriate federal agency.
- 7) Forward the Department's report of investigation to the appropriate federal authority within 60 days from the date the complaint was received.

Contact Information:

Kansas Department of Transportation Office of Civil Rights Compliance Eisenhower State Office Building 700 SW Harrison 3rd Floor West Topeka, KS 66603 (785) 296-7940 KDOT.CivilRights@ks.gov

(APPENDIX W)

Erosion and Pollution Control Procedures

Effective 4/1/13

The following procedures apply to KDOT projects containing updated requirements for erosion and pollution control. The construction projects with mandated Erosion and Pollution Control Procedures will typically occur on any project one (1) acres or more in scope beginning with the March, 2013 letting.

There will be "joint inspections" every 14 days and following every rain fall event of ½" or more of moisture. The joint inspections are performed by the KDOT inspector and typically a prime contractor representative. The inspections will be performed by Environmental Inspector and/or Water Pollution Control Manager certified personnel. During this inspection, any erosion and pollution control deficiencies will be recorded.

Any deficiencies recorded must be corrected within seven (7) calendar days. Failure to do so will result in KDOT assessing liquidated damages against the prime contractor.

DBE Erosion and Pollution Control Subcontractor

If a DBE subcontractor is responsible for the maintenance of Erosion and Pollution Control devices, the *Prime Contractor* will notify the Office of Civil Rights Compliance when the DBE:

- 1. Fails or refuses to perform the maintenance of Erosion and Pollution Control within the required seven (7) days.
- 2. Fails or refuses to perform the Erosion and Pollution Control work in a way consistent with normal industry standards.

The Prime Contractor will provide the following information when contacting the Office of Civil Rights Compliance with DBE deficiencies:

- 1. Project number
- 2. DBE on project
- Number of deficiencies.
- 4. Copy of inspection report with deficiencies to be corrected
- 5. Copy of notification to the responsible DBE

The Office of Civil Rights Compliance will review the request and depending on the circumstances, issue authority for the Prime Contractor to either complete the work themselves using their own equipment and manpower; or issue authority for the prime to locate an alternate subcontractor to perform the maintenance. All deficiencies must be corrected within the required seven (7) day period therefore the Primes are required to give the DBE the opportunity to correct the deficiencies. However, on a case-by-case basis, depending on the number of deficiencies, it is may be necessary for the Prime Contractor to contact the Office of Civil Rights Compliance requesting approval to move forward rather than waiting the entire period to make the necessary repairs.

After the maintenance work has been completed, the Prime Contractor is required to follow-up with the Office of Civil Rights Compliance to advise of actions taken for this occurrence and what they will do for the next occurrence. For example:

A. Action Taken:

- 1. Work was performed by contractor with own equipment and manpower.
- 2. Work was performed by another DBE subcontractor.
- 3. Work was performed by a non-DBE subcontractor.

B. Future Plan of Action:

- 1. DBE subcontractor will remain responsible for future maintenance or remainder of contracted work.
- 2. Prime contractor intends to terminate DBE subcontractor and will subcontract with another DBE subcontractor for the contracted Erosion and Pollution Control maintenance. Who? Why?
- Prime contractor intends to terminate DBE subcontractor and will seek additional DBE subcontractor(s) for other work type items yet to be performed on the contract.

The Prime Contractor will notify the Office of Civil Rights Compliance within seven (7) working days following the <u>approval</u> from the Office of Civil Rights Compliance of what actions were performed and what the future plan of action will be for the project regarding the erosion control.

Approval by the Office of Civil Rights Compliance for the Prime Contractor to proceed with Erosion and Pollution Control maintenance outside of the DBE contract will be provided to the Prime Contractor as soon as possible. The Office of Civil Rights Compliance will forward the approval information to the Construction Office and/or

Construction Engineer responsible for the project as well as inform the Program Consultant for the relevant district.

If the Prime Contractor requests to terminate and/or substitute another DBE or non-DBE for Erosion and Pollution Control the above documentation will serve as "Good Cause" to terminate and/or substitute a DBE subcontractor. Due to the critical timeliness of these requirements, it will not be necessary for the Prime Contractor to await a written response from the DBE prior to termination.

Documentation of the above activity will be forwarded to: Kansas Department of Transportation Office of Civil Rights Compliance Attn: Civil Rights Administrator. This documentation will be included in Good Faith consideration if the Prime Contractor fails to achieve committed DBE utilization for the DBE project goals.

If a DBE is terminated for "Good Cause" from any KDOT project, a copy of the action will become a part of the DBE's permanent file.